



HONG KONG FOOTBALL CLUB

# annua repor

2019 | 2020

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## [ MISSION STATEMENT ]

### VISION

- ▶ TO BE RECOGNISED AS ONE OF THE LEADING SPORTS CLUBS IN THE WORLD.

### MISSION

- ▶ TO DELIVER QUALITY SERVICES ON THE PRINCIPLES OF ACCOUNTABILITY, CONSISTENCY AND TRANSPARENCY.
- ▶ TO DEVELOP AN ORGANISATIONAL CULTURE THAT RECOGNISES THE IMPORTANCE OF STAFF CONTRIBUTION AND COMMITMENT.
- ▶ TO FACILITATE THE DEVELOPMENT AND PARTICIPATION OF RECOGNISED SPORTING ACTIVITIES.

### VALUES

- ▶ BEING ACCOUNTABLE – TO COMMUNICATE, CONSULT AND PROVIDE INFORMATION.
- ▶ LIVING WITHIN OUR MEANS – TO PLAN AHEAD WITHIN AVAILABLE RESOURCES.
- ▶ DEVELOPING A CULTURE OF SERVICE – TO ENCOURAGE COMMITMENT, INTEGRITY, COURTESY AND RESPONSIVENESS.
- ▶ MANAGING FOR PERFORMANCE – TO SET THE DIRECTION AND DEVELOP THE NECESSARY SKILLS.

### AIMS

- ▶ TO PROVIDE THE SERVICES THE MEMBERSHIP NEEDS.
- ▶ TO IMPROVE THE QUALITY OF CLUB LIFE.
- ▶ TO UPHOLD THE CONSTITUTION AND BYE-LAWS.
- ▶ TO ENCOURAGE MEMBERS TO PLAY THEIR PART IN THE CLUB.



## [ PRESIDENT'S MESSAGE ]



*President*  
**Nick Hunsworth**

When one writes messages for Annual Reports, I always find it is a good idea to read the one you wrote last year because you cannot just write the same stuff on the same subjects year in and year out. People may still have a copy of last year's Annual Report lurking on the coffee table or in the magazine rack and there is always someone who will take out last year's and do a comparative analysis of the texts.

Last year we were beset by the travails of the social discontent and I had the temerity to describe the times in Hong Kong as "almost unprecedented". Well, I can confidently say this year, the times have been totally unprecedented. COVID-19 has had a huge impact on all of us and one might reasonably ask if life as we knew it at the beginning of 2020 will ever be the same again, whether in Hong Kong or the world.

Since the virus was first identified in Wuhan in January we have been engaged in a battle for health where the setbacks have been frequent and the light at the end of the tunnel seems very distant if indeed it is visible at all. Yet despite this, Hong Kong has probably been one of the most successful places on earth in terms of containing the overall number of COVID-19 positive cases and in terms of COVID-19 related mortality rates. That has been achieved by the common sense of purpose displayed by all who live in this wonderful city and by the willingness of everyone to knuckle down and accept with a reasonable degree of consensus the restrictions that have been imposed on our society in the name of public health.

As a Club, our priorities have been the health and



welfare of our members and our staff. Subject as we are to rules and regulations promulgated by Government, we have had to close down many parts of the Club for large parts of 2020. All organised team sports have been on hold for many months and as I write this at the beginning of what would normally be the new seasons for our outdoor team sports, there seems little prospect of things returning even partially to normal.

Within the restraints imposed upon us, the Club has done its best to try and provide some facilities and services to members. With each tightening and loosening of the restrictions messages fly between senior management at clubs in Hong Kong so we all agree on the maximum amount we can do within the announced constraints to ensure the Club has at least something to offer to members. We are keenly aware that school



## [ PRESIDENT'S MESSAGE ]

closures and working from home arrangements make it especially important that the Club continues as an outlet for people to see something other than the four walls of home and to do things which cannot easily be done otherwise in the crowded city we all call home.

One early decision your General Committee made was we would make every effort to ensure none of our staff lost their jobs as a result of COVID-19. One can never say anything in life is certain but we have striven to achieve that goal and I am pleased to say we have been successful to date. Thanks must go to Government for the Employment Subsidy Scheme which has produced valuable income for us at a time when our Food and Beverage operations have been decimated by restrictions on opening times and customer numbers.

But much greater thanks must go to our management and staff who have between them created flexible working arrangements which have allowed the Club to continue operating at full capacity within Government-imposed constraints while protecting, as far as possible, the health of our staff and also having plans to ensure the show will go on even if we have the misfortune to have someone at the Club testing COVID-19 positive.

I mentioned in my Message last year our commitment to engage in a dialogue with members to listen to ideas, aspirations, wishes and hopes of members. Given the extraordinary events of recent months, many of our plans for town hall meetings and other initiatives have had to be put on hold but I can assure you we remain committed to such a dialogue. However, we have not been idle. Plans are on foot for the refurbishment of the Sportsman's Bar. I hear some of you saying the Sportsman's Bar looks fine, which it does, but pop round the back to the kitchen as I have done and you will see why refurbishment is needed!

There has of course been little to report on the sporting front. Our customary international events such as the Rugby 10s and the Soccer Sevens

have all fallen victims to COVID-19. This has had a significant impact on our finances as has the almost complete disappearance of our banqueting events because of social distancing requirements. Notwithstanding this, we remain solvent and I am sure we can continue to find the money to do the necessary maintenance, repairs and refurbishment which will be needed in coming years.

On the people front, your General Committee has worked tirelessly throughout the year to grapple with the problems COVID-19 has created. To each and every one of them I want to extend my thanks for their diligent application and wise counsel. I would particularly like to single out two of our former Chairmen, Fook Aun Chew and John Shanahan, who are both being proposed for Life Membership of the Club. I am sure you will all support me in applauding the enormous contributions each of them has made and continues to make towards the betterment of the Club. I am sure you will also agree the accolade of Life Membership is richly deserved by both of them.

I thank on your behalf our management and staff for all their efforts during the year and the cheerful way in which they have carried on during these difficult times. But, perhaps more unusually, I want to thank you, the members, for your patience and good-humoured acceptance of the many inconveniences imposed on you as a result of Government-mandated restrictions. As I said earlier, COVID-19 has in many ways brought out the best in Hong Kong people and this is nowhere more evident than in our little corner of Hong Kong: the Football Club.

I look forward to seeing many of you at the AGM, even if at a suitable social distance! I hope by then things may have improved but who knows with this wretched virus. If you cannot attend the AGM but want to discuss anything related to the Club, please feel free to email or call me.

**Nick Hunsworth**  
*President*





Chairman  
**Michael Wood**

The past 12 months have been a turmoil for society as a whole, and by implication, the Club itself. Following on from months of social unrest we have now had to battle the onset of COVID-19 and this has had a dramatic effect on club life and the finances. The situation has of course also impacted other areas of Club management bringing with it unprecedented issues to face and deal with.

I mentioned last year that the General Committee (GC) were aware of two particular areas of concern which were raised by the first Membership Satisfaction Survey, namely food and beverage and communication. This was borne out by the second Survey.

A new Director of F&B joined us in February and despite the obvious challenges brought on by the pandemic, has made great improvements in this area. I think that you will have noticed the many changes in both menus and quality of food offerings. The challenges wrought by the pandemic have obviously impacted the ability to fully exploit all the opportunities and initiatives that we would have liked to bring in, but nevertheless significant progress has been made. To name a few, priorities within the F&B area have been:

- Safety of our Members is always the first priority, reflected in all of the extensive preventative measures that have been put in place in all of the F&B outlets (as with all other areas of the Club), with relevant notices posted on the website.



- Several of our key F&B management team are hygiene and safety specialists (with some being lead auditors) who are certified by HACCP and ISO 22001 which has led to us putting our own Food Safety Management System in place.
- Ability to react within hours of any changes announced by Government, meaning that we have been able to restrict or loosen our operations for the Club Members' benefit.
- Devising new, innovative services, such as Feast to Go and Pick, Pack, Go to provide as much comfort and convenience as possible.
- As restrictions were eased, delivering over 25 different F&B promotions per month in all of the outlets, to provide as much attraction and activity as possible, to lift our Members' spirits.

## [ CHAIRMAN'S REPORT ]

More work is underway as we continue to strive to meet Members' expectations.

Communication is something that we have continued to focus upon, but through necessity have been unable to hold follow up Membership Survey focus groups, or hold any group meetings as we did last year. In particular, we would have liked to have held another Town Hall meeting, but again this has not been possible.

Digital communications have been improved although I would say that this is a slow process. Not being a "techie" myself in any sense of the word I always find it confusing to hear of all the changes necessary in the background to facilitate an improved front end experience. However, we are making progress.

To remind you, the new Digital and Communications team was put in place at the end of 2019 with the remit to establish a digital strategy focussed on improving communication channels between the Club and members using our owned media (website, e-newsletters and the Club magazine) and analysis of the membership survey research. Despite the challenges of the year, with the magazine and membership satisfaction survey being suspended, the team has managed to achieve the complete redevelopment of **hkfc.com**, a redesign and streamlining of the e-newsletters and in September they managed a relaunch of the Club magazine with a new editorial policy and using eco-friendly paper. Much work has gone on in the background and they will soon be announcing the launch of a new Members log in area, and later this will be developed to enable Members and their families to book some sports facilities and make reservations at the restaurant through the website.

On the subject of Sustainability we have been looking hard at ways to reduce our overheads. Recently we had the Hong Kong Productivity Council (HKPC) in again to discuss the possibility of installing solar panels around the Club. This isn't the first time we have looked at this initiative

with the HKPC but unfortunately, we don't actually have that much roof space where we can install the panels. Notwithstanding, we are looking at the possibility of solar lighting around the Pool itself and the maybe installing solar panels on the wooden gazebo structure at the race track side of the Coffee Shop Patio and the Pool Deck. The Club is always conscious of the need to care for the environment and recognizes that the need to reduce waste to landfill is crucial, so we are not only taking steps to reduce waste and increase sustainability but also taking good control on food and general waste:

- Working with Green Environmental Kitchen Residue Recycle Limited who collect food waste and converts the waste to animal feed. On average, around 2000kg of food waste is collected every month.
- Working with ECO Oil Company Limited who collect waste cooking oil (WCO) for the Club twice per month. On average, at least 192L of WCO is collected from the Club for producing biodegradable diesel each month.
- Switching from using conventional food packaging to certified biodegradable catering takeaway boxes and cutleries made entirely from environmentally friendly recyclable materials. A calculation made by The Vegware Eco Audit indicates that at least 3.1 tons of carbon and 1 ton of virgin material has been saved in the Club by switching to eco packaging, which constitute about 2.2 tons of packaging waste in landfills every year.
- Working with Greeners Action by joining the "Lai See Reuse and Recycle Programme" in collecting used red packets for further recycling each year. There were 11kg of red packets collected in 2020.

In 2020, the Club has also joined the "No Shark Fin Corporate Pledge" with World Wildlife Fund (WWF Hong Kong). It is committed to stopping shark fin and shark-related product consumption, ensuring our marine ecosystems are properly

## [ CHAIRMAN'S REPORT ]

preserved, and the long-term sustainable use of species is in place to protect these natural assets for our future.

So far this past year there is nothing to report on the potential issues we may face with renewal of the lease, due in December 2026.

Our GC sub group of industry professionals have not really had cause to meet, but continue to monitor events. With the issues of the past 12 months, this matter is understandably no longer at the forefront of Government's minds at present so we would not expect anything substantive to occur in the near future.

On page 15 is the list of prospective candidates for the coming General Committee for 2020/21.

Don Rider will be stepping down as the GC Representative for Rugby and I would like to thank Don for all his work attending to the Rugby Section matters, and also running the Membership Satisfaction Survey and the Digital Communications Sub-group. Going forward, Don has kindly agreed to remain involved with these important initiatives.

On page 16 under Notice of Annual General Meeting you will see that item 5 is an Ordinary Resolution to approve Life Memberships for two of our previous Chairman. Brief biographies have already been placed on the GC Notice Board

outside the Coffee Shop at the 2/FI, but Chew Fook Aun has been a member of the General Committee for 19 years and was Chairman from 2008 to 2012. John Shanahan has been on the General Committee for 14 years and was our longest serving Chairman in Club history, from 2012 to 2018. We feel that honouring these two gentlemen with Life Membership is fully justified.

Against the background of a difficult situation, I should like to extend thanks to all of you who have continued to serve on the various Sections/ DSA/Societies and who sit on the different GC Sub-committees. This takes up a considerable amount of time and without such dedicated involvement the smooth running of the Club would be not be so assured. I also want to thank fellow GC members for their contributions over the past 12 months, and for their continued support to the Club and all the members.

Finally, a very big thank you to the General Manager Mark Pawley and all his Senior Management team and Staff for their hard work keeping the Club open despite the unprecedented challenges over the past 12 months. They are the backbone of the Club and our continued enjoyment is primarily due to the service provided to us by all of the Staff.

**Michael Wood**  
*Chairman*



## [ HONORARY SECRETARY'S REPORT ]



*Honorary Secretary*  
**Neil Jensen**

In 2019 when producing the Annual Report, we wrote about us living in unprecedented times in the midst of the social unrest protests that were taking place in Hong Kong.

Little could we have imagined of what would occur around the world in the months ahead in terms of the global COVID-19 pandemic.

From an operational perspective, Club management and staff have had to respond and react quickly to ensure the safety of members and staff at very short notice with challenges that none of us ever expected to be faced with.

Decisions in terms of the operation of the Club have been required on a very regular, at very short notice for all number of reasons, often late at night over the last year, which has affected Club usage with us having to close early on a number of occasions or, indeed in one case for a few days. During this time, it was reassuring to see the positive response from members, be it the loss of their sport or recreational facility, reduced F&B offerings or wearing of masks around the Club and we are as a General Committee immensely grateful to the members for their cooperation during a very difficult time.

During the pandemic, management and staff ensured that the facility was thoroughly cleaned and air sanitised on an overnight basis with the highest grade of cleaning product to ensure member's safety. In this respect, we were using



Hospital Grade cleaning products for all non-F&B areas and Food Grade cleaning products for all of our F&B Outlets and Kitchens etc. I am grateful to management and staff for all of their hard work and endeavour in this matter.

In late 2019, we spent a considerable amount of time looking in the market for a new Director of Food and Beverage. This was an area that had been highlighted in the previous two Membership Surveys where members wished to see an improvement in both the quality and consistency of our food delivery. We were delighted when Randal Linhart accepted our job offer and started in February and I hope by now most members will have met him or seen him around the Club. I've been fortunate to spend time with Randal, listen to his ideas and indeed see them start to be implemented. It is great to see so many more



## [ HONORARY SECRETARY'S REPORT ]

members at the Club enjoying the F&B outlets since Randal started. Further improvements are planned, which will, no doubt, be revealed in due course.

Another area that needed improvement was IT and Communications and during the last year we have introduced a new website and brought in a Digital and Communications Manager which is new management position. The website continues to be enhanced and will allow members to communicate and interact with the Club much easier including online bookings for sports facilities and the restaurant as well as checking the scores of your favourite team(s).

On the sports field, we lost so many of our international events to COVID-19, but we continue to plan ahead and hope that with careful attention being made to ensure the safety of members and guests, that some semblance of normality will return to the Club and life in general over the next few months.

As always, I'd like to pay tribute to all of the people who volunteered their time to serve on the many committees that we have including the Sections etc and those that involve themselves in all the sporting events that we look to put on that exist for all of our enjoyment. If you do have some spare time and you'd like to get involved with a Sub-committee of the Club or a Section etc committee or just to be able play sport for one of our Sections etc then please feel free to get in touch.

I personally feel that because of what we have all faced in the last 12 months, that the ability to socialise with friends, make new friends and participate in sports and recreational events with greater freedom than now is something that we will never take for granted in the future.

I look forward to seeing you all around the Club during 2021, hopefully taking part in sport and without the need to wear a face mask!

**Neil Jensen**

*Honorary Secretary*



## [ HONORARY TREASURER'S REPORT ]



*Honorary Treasurer*  
**Fredric Teng**

It has been a tremendously challenging financial year due to the twin impact of social unrest and COVID-19. What the numbers do not necessarily show though is the sacrifices and hard work that management and staff have put into ensuring the Club is always safe, ready and fully operational throughout these uncertain times.

While there were significant efforts made to reduce operational expenditure throughout the financial year, it should be noted that regular maintenance costs for our world class sporting facilities were unavoidable. Please note that as part of the Private Recreational Lease arrangement with the Government, the Club provides sports facility access to National Sporting Associations (NSA) which means that these facilities need to be maintained to the highest international standards.

Before going into more detail on the numbers, I just want to highlight to Members that there has been a slight change to the presentation of Depreciation in the Income and Expenditure Statement where Depreciation is shown separately and below other expenditure. There is a new line for Operating Surplus/(Deficit) for the year before Depreciation is added. Depreciation is the amortisation of the cost of capital expenditure of fixed assets over the period of time it has been in use. The current accounting approach is to depreciate our Fixed Asset cost, namely the cost of leasehold improvements to the expiry of our Private Recreational Lease, which is also



consistent with the approach of other clubs on Private Recreational Leases. So while the useful life of some of our fixed assets may extend beyond the expiry of our lease, the steep depreciation adjustment due to the accounting methodology may contribute an outsized impact to the bottom line. It is believed that the revised presentation provides a more precise view of the operating performance of the Club.

The Club made a deficit of HK\$18.1 million for the year ended 31st May 2020 which was better than budget by HK\$4.3 million. Please refer to the Club's financial statements and accompanying notes on pages 47 to 68 of this Annual Report for more detailed results. However, I would like to share with you some financial highlights below.

The Club had a disappointing year for Food and



## [ HONORARY TREASURER'S REPORT ]

Beverage mainly due to the social unrest situation from mid-2019 onwards and then the outbreak of COVID-19 from the beginning of 2020. Food and beverage revenue was only HK\$82.1 million for the year as opposed to the budgeted amount of HK\$113.3 million, a revenue shortfall of some HK\$31.2 million or 27%. It should be noted that Banqueting traditionally accounts for about 25% of the Club's total F&B revenue. The cancellation of events such as weddings, annual corporate events, major sporting events as well as in-house Section/DSA activities will continue to impact us for the foreseeable future. That said, the arrival of a new Director of F&B has helped to reinvigorate the F&B Department. In months such as May and June when some of the social distancing measures were relaxed, some exceptionally strong F&B revenue results were achieved.

Fees and subscriptions income of HK\$67.8 million were up by HK\$4.8 million or 8% from the previous year mainly due to the increase in monthly subscription fees from the 1st January 2020.

In view of the marked reduction against budget of food and beverage income the Club took some pro-active measures to control expenditure. Payroll and related expenses were controlled at HK\$99.2 million, which was HK\$3.3 million less than in 2018/2019. This was mainly through holding back on filling any Staff vacancies and a reduction in casual labour costs and this was despite bringing in new personnel such as the Digital and Communications Manager. There were other major savings in expenditure which included food and beverage related expenses and utilities costs which were HK\$1.4 million and HK\$0.5 million less than the previous year respectively. We had also cancelled the Centenary Cup Race Night and the Annual Staff Party which made further savings of HK\$0.7 million. The total expenditure at HK\$138.1 million was HK\$6.8 million less than the previous year.

The Club ended the financial year with an operating surplus before depreciation of HK\$1.6

million which is in line with the budgeted surplus of HK\$1.7 million. Notwithstanding, a decision was made not to distribute the 2019/2020 discretionary bonus to Management and Staff in view of the disappointing overall financial results.

The Club incurred no major capital expenditure in 2019/2020. The total amount was HK\$8.4 million, the biggest item of which was the 2/FI Sauna and Steam rooms fit-out at HK\$2.7 million followed by an upgrade/update to the Club website at HK\$0.9 million, new water pipes and pumps for the Swimming Pool filtration plant room and water system at HK\$0.8 million and the artwork and furniture for the 2/FI foyer and corridor at HK\$0.5 million.

The operating deficit for the year, after depreciation charges was HK\$34.6 million which is HK\$5.9 million less than the HK\$40.5 million deficit from the year before.

The Club sold one new Corporate Subscribership at HK\$3.3 million as opposed to the ten that were sold in 2018/2019 at a total of HK\$33 million. This gap of approximately HK\$30 million is the major item resulting in the decline in our bottom line performance compared to the previous financial year. The Club also received HK\$6.6 million in Entrance Fees from Social and Sports Members which was less than the previous year by HK\$2.1 million.

The Club continues to invest in the Schroder Fund which is monitored by the Finance Sub-committee. The gross return from the investment portfolio of HK\$3.4 million showed a growth of return of HK\$2.3 million from the previous year.

I would like to add that the Club is carrying out an ongoing Cost/Benefit review of the cost of the upkeep of various Club facilities including the food and beverage and sports and recreational facilities. This analysis will enable the Club to understand the amount of resources being deployed to each facility and, going forward, the justification for the amount spent on it.

## [ HONORARY TREASURER'S REPORT ]

Below summarized the 2020/2021 budget which is set out on page 69 of this report for the information of Members.

The General Committee has approved an operating deficit before depreciation charges of HK\$4.4 million and an overall deficit of HK\$17.5 million in the 2020/2021 budget with the following key assumptions:

- No fees increase including monthly subscription fee and entrance fee.
- No general price increase in food and beverage items.
- No general salary increment.
- Received HK\$14.7 million wage subsidies from the Government Employment Support Scheme.
- Assumes HK\$5 million Entrance Fee income from the sale of ten Accelerated Social Memberships and a further HK\$1.9 million Entrance Fee income from 75 new Sports Preferred Associate Members and 57 Junior Associate Members. We also assume four Corporate Subscribership transfers will take place for a total Transfer Fee income of HK\$2 million.

- No provision is made for any gain or loss from investment in the Schroder Fund but merely budgeted for the management fee.

The Club has budgeted HK\$8 million capital expenditure for replacing old furniture and fixtures and equipment for maintaining the standard of various Club facilities. Management will closely monitor available funds and the justification for replacement before the decision to purchase is made.

Finally, I take this opportunity to thank Club Management and, in particular, Ricky Chan, Director of Finance and the Staff of the Accounts Department, as well as the members of the Finance Sub-Committee – Bobby Lawson, Conrad So, Jeremy Simpson, Maurice O'Brien, Neil Roberts and Steve Lo for their efforts, assistance and advice in my first year as Honorary Treasurer.

**Fredric Teng**  
*Honorary Treasurer*

## [ COMMUNITY OUTREACH ]

The Club's vision, as stated in our Articles of Association, is to be recognised as one of the leading sports clubs in the world and our mission includes facilitating the development and participation of recognised sporting activities. This commitment to the betterment of sport extends to the general community, regardless of gender, race and nationality, as well as to our 3,500-plus members and their families.

Clearly over the last year, due to the social unrest situation and COVID-19, we have not been able to undertake many of the Sports and Recreation activities/events we would normally do but, in order to encourage sports development we still make available to both members and non-members, mini and youth soccer, mini and youth rugby, mini and youth hockey, junior squash, junior netball and junior and youth tennis groups. Likewise, a plethora of gymnastics, dance, aerobics, aquatics and martial arts programmes and classes are offered. Additionally, the YMCA Soccer/Adventure Camps are popular with both members and non-members during school holidays, and we also host Auskick sessions for both juniors and seniors in the summer. At the same time, we have forged links with Port Adelaide Football Club in Australia with a view to helping them promote Australian Rules Football in Hong Kong as well as South China.

The facilities are also used for international fixtures, training, seminars and functions by many National Sports Associations (NSA) such as the Hong Kong Football Association, Hong Kong Rugby Union, Hong Kong Hockey Association, Hong Kong Lawn Bowls Association, Hong Kong Squash, Hong Kong Netball Association, Hong Kong Tennis Association and Hong Kong Golf Association, as well as the Yau Yee Football League and others. In this respect, while our facilities are used by NSA and schools for matches and training, the Club also continues to collaborate with the local community, on a virtually gratis basis where, for example, Club resources, facilities and venues as well as guest speakers are offered to HKU SPACE Sports Coaching and Sport Facility Management Degree programmes. At the same time we also offer short and long-term work placements for students who aspire to have a career in the sport, leisure and hospitality industry. And, on an as-required basis, use of our sport facilities (and meeting venues) are also made available for

soccer, hockey and rugby coaching and/or referee seminars, certifications or accreditations to ensure the continued development of this important aspect of the sports for which we provide facility usage.

Additionally, our Club is virtually the only sports club in Hong Kong to host and manage international sporting events on a regular basis, which with local participation and spectators helps to foster and advance a greater sporting culture within the local community. In this respect, we would usually organize and host the Rugby HKFC 10s, the HKFC Citi Soccer Sevens and HKFC Citi Junior Soccer Sevens, Squash's HKFC PSA International 25, and the HKFC Hockey Sixes. We would also normally host the International Tiger Bowls tournament.

Both the Soccer Section and Rugby Section of the Club bring in children from Po Leung Kuk on a gratis basis to attend their respective junior coaching programmes. The Club also makes its sports facilities available to many youth groups and community organisations on a gratis or concessionary basis, including the Wallsend Boys Club charity group who have use of the Main Pitch which allows them to provide free coaching to children from low-income families. Venue and coaching are provided free to the Hong Kong Vocational Centre for Children with Special Needs and a Soccer Programme for Children with Special Needs. We provide the use of sporting and recreational facilities to the Springboard Project and the Nesbitt Centre, and we also allow use by children (with their teachers and supervisors) from the many educational establishments in Hong Kong. In addition, we hold an annual lunch for residents of the China Coast Community.

In terms of the Private Recreational Lease that we have with the Hong Kong SAR Government, the Club is required to allow use of certain facilities by eligible outside bodies, including NSA and educational establishments. In this respect, in a normal season the Club averages each month well over one thousand hours of actual use by such bodies. Our community outreach activities naturally revolve around sport, but we also make donations to charities which come from the Club and the Sections/DSA/Societies as well as groups of members. Over the past year, the Club has made charitable donations totalling nearly HK\$750,000. ■



## OFFICERS OF THE HONG KONG FOOTBALL CLUB WHO HELD OFFICE DURING THE PERIOD 1ST JUNE 2019 – 31ST MAY 2020

Nicholas Hunsworth	President
Fook Aun Chew	Vice-President
Robert Lawson	Vice-President
Iain Valentine	Vice-President
John Shanahan	Vice-President
Mike Wood	Chairman
Neil Jensen	Honorary Secretary
Alan Morgan	Honorary Treasurer <i>(June-November 2019)</i>
Fredric Teng	Honorary Treasurer <i>(from November 2019)</i>
Jeff Lane	Constitutional Affairs
James Niehorster	Discipline <i>(June-November 2019)</i>
Malcolm Kerr	Discipline <i>(from November 2019))</i>
Maurice O'Brien	Development
Neil Roberts	Membership
Karin Looram	Sports and Recreation
Charles Poulton	Hockey Officer
Mike Worth	Lawn Bowls Officer
Don Rider	Rugby Officer
Stephen Tew	Soccer Officer
David Cross	Squash Officer

### HONORARY VICE-PRESIDENTS

D K Newbigging  
 J G Cartner  
 J A B Duncan  
 R Gaff  
 A D A G Mosley  
 A A Lister  
 Sir W Purves CBE, DSO, JP  
 M Moir  
 D Lamont

### MANAGEMENT

Mark Pawley  
*General Manager*

### AUDITORS

KPMG

### BANKERS

The Hong Kong and Shanghai Banking Corporation Ltd



[ CANDIDATES NOMINATED FOR ELECTION ]

**CANDIDATES NOMINATED FOR ELECTION AS OFFICERS OF THE CLUB FOR THE YEAR 2020/21**

OFFICE	CANDIDATE	PROPOSED BY	SECONDED BY
<b>Vice-Presidents</b>	<b>Fook Aun Chew</b>	Mike Wood	Neil Jensen
	<b>Robert Lawson</b>	Neil Jensen	Maurice O'Brien
	<b>John Shanahan</b>	Neil Jensen	Mike Wood
	<b>Iain Valentine</b>	Mike Wood	Neil Jensen
<b>Chairman</b>	<b>Mike Wood</b>	Neil Jensen	Fredric Teng
<b>Honorary Secretary</b>	<b>Neil Jensen</b>	Fredric Teng	Mike Wood
<b>General Officers</b> <i>(five vacancies to be filled)</i>	<b>Malcolm Kerr</b>	David Cross	Damien Laracy
	<b>Jeff Lane</b>	Fredric Teng	Fook Aun Chew
	<b>Karin Looram</b>	Robert Lawson	Neil Roberts
	<b>Maurice O'Brien</b>	Robert Lawson	Fook Aun Chew
	<b>Neil Roberts</b>	Chu Tat Chi	Damien Babis

SECTION NOMINEES	NAME	PROPOSED BY
Hockey	<b>Charles Poulton</b>	Hockey Section
Lawn Bowls	<b>Mike Worth</b>	Lawn Bowls Section
Rugby	<b>Jason Toms</b>	Rugby Section
Soccer	<b>Stephen Tew</b>	Soccer Section
Squash	<b>David Cross</b>	Squash Section

## NOTICE OF THE ANNUAL GENERAL MEETING FOR THE YEAR 2020

Notice is hereby given that the Annual General Meeting of the Hong Kong Football Club for the year 2020 will be held at the Clubhouse, 3 Sports Road, Happy Valley, Hong Kong at 7pm on Thursday, 5th November 2020 for the purpose of conducting the following business:

1. To elect Officers of the Club for the year 2020/2021 (a list of the candidates nominated for election is set out on page 15 of the Annual Report).
2. To consider and, if thought fit, adopt the General Committee's Report and the Accounts of the Club for the year ended 31st May 2020.
3. To elect KPMG as the Auditors of the Club at a fee to be fixed by the General Committee.
4. As special business:

To consider, and if thought fit, to pass the following resolution which will be proposed as a Special Resolution:

That the Memorandum and Articles of Association contained in the document attached to this resolution, are hereby approved and adopted as the new Memorandum and Articles of Association of the Club in substitution for and to the entire exclusion of the existing Memorandum and Articles of Association of the Club.

*N.B.* In furtherance of the Club's environmental initiatives, copies of the Special Resolution with the proposed new Articles of Association of the Club attached are available in marked up format and can be viewed by accessing either the following link <https://hkfc.com/media/uqll4wix/ar2020.pdf> OR the **QRcode**. In the event that any Member would prefer to review a hard copy of these documents, they will be available on request at the Club Reception from Tuesday 6th October onwards.

Please use the link OR the QRcode

<https://hkfc.com/media/uqll4wix/ar2020.pdf>

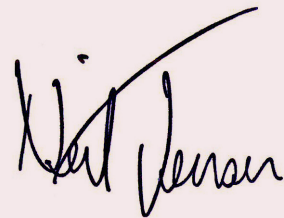
OR



[ NOTICE OF THE AGM ]

**NOTICE OF THE ANNUAL GENERAL MEETING  
FOR THE YEAR 2020**

5. To consider (upon the recommendation of the General Committee, in recognition of valuable services rendered to the Club) and, if thought fit, to pass the following Ordinary Resolutions:
- Fook Aun Chew be elected as a Life Member of the Club
  - John Shanahan be elected as a Life Member of the Club
6. Any other business.



**Neil Jensen**  
**Honorary Secretary**  
**By Order Of the General Committee**  
*Hong Kong, 6th October 2020*

**Notes:**

1. A Full Member entitled to attend and vote at the meeting is entitled to appoint a Proxy Holder to attend and vote in his or her stead. A Proxy Holder must be a Member of the Club. A Corporate Member entitled to vote at the meeting is entitled to appoint a Corporate Representative to attend and vote in respect of all the Corporate Subscriptions held by such Corporate Member.
2. The instrument appointing a Proxy Holder, or Corporate Representative, must be returned to the office of KPMG, who have been appointed as scrutineers, by mail, delivery or by facsimile transmission, or you can place the completed form into the Drop Box provided at the G/F lobby of the Club. The Form of Appointment of Proxy, or Corporate Representative, is to be received by the scrutineers or put in the Drop Box not less than 48 hours before the time for holding the meeting.
3. Full Members and Corporate Members entitled to vote at the meeting may vote in the election of Officers by completing the Ballot Paper accompanying this Notice and returning it to the offices of KPMG, who have been appointed as scrutineers, by mail, delivery or by facsimile transmission, or you can place the completed form into the Drop Box provided at the G/F lobby of the Club. The Ballot Paper is to be received by the scrutineers or put in the Drop Box not less than 72 hours before the time of holding the meeting.

# SUB-COMMITTEE REPORTS

## [ SUB-COMMITTEE REPORTS ]

### CONSTITUTIONAL AFFAIRS SUB-COMMITTEE (CASC)

CASC has now completed the exercise of reviewing, revising and updating the Club's Articles, Bye-laws and Policy Statements at the direction of the General Committee (GC), and as legal and operational needs have arisen.

The product of this exercise, the new Articles of Association of the Club, have received formal approval from the GC, the Director of Lands (and the Home Affairs Bureau) and the Registrar of Companies.

The new Articles of Association will be circulated and presented by the GC for approval by the Club Membership at the 2020 AGM of the Club, and, once approved, will then be filed at the Companies Registry as the Club's primary constitutional document moving forward.

My thanks to Nick Hunsworth, Bobby Lawson, Charles Poulton and Mark Pawley for their continuing support and guidance throughout the amendment exercise, and during the year generally.

**Jeff Lane**  
*Chairman, CASC*

### DEVELOPMENT SUB-COMMITTEE (DSC)

The Development Sub-Committee would like to report the following progress

#### SECOND FLOOR RENOVATION PROJECT

Further to the reopening of the second floor after the renovation project DSC has carried out the following activities.

- Realigned the entrances to the men's and women's changing rooms to overcome a

line of sight issue, whereby it was possible so see into the changing rooms.

- Realigned and optimized the sauna and steam rooms within the same footprint by deleting the showers and circulation space that connects the cabins and showers in each set of facilities, increasing the capacity of each cabin and removing the hazard of steam outlets scalding users. Backlit Himalayan salt block walls have been introduced, which has a therapeutic effect of disinfecting and sterilising the air and helps to do the same for users' lungs and bronchial passages.
- Historical and Sporting Artworks have been installed in the Lobby area and the corridor leading to the Coffee Shop. Three abstract images were put up in the Chairman's Bar
- All recorded defects have been rectified.

#### THE 'VOID SPACE'

This refers to an area below the Wong Nai Chung Road section of the Club which was discovered when checking the structure for the new transformer location. Government permission has been granted to use this area as a storeroom. DSC obtained extension of this permission and has reviewed possible options.

#### OUTDOOR BOWLS GREEN

Unfortunately, at the end of last year the grass on the Outdoor Bowling Green died. A contract was let in early April and the grass was re-laid in time to commence league bowling in August 2020.

#### SPORTSMAN'S BAR

Following a preliminary study GC has approved DSC recommendation to proceed with renovating the Sportsman Bar next summer. Management have been very actively involved in



## [ SUB-COMMITTEE REPORTS ]

the planning and detailing the scheme submitted to GC. The project will not involve major changes to the bar area itself; simply refreshing and optimising the existing layout. The major element of the works will be the provision of a new and extended kitchen.

In order, to oversee the project a Steering Group has been set up which will be responsible for engagement and communication with Members.

I would like to thank all the committee members for their time and effort, namely Malcolm Kerr, Paul Hu, Sean O'Connor, Simon Shepherdson and John Wilby, as well as the assistance given by members of the Management namely, Mark Pawley, Randal Linhart and Evan Tao.

**Maurice O'Brien**  
*Chairman, DSC*

### **MEMBERSHIP SUB-COMMITTEE (MSC)**

At 31st May 2020 the Club had 3,480 Members, a decrease of 61 compared to 31st May 2019. With those Members having 2,633 Spouses/Partners and around 3,300 registered children, there are more than 9,400 potential users of the Club's Premises. The General Committee considers that 3,300 Members and approximately 9,400 users are within the capacity of the Club. Membership numbers, membership categories and routes to membership are kept under review to ensure the Club can continue to achieve its vision and mission.

On the sporting front in the year to 31st May 2020, 150 Temporary Sports Preferred Associate Members were admitted to the Club, of whom 79 were juniors (under 28 years of age); and 12 Sports Debenture Associate Members were also admitted. 447 (excluding 144 Juniors) Sports Preferred Members were within their four-year commitment period with their respective Section/ Designated Sports Association (DSA)/Society; 97

Temporary Sports Preferred Members converted to Full Membership; and a further 56 were confirmed as Junior Associates.

During the year, the Club admitted 8 Accelerated Full Members (Non-Sports Preferred), three of whom were the children of Members and five were former Corporate Nominees; 181 Members resigned and 109 Members took out Absent Membership. A further 14 Members returned to Hong Kong and re-activated their memberships on a permanent basis.

Over 550 Absent Members visited the Club and temporarily re-activated their memberships during the period 1st June 2019 to 31st May 2020, which is considerably fewer than last year, when 780 Absent Members visited the Club. This was primarily a consequence of the global Coronavirus pandemic, which has resulted in significant reductions in the number of international travellers, and the cancellation of major sporting events in Hong Kong, including the Hong Kong Sevens and the Club's Rugby Tens and Soccer Sevens. Notwithstanding the current difficulties posed by the Coronavirus pandemic, the Absent Membership benefit is popular, and I would urge any Member who is leaving Hong Kong for a period of not less than three months to apply for Absent Membership before they depart.

The Club's mission – "To be recognised as one of the leading sports clubs in the world" – by necessity means we must ensure that our various sports teams have sustainable pools of talent to represent the Club in the leagues and tournaments in which they compete. This requires the Sections, DSAs and Societies to identify and put forward only Sports Preferred Members who genuinely wish to contribute to the sporting ambitions of the Sections/DSA/ Societies. In addition, the prospective Members must be committed to participating in training, matches, tournaments and social events, and become actively involved in their Section/DSA/ Society, and Club life as a whole.



## [ SUB-COMMITTEE REPORTS ]

I would again like to emphasise that the four-year commitment period associated with Sports Preferred Membership is the minimum period of commitment required of a new Member. Sports Preferred Members are expected and should continue playing, supporting their respective Section/DSA/Society and contributing to Club life as a whole beyond the completion of their minimum commitment period.

I would like to thank my fellow Membership Sub-committee members John Shanahan, Don Rider, Stephen Tew, Jess Kwok, Mark Pawley and Kerry Ogle for their hard work and wise counsel during this busy year. I would also like to thank those Members who have assisted with the interviews of applicants for Temporary Sports Preferred Membership and other categories of Full Membership. I am also grateful to the Membership Officers in the various Sections/DSA/Societies as well as the members of the Sports and Recreation Sub-committee for their work in monitoring Members under commitment; an important job that requires considerable time and effort. Finally, I am especially indebted to the Membership Services Manager, Kerry Ogle, and Assistant Manager Rebecca Chiu, for all their hard work and expertise where membership is concerned.

**Neil Roberts**  
*Chairman, MSC*

### **SPORTS & RECREATION SUB-COMMITTEE (S&RSC)**

It has been a challenging and unstable season for all the Sports and Recreation groups of the HKFC.

The numerous challenges and constant changes to the Hong Kong environment, has meant that collectively, we have faced numerous scenarios never seen before.

I'd like to extend my gratitude and appreciation to the valued members of the Sports and Recreation Sub-Committee - Executive Committee members;

Bobby Lawson, Iain Valentine, David Cross, as well as Tony Sealy, Simon Chapman and Minos Law, for all their guidance, support and time commitment throughout the year.

The S&RSC saw the withdrawal of Don Rider due to his tireless work in various other committees and the welcome addition of David Cross. We welcome the wealth of knowledge and experience David brings to the S&RSC.

To the committees under the Sports and recreation umbrella - the Badminton Society, Golf Society, Tennis Society, Swimming and Triathlon Society, the Netball DSA and the Bowling Interest Group, the S&RSC extends its thanks and appreciation of the hard work and commitment to your committees.

Thanks to all the outgoing committee Chairpersons; Olivia Burgess, Chairwoman of the Netball DSA, who is replaced by Amelia Handford and Dallas Reid, outgoing Chairman of the Golf Society, replaced by Phil Head. The S&RSC welcome the new Chairpersons and committee members and we look forward to working with you in the coming year.

Unfortunately, with the disruptions of the social unrest situation and COVID, the majority of the Sports and Recreation groups weren't able to officially finish their leagues and competitions for the season. However prior to the disruptions, the Netball DSA had once again earned their spot at the top of Division 1 for the HKNA League and no doubt our HKFC teams would've finished first across many divisions.

The Swimming and Triathlon Society were able to finish out their season ending at Xmas with a bang. In the HSASA championship held on 1st December, all competitors took home gold! It was a great season for Swimming & Triathlon.

Throughout the year, various Sports and Recreation groups have been able to strengthen their sports with the addition of several world



## [ SUB-COMMITTEE REPORTS ]

class members to their teams with former New Zealand Silver Ferns player Joline Henry joining the Netball DSA, former Olympic triathlete Caitriona Jennings and former Hong Kong Olympian, Alex Fong joining Swimming and Triathlon as great examples.

It is surely a testament to the quality and level of HKFC sporting groups and HKFC facilities, that we are able to attract and accommodate such level of athlete and this year, as with most years, that means that many of our Sports and Recreation members represented Hong Kong at both Senior and Junior Level.

The S&RSC congratulates all sporting groups for their success and hard work in dealing with the challenges of 2020. For the year ahead, the S&RSC will

- Remain a positive conduit between the S&RSC sporting groups and the General Committee of the HKFC.
- Encourage channels of communication and the sharing of information and ideas between all Sports and Recreation groups.
- Continue to encourage all S&R groups to develop their Senior and Junior programmes with innovative ideas while working around environmental challenges. Ensuring pathways of development are being met, as well as targets relevant to the three year plans.
- Continue to assist groups in exploring avenues for player recruitment, members contribution, as well as sponsorship.
- Ensure existing and new facilities, such as the Golf Simulators due October 2020, are efficiently and fairly utilized by groups and general members.

**Karin Looram**  
*Chairwoman, S&RSC*

### **NETBALL DESIGNATED SPORTS ASSOCIATION (DSA)**

#### ***Senior Netball Programme***

The 2019/20 season was an extremely disrupted season with no final series played. With the unrest in Hong Kong affecting the first half of the season, and COVID-19 limiting the second half. There was no finals series played and the season was suspended, and subsequently cancelled, by the Hong Kong Netball Association (HKNA).

The HKFC entered six teams into the HKNA League this season. This consisted of five competitive training teams and one competitive social team. HKFC Club, HKFC Typhoons and HKFC Whirlwinds were entered into Division 1 at the start of the season, which meant HKFC represented 1/3 of the Division 1 teams. HKFC Club and HKFC Typhoons were elevated to Premier Division during the season break at Christmas. HKFC Hurricanes were entered into Division 2 and were elevated to Division 1 at the mid-season break. HKFC Tornadoes held firm in Division 3 and our social team, the HKFC Cyclones, played in Division 5.

This season, we were able to once again field a strong team of experienced coaches. Veronica Arnold retained her position as Club, Natacha Cuvelier came on board to coach Typhoons; Kath Ellis joined to help the Whirlwinds step up their game, Kate Jolly (Agars) took on the new look Hurricanes and Amelia Weber-Handford maintained her position coaching the Tornadoes. As with last season, halfway through the season, all of the divisions were split, with the creation of a Premier League Division for the top six teams in Division 1, and then the remaining three teams merging with the top six teams of Division 2 to create a new Division 1, and the pattern repeating for all the lower divisions. Club and Typhoons were promoted to Premier League, Hurricanes joined the Whirlwinds Division 1 and Tornadoes played in the new Division 2 for the second half of the season and Cyclones moved up to Division

## [ SUB-COMMITTEE REPORTS ]

4. It was unfortunate that the teams weren't able to play during the second half of the season as I strongly believe that HKFC would have had an extremely strong presence in the finals series and Grand Final games, which were to be held in the Sports hall at the Club.

We are extremely happy to have retained all court allocations for both the juniors and seniors as all time slots, especially juniors, are fully allocated. We also secured courts for the failed 2019/2020 Grand Final and have again secured courts for the 2020/2021 season.

### ***Junior Netball Programme***

The Junior members train on Monday and Wednesday nights and play in the Leisure and Cultural Services Department/HKNA Junior Netball League (JNL), which takes place on Saturdays (autumn competition) and Sundays (spring Competition).

We have a total of 13 teams/training groups with nine playing in the JNL and three Nettas teams, including 141 girls in the programme.

### ***Junior Programme Off-court Achievements***

- Continued with the Netball Camps, first introduced in July 2017. Summer camps generated useful ongoing income and provided an opportunity to source new players for the programme. We planned to run summer camps for all age groups across the summer of 2020, helping to re-connect our netball community and offer training and playing opportunities after the disruptions earlier in the season, but due to increasing Government restrictions we were not able to complete all of these.
- Held parents vs. players game to collect funds and collect old kit which will be sent to Sri Lankan grass roots team. Funds raised will cover these costs.
- Charity - had two girls from Po Leung Kuk join our Nettas training team.

### ***Junior Programme Plans for 2020/21***

- Advance the qualifications of Juniors Coaches and Umpires
- Establish 'Young Coaches' programme, aimed at older members of the JNA.
- Bring in top-level coaches from HK or abroad to run coaching workshops, as well as use the expertise from senior players in HKFC.
- Links to seniors – Strengthen links with current senior members. Increase senior involvement through voluntary involvement. Looking to set up a volunteer schedule for senior players to sign up to run clinics to aid Junior players and offer development for coaches.
- Player development – Continue to develop players for selection to HKFC seniors, and Hong Kong regional squads.
- Team/player reviews and selections – Finalise and implement a revised review system for receiving coaches' feedback on team/player performance, and the way in which this information feeds into team composition for next season. Current process of conducting trials for returning and new players will be revised.
- Tour – Organise the first JNA overseas netball tour. We had explored different options for this season but due to COVID-19 these fell through.
- Charity – Continue to develop charity initiatives through parent vs kids matches, Shootathons and sponsorship for girls living at PoLeung Kuk.

### ***Hong Kong Representative Netball***

Unfortunately, due to the unrest in Hong Kong and COVID-19, the Hong Kong Four Nations Netball Tournament to be held in February was cancelled, together with several other events where Hong Kong is represented. However, several of our HKFC members were chosen to be part of the training squad for the open nationals, even going on a training tour to

## [ SUB-COMMITTEE REPORTS ]

Malaysia in January 2020. Congratulations to Stephanie Torville, Rachel Telford, Shirley Yuen, Kathryn Hurrell, Kate Smith, Hannah Johnston and Helene Bibeau for being part of the training squad.

### **International Tournament**

Unfortunately, due to the unrest in Hong Kong late 2019, our International Netball Tournament to be held in November had to be cancelled for everyone's safety. We will look to hold this in 2021, given the current travel restrictions in place worldwide.

### **Sponsorship**

The Netball DSA continues to enjoy a strong growing partnership with our gold sponsor LiquidNet. The Netball DSA is proud to support their logo on all uniforms and banners displayed around the Sports Hall during games and trainings.

### **Moving Forward**

The Netball DSA has set the following plans for the 2020/2021 season

- Continue the relationship with new kit provider, Red Oak
- Identify talented juniors for integration into senior teams for development.
- Evolution of community hours initiative to better utilise skills of all DSA members
- Hold umpiring and coaching courses at HKFC

Lastly, a big thank you to all of the 2019/2020 Netball DSA Committee Members. They do an outstanding and often thankless job of supporting our senior and junior programmes.

**Olivia Burgess**  
*Chairwoman, Netball DSA*

### **TENNIS SOCIETY**

It has been a tumultuous year in Hong Kong, and while it definitely falls in the "first world problem" category, tennis has generally fallen to the way side. Many (if not all) of the events that we have run in the past, and had planned to hold in the past year were cancelled. On top of which most of the HK tennis leagues were outright cancelled or severely curtailed. Despite that there were some successes along the way:

1. We have maintained our sponsors and the Society is in a strong financial position.
2. As ATA has become more proactive at the Club we have established a good dialogue with their team to explore areas that we can work together to grow tennis and the Society within the Club.
3. A number of competitive ladders have been put in place as a way to give our members, and especially our league players, opportunities to work on their game in what has turned out to be a pretty long off season.
4. We instituted a pre-season training programme and trials for teams. While this was disrupted due to coronavirus we expect the programme to continue prior to each league season.
5. The Society now pays the first \$1200 of any post match dinner costs. Just in case anyone needs an extra push to get out on the court and join a team.
6. A pathway for Junior league teams A, B and C has been developed with a coach on court for home matches providing feedback and encouragement. Junior post meals are subsidized as well.
7. In October an Inter-section Mini Tennis Social was played on the Hockey Pitch between the Tennis Society and the Hockey Section. Great fun was had by all.
8. On 23rd November, the End of Season Hula Party was held by the Pool side with pomp and pageantry.
9. In November we held the inaugural Fast



## [ SUB-COMMITTEE REPORTS ]

Four Invitational with teams representing HKFC, HKCC, American Club, and LRC. We hope to see this event grow over time with more clubs participating, and opening it to additional player gradings.

10. Though we were unable to host the Charity Cup in April, we did manage to raise \$6,000 and the Society matched the amount in order we were able to donate \$12,000 to Pathfinders. The Charity Cup event will resume when social distancing allows.

Many of you may not realise this but this is the Tennis Society's 20th anniversary. To celebrate this event, we will organise a 20th Anniversary social tennis event for Society members only (Aug/Sept), an extraordinary 20th Anniversary Gala in Oct/Nov, produce a Society winter jacket and continue to host tennis socials free for Society members.

While I'm sure the coming year will present further challenges, rest assured that the incoming committee will work as a team to support our members, and grow the game of tennis.

**Karen Thorne**

*Chairwoman, Tennis Society*

### **GOLF SOCIETY**

#### **2019**

##### ***Matches***

The last half of 2019 was still a very busy period for the GS with a record amount of matches against various GS old and new, totalling 8 Matches.

Unfortunately, our four-year consecutive win rate at The Reunification Cup came to an end as we came a close second. We subsidise 100% of the golf expenses for our match players.

##### ***Social Event's***

Our regular social golf events played at KSC public golf courses as well as in China and the more salubrious private golf clubs, still stay the same at approximately 2 per month with a similar attendance of approximately 18 players attending each event and the cost of golf is still subsidised by 30% by the GS.

#### ***Golf Debentures at Macau and Lotus Hill***

The Club's debentures at Macau and Lotus Hill during the latter half of 2019 were again very well used with similar bookings as last year for the same period although slightly higher, however due to the travel constrictions in 2020 our utilisation of debentures in 2020 have been considerably less. The exact figures are as below:

From 1st July 2019 to 31st December 2019

Macau: 616 debentures

Lotus Hill: 172 debentures

From 1st January 2020 to 30th June 2020

Macau: 109 debentures

Lotus Hill: 20 debentures

#### **2020**

Unfortunately, 2020 has been a very poor year for golfers, with continuous disruptions to our fixture list mainly from the COVID-19 pandemic as well as a few Protests to add to the mix of manic mayhem.

##### ***Matches***

We were only able to play one match in January against FCC which we were victorious in. The remaining 9 matches have all been postponed and/or cancelled. This does however give the HKFC a 100% match win rate for 2020. One must look on the bright side.

Naturally, we remain hopeful that all postponed matches will be played by years' end and that all remaining scheduled fixtures from August to December will go ahead smoothly as planned.



## [ SUB-COMMITTEE REPORTS ]

### ***Social Event's***

Fortunately, our social events at KSC and one event in China, have been very lucky time wise and have seen considerably more events being played while we were not in lockdown, 8 in total. We also noticed that these events were oversubscribed, sometimes within 45 minutes of the invitation being sent out. Fantastic effort.

### ***Looking forward in 2020***

Having recently taken over as Chairman of the GS, I have come on board with a great deal of enthusiasm and ideas to further improve the services that the GS provides to Club members. I have outlined below what we have achieved so far and the ideas to look forward too.

### ***Reciprocal Clubs***

There is ongoing dialogue to include more golf clubs to our Reciprocal Club list, notably a 3 way reciprocal with Xili Golf & Country Club in China, Thailand Golf & Country Club just outside of Bangkok and the HKFC.

### ***Committee Members***

We have expanded our committee members to include Jonny Brock as our Social Convenor, and Heather Deayton as a general officer to complement our very active existing committee members. Both have proved to be very hard working and committed to bettering the Society.

### ***19th Hole Event***

Jonny Brock has been able to organise our first 19th Hole social drinks and rules quiz evening on Friday 22nd May, just after we had played the annual President V Chairman Cup which again was over subscribed. We did manage to keep within the Club's guidelines and social distancing protocols with the maximum of 50 members attending and staying within tables of 4. A fantastic evening and will be organised again.

### ***Sponsorship***

Heather Deayton has also immediately contributed by sourcing a potential sponsor for the Society, fantastic effort. Heather, Chris Meecham and myself have modernised our package offering any potential sponsor 3 tiers of sponsorship to choose from.

### ***Facebook Page***

The GS has set up a facebook page "Hong Kong Football Club Golf Society" where members can share their favourite golf stories and videos and connect with other GS members.

### ***WhatsApp Group***

After a request from one of our members at the recent GS AGM, the GS now operates a WhatsApp chat "HKFC GS Join A Game" This is a group chat for HKFC GS members to connect with other members looking for a social game of golf outside our regularly organised events.

### ***New Golf Professional***

I have worked closely with Tony Sealy and Minos Law to help interview 4 potential golf professionals for the HKFC, and I am very pleased to announce we have chosen Shawn Morley to take up the role of HKFC Head Golf Professional. The GS is looking forward to promoting a new Junior Golf Development programme as well as other clinics for all of our members with Shawn at the helm.

### ***New Golf Simulators***

New Golf Simulators should be up and running by the middle of October as long as there are no more COVID-19 delays. From a GS perspective I propose we launch with an opening weekend and invite GS to join and take an induction course on how to operate the golf simulators and to meet the committee and Shawn.



## [ SUB-COMMITTEE REPORTS ]

### **Golf Event Organiser**

**Phil Head**

*Chairman, Golf Society*

We continue to monitor Ted Li in his role as Golf Event Organiser and I am pleased to report that he is still completing his commitment to the Society and the Club. He has also been proactive in trying to reschedule the events cancelled due to the COVID-19 situation which has been no easy task.

### **Membership**

Unfortunately, we have continued to see a decline in our membership, as of 1st July 2019 there were 767 GS members, as of 30th June 2020 there are 718 GS members. The committee are discussing ways to promote the GS to attract new members.

### **Financials**

We continue to keep a healthy balance and are able to maintain the subsidies for our matches and social events, as well as prizes for both. All monthly subscriptions for our 18 debentures are also covered as well as storage and maintenance of the 10 sets of golf clubs owned by the GS.

The exact financials are included below.

JULY 2019/JUNE 2020 (INCOME)			
MEMBER SUBS	GOLF CLUB RENTAL	KIT ALLOW-ANCE	SUB TOTAL
546,900	15,200	31,288	593,643

JULY 2019/JUNE 2020 (EXPENSES)			
GOLF OUT-ING, COMPS	AGM, SOCIAL EVENTS, COMPS	DEBENTURE COSTS	SUB TOTAL
153,095	39,652	282,665	534,036
COMMUNICATIONS		KITS, BALLS	
14,001		44,625	

INCOME	EXPENSES	SURPLUS
593,643	534,036	59,607

I will continue to work tirelessly with the committee to help improve our already very successful Golf Society, and enjoy the challenge this entails.

### **BADMINTON SOCIETY**

As a Badminton Society ("Society") we are privileged to be part of the HKFC ("the Club") and enjoy the great facilities of the Club. The Society is keen to make full and best use of our facilities for the benefit of our members. Our aim is to provide structured programmes to develop badminton as a premier sport within the Club and raise the overall level and enjoyment of the game for our members. We also want to create an environment for players of all levels to integrate, develop their game and most of all enjoy the experience. We support our members to proudly represent the Club in both internal and external competitions with passion and pride.

The Committee is fully aligned with this objective and we see a significant amount of work in the years to come. In 2020-2021, we plan to continue our focus on developing training programmes for our junior players, SPMS and the Society members, working closely with John Leung (ICC Head Coach). As part of this programmes, we are bringing in professional coaching, sparring players, organising and participating in regular tournaments so that our players can gain valuable experience in more competitions.

In the coming year, we actively encourage members of the Club, regular guests and visitors to join and become part of the Society.

At an AGM, it's important to reflect on the contribution of key people and the various achievements throughout last year;

### **• Committee**

Firstly, I would like to thank my fellow Committee members for their efforts during the year. The contributions of our



## [ SUB-COMMITTEE REPORTS ]

Committee members are voluntary and they sacrifice their own personal time to support the Club and Society for the benefit of our members. Please give a big thanks to Peggy Lee, Matt Shuker, Biswajyoti Upadhyay, Ivan Ho, Helena Ko and Tanya Gan. In addition, we would like to thank John Leung (ICC Head Coach) for supporting the Society in both coaching and developing the next generation training programmes.

In order to progress with our key initiatives in the coming year, we need more active support and resources from members of the Society. There are many roles to fill, we encourage more members to join our Committee and make a telling contribution to the way the Society is managed and to achieve our objectives.

### • **Junior Development**

ICC has officially formalized the integration of junior players into Society Club nights and team training as well as training for SPM and social players. A number of junior players have been taking part in many of the training sessions and they have been relatively successful. However, challenges remain including how to better structure and organize team training so that junior and SPM players are better integrated to nurture their development in a healthy competitive yet supportive environment.

We strongly encourage more Club members and guests to join our junior training programme and will continue to market the programme in the Club.

To address the challenge of engaging more than 4 players on a court as part of a mini-badminton programme, the committee is exploring the setting up

of an airbadminton programme, the new outdoor badminton game being promoted by the Badminton World Federation (BWF). Discussions have been initiated with the Hong Kong Badminton Association specific to setting up a programme at HKFC with the support of the BWF.

### • **Tournaments and Friendly Matches**

The 2019/2020 has been a curtailed year of competition. Due to COVID-19 and the closing of the badminton courts and the reduced number of female team players, the Society was only able to field a men's doubles and mixed team in the HKBA leagues. The league was cancelled before completion.

In addition HKFC fielded teams in the President's Cup 2019, we got to the quarter final and, we were the third runner up in the JingFa Cup tournament 2019.

Finally the Society hosted a friendly match with the Hong Kong Polytechnic University in December 2019. The friendly match with the Fire Service Department was postponed due to COVID-19.

### • **Financials**

Our financial performance and position remains healthy and solid during the period. We are focused on managing our expenditure at an appropriate level and ensuring we take the opportunity to optimise our income, sponsorships and fundraising initiatives to support our training and junior development programmes.

### **ANNUAL GENERAL MEETING 2020**

Badminton Society Annual General Meeting saw a new committee elected.



## [ SUB-COMMITTEE REPORTS ]

- Chairman – David Man
- General Secretary – Peggy Lee
- Membership Secretary – Ivan Ho
- Treasurer – Biswajyoti Upadhyay
- S&RC representative – Matt Dance- Shuker
- Captains – Ivan Ho
- Social Secretary – Tanya Gan
- General Officers – Ng Ho Tit Leo, Leung Patrick, So Ka Chun, Lam Chun Tin and Mok Hoey

**David Man**

*Chairman, Badminton Society*

### **SWIMMING & TRIATHLON SOCIETY (S&TS)**

As I am sure it has been for all Hong Kong Football Club teams, 2020 has been a trying year for the Swimming & Triathlon Society. We have had much of our season and events cancelled as Spring / Summer are our most exciting months. However, COVID-19, and the resulting interruption to our training/season, didn't dampen our passion or dedication to the sport. We do have some great highlights that we are excited to share here. These crazy times have reaffirmed how much we love our HKFC S&T community and are greatly looking forward to a time that we can compete again.

2019 ended with some amazing performances. Over the first weeks of August 2019, we had three of our swimmers compete at the FINA World Master Championship held in Gwangju Korea. Craig Nortje set 3 new Hong Kong Records at the meet and placed 2nd in the 100 Fly. We also had several competitors in the Deep-Water Bay Time Trial, an extremely popular event with Nicole Millson, Matthieu Maury & Simon Brewster all finished 2nd in their age groups. Nicole was 2nd in Women overall.

Our Triathletes continued to compete at the highest level as 2019 came to a close. Simon Weller, competed in the Ironman 70.3 World Championship held in Nice France on 8th

September 2019. This event hosts the very best IRONMAN elite athletes in world and is only open to pre-qualified racers. We also had several great performances at the Terramar Swim/Run series, held on 22nd September. This 21 KM race combines open water swimming and trail running. Nicolas Gontard, Jessica McCarroll, Matthieu Maury, & Leanne Claxton finished first in their respective categories. On 4th August 2019, our triathletes dominated Race 3 of the Aquathon Series. Held in Tai Po on 5th August, Vasco Van Der Flier finished 1st in his age group & 3rd overall - out of 208 competitors. Jessica McCarroll finished 1st in her age group, Alexandra McCarroll finished 5th in her age group and her father Adrian McCarroll finished 3rd.

One of the highlights of each season is the Clean Half Marathon, held on 5th October, it is a 15km course and Asia's longest organized swim race. It can be completed in either a team of five, team of two (taking turns to kayak and swim) or completed individually. HKFC was well represented and dominated the competition with 4 teams of 5, 1 solo swimmer and 2 teams on the yak for a total of 25 competitors. Some highlights were the 4th place finish in the 15km (Matthieu Maury) race, first place finish in the Mixed 125-200 category by the Mixed #1 team, made up of Farah Master, Marcus Chu, Tom Alley, Robyn Charter and Vasco Van der Flier. Adrian McCarroll, Doug Morton, Richard Hall, Peter Inglis and Robert Stevenson continued their winning streak with a first-place finish on the Old Farts, in the Male 275+ division. Cat and the Boys (Cat Sen, Bjorn Fjeddadl, Singha Chua, Tony Mitchell and Nicolas Gontard) also won the Mixed 200-275 division. Team Girls Just Want to Have Fun, made up of Olivia Wong, Leanne Claxton, Tara Barot, Begum Demeral, Nicole Millson, rounded out the team standings with 3rd overall in the female category. On the kayaks, Simon Brewster & Lachlan Wolfers placed 1st out of 9 teams overall. Jessica McCarroll and Simon Weller took 1st overall in the Mixed division.



## [ SUB-COMMITTEE REPORTS ]

COVID, severely impacted our HKASA season however, we were able to get in one meet in on 1st December 2019. Marcus Chu, Lachlan Wolfers, Rohit Daswani, Peter Inglis and Alex Fong all walked away with gold medals in our last meet of 2019. We currently have 40 club members registered with the HKASA and look forward to racing again.

One exciting highlight is the addition of three unbelievable sports preferred members who have joined. The first is Caitriona Jennings. Caitriona is a former Olympian who competed in the Olympic Games in 2012, representing Ireland in the Marathon. She has always been passionate about sport and has competed at national and international level (representing Ireland) at swimming, cycling, running and triathlon as a junior and running at senior level. She continues to compete on the international stage. In March right before lockdowns, she finished 7th place and with a new Irish record time of 3:19:49 in the IAU World Championship 50K. Catriona has also become our running coach and has introduced a weekly running session to our practice schedule.

We are also so proud to welcome Alex Fong to the HKFC swimming and triathlon team. Alex is a not only a 2000 Hong Kong Olympian but an actor and singer who used his immense popularity to raise awareness and money for Drop of Life charity by completing 45km swim challenge around Hong Kong. Alex not only successfully finished the challenge and raised over HK\$10.6 million (US\$1.25 m) for the charity, he also smashed the existing world record in a time of 10 hours, 43 minutes, and 6 seconds. Lastly, our third member Mayank Vaid is a leading international long-distance triathlete. He has completed Ultraman Australia (10 KM swim, 500 KM bike ride and back to back marathons) and is the world record holder of Enduroman in 50 hours. Enduroman is a 130 KM run from Marble Arch in London to Dover, swimming the English Channel and then a 350 KM bike ride from Calais to Arc d'Triomphe in Paris. To top it off he has just completed the first Everesting Triathlon (9 KM swim, riding 8,850 M of elevation and then running 8,850 M of elevation).

**Doug Morton**

*Chairman, Swimming & Triathlon Society*

# SECTION REPORTS

## HOCKEY SECTION

I am delighted to reiterate the reports of our team Captains and our Director of Hockey, that we had been having a great season right up to its COVID caused curtailment and as such the state of play for all sides in the Section was a tremendous achievement that is without parallel in terms of the number of teams being first in their leagues. I'm not going to run through each side as that would only highlight "what might have been" and so my comment is that we must use this as a springboard for next season and look to convert this success into "what will be". We will look to next year to provide highlight points such as the Sixes, Junior hockey festivals, host more tournaments and continue to provide hockey to the Club, to Hong Kong and the global hockey community in the best ways possible.

First of all, I have some thanks to say to our sponsors for the last year. Liquidnet, Norton Rose, Splendid Group and Smart Key; without your support we would be hard pressed to provide the environment to allow the success that we have had.

Secondly, to the Hockey Section committee who have worked, zoomed and tried to plan for all factors throughout the season in order to try and minimize the impact of the various disruptions, get us (some of us!) back to training, liaised with the various arms of the Hockey Association and looked after the best interests of the Section.

Last, but not least, I'd like to thank the Club Management and the Staff of the Club for keeping it all together in socially distanced groups and allowing us to still use the Club as much as possible in these circumstances, especially Ming Chow in managing our accounts, the Grounds Staff and F&B for supporting our events.

In reviewing our committee's reports I note that it seems that we have many, many leavers from the Section this year and without being able to mention all by name I'd like to especially thank

those in my 'team' the committee, all of who contribute an tremendous amount of time and effort in addition to training and playing. They are Lyndsay McKenzie (Ladies Social), James Hills-Ingyon (Sponsorship) and Charlie Banfield (TeamSnap and Technology). I can't say enough about these people and their colleagues who do much more than keep the lights on but are constantly looking forward to how we can provide a successful inclusive experience in playing the game that we all love. Also stepping down from their committee roles though not leaving the Section or the Club are Mike Heaven (Men's Social) and Lou Clark (Kit Coordinator) luckily both are continuing with us in their original roles as Men's B Captain and Hockey Section Secretary respectively.

I'd also like to take this opportunity to express the Section's sorrows at losing past members this year Steve Marshall, Charlie Cook and Ted Frier. Whilst, I know that these names will not resonate with many current members these people were the foundation on which the Section was built. Gone, but not forgotten.

There are those that serve the hockey community in HK as well Derek Siu, Simon Chapman, Simon Shepherdson, Gareth Mak, Lena Madhvani and Al Clark in working with various sections in the HKHA P&D, Veterans, Council and Umpiring. Again, we are grateful that these people are willing to provide help to the wider hockey environment in which we participate and without their efforts we might not have had a game at all.

I do have some specific items that we are proposing for members to focus on and whilst they are not the most pleasant topics, they are necessary for the Hockey Section's continued progress.

Our sponsors have mostly left or have not committed to future contributions. Whilst we are seeking out new sponsors as you can imagine it is a difficult time economically to generate these partnerships. We had considered upping the

## [ SECTION REPORTS ]

Hockey Section levy to try and partially cover that shortfall but have decided that spending our surplus would be appropriate at this time. However, we do warn members that should we not find sponsorship forthcoming during the coming season, then it indicates that next season we would have to consider adding to the levy currently charged and look to reduce our expenditure. Our current sponsors (at the time of writing) have completed their agreed terms and are not yet looking to renew at this time. Whilst we are seeking out new sponsors as you can imagine it is a difficult time economically to generate these partnerships. We had considered increasing the Hockey Section levy to try and partially cover the shortfall, but we have decided that relying on our surplus would be appropriate at this time. However, we do warn members that if we do not get new sponsorship in the coming season that we will likely have to increase levies and reduce our expenditure.

We do have things to look forward to as next season 2020-2021 celebrates 50 years of Ladies Hockey at HKFC and we are currently looking to see how best to celebrate this next year. The possibilities of a Section day like the Sandra Pemberton weekend format are being considered, with overseas visitors as a possibility, circumstances allowing. It's a significant milestone for the Section and hockey and we look forward to the celebrations. As always, we are looking for volunteers for assistance in making this an anniversary to remember.

We are also looking at FIH Coaching and Sportways camps later this year as well as the new league seasons. Just getting out amongst

friends and rivals will be an achievement! Further down the line are more celebrations with the anniversary of 60 years of hockey at HKFC in 2021-2022.

To add to the theme of working together, I would like to encourage that all our members look now to what they can contribute to their teams, the Section, the Club, the HKHA. In these times we have shown that collective spirit has become more and more important. We need to get away from 'what are people doing for me', but to 'what can we do for others?' We continue to live by our mantra #More-than-a-game, but we do need all contributions from all our members. This is not just for those on commitment, but for all members of the Section. We are participants in a privileged place, our facilities and infrastructure present a package that can allow minimal involvement. I would like all members to look at what they can contribute in all areas of the Section to see how we can maintain, evolve and improve what we have, not only for ourselves. Reach out to your captains, to the committee members and see what you can do to contribute and be involved. As I said this is not just for those on commitment, but for all members. Whatever it is you do, whether it is for your team, your Section, the broader game or the wider community – get involved! I know you will benefit as much as they will appreciate your contribution.

I look forward to seeing you at the Club, on the pitch, in the stands, in the committee room and in the Sportsman's Bar.

**Lyle Williams**  
*Chairman, Hockey Section*

## LAWN BOWLS SECTION

The 2019/20 season witnessed unprecedented challenges due to prolonged social unrest in the local community as well as social distancing policy in response to the corona virus pandemic. Despite these challenges, HKFC bowlers completed the season on a high note with accolades earned in back-to-back championships, both local and overseas. Not only did we participate in the regular league games and national competitions organized by Hong Kong Lawn Bowls Association (HKLBA), members of the Section were also actively involved in social events put together by the Section throughout the season.

Thanks to the unwavering commitment from our bowlers, the Section is pleased to report commendable results in the Premier Leagues, Triples Leagues and National Competitions over the past year. Key highlights of the Section's achievements are summarized below.

### MEN'S PREMIER LEAGUE 2019 (27TH APRIL TO 30TH NOVEMBER)

The overall results of the men's teams in the Premier Leagues were outstanding with A Team ranked 3rd and B Team ranked 6th, both in Division One. HKFC is certainly a team of formidable talents in the local lawn bowls scene.

Congratulations also went to F Team for winning the Champion in Division Nine. In the Premier League 2019, the final standings of our men's teams were as follows:

- A Team ranked 3rd in Division One
- B Team ranked 6th in Division One
- C Team ranked 5th in Division Three
- D Team ranked 6th in Division Six
- E Team ranked 6th in Division Seven
- F Team crowned champion in Division Nine

### MEN'S TRIPLES LEAGUE 2019 (14TH DECEMBER 2019 TO 7TH MARCH 2020)

The Triples League 2019 was eventually cancelled half way through the season due to the outbreak of the global pandemic. After completion of five games in the first half of the League, the overall results of the men's teams in winter's Triples Leagues were exemplary with A Team ranked 1st, B Team ranked 3rd in Division One and C Team ranked 1st in Division Two.

Standings of our men's teams in the Triples League prior to its cancellation were as follows:

- A Team ranked 1st in Division One
- B Team ranked 3rd in Division One
- C Team ranked 1st in Division Two
- D Team ranked 10th in Division Four
- E Team ranked 1st in Division Eight
- F Team ranked 2nd in Division Eight

### LADIES' PREMIER LEAGUE 2019 (13TH APRIL TO 30TH NOVEMBER)

Our Ladies' A Team put up their best efforts to try to claim back their many previous Division one championships but luck was not on our side. We finished the season ten points behind the champion team. After a quick rebound with a promotion last season, the B Team further attested to the challenge by sustaining a place in the top division with a final standing of 10th. Together with the Men's Teams, HKFC fielded the largest contingent with a total of 4 teams in the top divisions of the Premier Leagues.

In the Women's Premier League 2019, our Ladies' teams' final standings were as follows:

- A Team ranked 4th in Division One
- B Team ranked 10th in Division One
- C Team ranked 7th in Division Three

### WOMEN'S TRIPLES LEAGUES 2019 (14TH DECEMBER 2019 TO 7TH MARCH 2020)

The headwind was particularly strong with the loss of some key bowlers in this year's Triples League. Our lady bowlers demonstrated a lot

## [ SECTION REPORTS ]

of resilience to remain a forerunner in the top Division. Fought until the last game half way through the season prior to its cancellation, HKFC's ladies teams's standings were as follows:

- A Team ranked 2nd in Division One
- B Team ranked 6th in Division Two
- C Team ranked 6th in Division Three
- D Team ranked 8th in Division Four

### NATIONAL CHAMPIONSHIPS AND COMPETITIONS

While Lawn Bowls Section's bowlers competed fiercely for their League game titles in each season, many of us also took part in the National Championships and other well recognized local Competitions organized by HKLBA throughout the year. Our bowlers' achievements have brought considerable prestige and help sustained the leading position of the Club in sports. The notable results are shown in the following table:

NATIONAL GAMES		
COMPETITION	TITLE WON	HKFC BOWLERS
NATIONAL WOMEN'S SINGLES 2019	CHAMPION	CAMILLA LEUNG
NATIONAL WOMEN'S BOWLER OF THE YEAR 2019	WINNER	CAMILLA LEUNG
NATIONAL MEN'S SINGLES 2019	RUNNERS-UP	WARREN CHEUNG
NATIONAL MEN'S BOWLER OF THE YEAR 2019	RANKED 2ND	WARREN CHEUNG
NATIONAL MEN'S 2-4-2 PAIRS 2019	RUNNERS-UP	TERRY KUNG & PATRICK CHOI

### INTERNATIONAL ACHIEVEMENTS

The outstanding results of our bowlers in the National Championships would not be complete without mentioning qualifications of our bowlers in joining the Hong Kong China Squad. Our star bowlers included Tony Cheung and Phyllis Wong.

### INTERNATIONAL COMPETITIONS

Hong Kong International Bowls Classic 2019 was cancelled due to the prolonged social unrest in the local community.

### CLUB COMPETITION

Competition Secretary Wilson Kwong has made tremendous efforts throughout the year in assisting our bowlers to enroll in all National Competitions organised by the HKLBA, maintaining the competition records and keeping our bowlers apprised of fixtures and results through efficient use of the Section's Notice Board. In addition, Wilson also organized Club competitions for selecting members from the Section to represent HKFC in various open competitions. These Club competitions are summarized below.

- Club Unisex Triples – for IRC Mixed Triples. Winning team: Stephen Chan, Terence LEE and Tony Cheung
- Club Singles – for Champion of Champions 2019.  
Men's Champion: C T Wong  
Ladies' Champion: Christina Yeung
- Club Pairs – for Hong Kong International Classic Pairs 2019  
Men's Champion: Kenny Tam and Derek Wyllie  
Ladies' Champion: Priscilla Lam and Camilla Leung

### SECTION SOCIAL GAMES AND SOCIAL FUNCTIONS

The Section has also attached great importance to social elements of the competitive sport. Our Social Secretary, May Lee, organized a series of social games, friendly matches and social functions for joyful participation of all bowlers in the Section throughout the year, which added much more vibes to the already tight schedule of the League games and National Competitions.

## [ SECTION REPORTS ]

The Section's End-of-Season Party 2019 was held on 12th January 2020. Over 100 Section players, family members, guests took part in the Section's annual celebration of sportsmanship. It was an evening filled with sumptuous food, fun games and unlimited sharing of happy moments throughout the season. Outstanding Club bowlers and winners of various competitions were honoured during the prize presentations, followed by a lucky draw which added a great deal of excitement to the occasion. Special thanks went to our Social Secretary and her supporting work group for organizing the Party.

Numerous social events also took place during the year. All were meant to be bowler-community building at which competitiveness was considered to be of relatively lower importance to our fraternity. The most notable ones included:

- The Boxing Day Social Game
- Lunar New Year's Fat Choy Social Game – The Year of Rooster Cup
- Friendly game with Kowloon Cricket Club
- Friendly game with Craigengower Cricket Club
- Friendly game with the Royal Bangkok Sport Club at Bangkok.

### MEMBERSHIP

Membership Secretary, Louis Ko, took over the baton from Kenneth Pang who resigned in May 2019. As of 31st July 2020, there are 224 members in the Section, including 9 SPAMs, JAMs and SDAs.

### SECTION COACH

Our Section Coach, M S Chung, successfully put up the first junior beginner's course, which spanned over four Sunday mornings from mid-September to early October 2019, with eight participants eager to hone their skills and technique.

### SECTION ANNUAL GENERAL MEETING (AGM)

The AGM was successfully held on 4th

September 2020 via ZOOM. Our sincere thanks went to all Committee members who contributed their valuable personal time in making the season come to fruition. In accordance with the Section's bye-laws, voting amongst our Section Members was conducted to determine the office-bearers of the Lawn Bowls Section Committee 2010-21 as follows:

<b>CHAIRMAN</b>	<b>FRANKIE SIU</b>
<b>DEPUTY CHAIRMAN</b>	<b>TERENCE LEE</b>
<b>GENERAL COMMITTEE REPRESENTATIVE</b>	<b>MIKE WORTH</b>
<b>MEN'S CAPTAIN</b>	<b>WARREN CHEUNG</b>
<b>LADIES' CAPTAIN</b>	<b>DAISY MCNIE</b>
<b>SECRETARY</b>	<b>EDMOND CHAN</b>
<b>TREASURER</b>	<b>IRENE MUK</b>
<b>MEMBERSHIP SECRETARY</b>	<b>JOHNNY TSANG</b>
<b>GREENS SECRETARY</b>	<b>TONY CHEUNG</b>
<b>COACH</b>	<b>CHUNG MING SANG</b>
<b>COMPETITION SECRETARY</b>	<b>WILSON KWONG</b>
<b>SOCIAL SECRETARY</b>	<b>HOWARD LOK</b>

I would like to extend my heartfelt thanks to the 2019-20 Committee Members for their commitments and support, and also Dexter Chan for his contribution of write-ups on behalf of the Section for the Club magazine over the past 4 years.

Last but not least, I would like to complete this report by expressing the Committee's sincere thanks to those who made this season a great success, particularly the Club's Management and Staff for their great assistance and excellent services.

**Frankie Siu**

*Chairman, Lawn Bowls Section*

### RUGBY SECTION

The 2019/20 season was one of unprecedented challenges, triumphs and tribulations. Indeed, as Charles Dickens wrote, "it was the best of times,



## [ SECTION REPORTS ]

it was the worst of times”.

But, “when the going gets tough, the tough get going”, and that is exactly what our wonderful HKFC Rugby Section did, within the constraints that we faced!

The season began in September 2019 against the positive background of the hugely successful Rugby World Cup in Japan, offset by the difficulties imposed by the social unrest and disruption in Hong Kong. It included the cancellation of the Tens and Sevens and ended prematurely in February 2020, as a result of the social distancing required to combat the Covid 19 pandemic.

In spite of the setbacks our Section faced, all of our seven men’s and two women’s teams performed well and each had their special moments.

The undoubted high point came on 8th February 2020 at King’s Park, when our Natixis Club first team won their first Grand Championship in over nine years. Thus Club completed the unprecedented clean sweep treble of winning all three top flight trophies on offer this season, having already won the inaugural Challenge Trophy in October 2019, and secured back to back Premier League titles in January 2020.

Club is also the current holder of both the Broonie Quaich and the Bali Memorial Cup. All of these trophies are on display here tonight.

Our Ice Ladies achieved their goal of staying in the top four and closing the gap on the top sides of the women’s premiership. They also unearthed some exciting young talent for their future.

Dragons were on course to finally win the coveted double, playing with passion and skill, inspired by Jamie Chapman, to chalk up a perfect 10 wins, including forfeits, from as many matches, before their season was cut short, like those of all non-premiership sides, in February.

Scorpions too finished with a perfect 10 from 10 record and, even though their season was cut short, they had amassed enough competition points to be crowned League champions for the second year in a row. Only Covid 19 stopped their march towards winning back to back League and Grand Championship doubles.

Another dominant year saw Select remain undefeated for the third straight season. They too secured a 10 wins from 10 matches record, including forfeits, with an impressive average scoring rate of 54 points a match while conceding only 3.7.

The Bulls charged on, finishing the shortened season at the top of their table with 9 wins from 10 matches.

A revitalized Sequins side, led by Ed Finch, saw some impressive results, with 5 wins and 2 draws from 10 games placing them 4th in the table and they were shaping up as one of Bulls’ main rivals in their division.

Expendables secured 5 wins out of 8 matches for 4th place, improving as the season progressed.

Fire Ladies was the most improved team in the Section. Despite finishing mid-table the season before, Fire were promoted a league and played really well. They won 7 out of 11 matches and had a good chance of winning some silverware had the season continued. This is a true testament to the sustained efforts of the women’s players and coaches over the past few years.

Overall, our nine men and women’s teams played 98, won 74 and drew 3, scored 3,013 points, conceded 1,357, won four trophies and led three more tables.

And through it all, our teams did not forfeit a single match. Why, because we’re a proper rugby club and our teams support each other, in our “One Club” spirit.



## [ SECTION REPORTS ]

So many people contributed so much to the successes of this shortened season that they cannot all be mentioned. However, I will pick out a few.

John Hickman scored a magnificent seven tries in a single game for Select.

Two players, Tony Forrester and Tanny Chan, became Rugby Centurions, after playing 100 matches for us.

Youth rugby continues to thrive at HKFC. We have some 350 boys and girls playing at the Colts and Youth levels and over 800 playing Mini rugby. These continue to be well organized by their respective hard working sub-committees, coaches and managers. They continue to be a valuable source of outstanding senior players, many of whom have also gone on to represent Hong Kong.

HKFC Rugby Section is well represented at all national rugby levels and has many players in the men's and women's Elite Player Programme and the Global Rapid Rugby squad. Of them, the following players represented Hong Kong –

- Jamie Hood, Max Denmark, Liam Herbert, Raef Morrison, Mike Coverdale, Russell Webb all represented HK at Sevens;
- Ben Axten-Burrett, Nate de Thierry and Mitch Andrews at Fifteens;
- Glynn Hughes, Nate de Thierry, Campbell Wakeley, Callum McFeat-Smith, Ben Axten-Burrett for South China Tigers in Global Rapid Rugby;
- Roshini Turner and Aileen Ryan at Women's Fifteens;
- Cathy Wong at U20 Sevens;
- James Gostick at U20 Sevens;
- Josh Daydora and Julien Borron at U18 Sevens; and
- HKFC also has many players in the U14, U16 and U19 Age Group programmes for boys and girls.

Our Section also plays our part in the HKRU. Peter Duncan continues as HKRU President, while Nigel Hobler became HKRU Director of Finance, Kim Kan became Director of Women's and Kevin Taylor continues as Director of Coaching and Performance.

None of what was achieved this season would have been possible without the hard work of many people at all levels on and off the pitch. So I would like to thank all of -

- the Section's coaches, managers, captains and other volunteers at all levels, from Senior men and women to Youth, Colts and Mini boys and girls,
- HKRU for its organization, support and subvention,
- the referees without whom none of us could play,
- the General Committee, management and staff of the HKFC, where we play, train and socialise, and,
- all Rugby Section sponsors, whose funding supports our rugby programmes,
- of course, all of our playing members and supporters and their families.

I must also thank our Director of Rugby, Cameron McIntosh, our Head Coach, Jack Wiggins and our tireless Administrator, Mandy Lee, for their hard work.

Last but definitely not least, I wish to personally thank all current members of the Rugby Section Committee, as well as those who have stepped down during the year up until now, after each of them have contributed several years of valuable service to the Section, namely, Nigel Hobler, Gaz Wilde, Paul Douglas, David Nazer, Conor Cole, Sean Purdie, Nicholas Conlon and Don Rider.

With our One Club spirit, little turnover in our senior squad and quality recruits in key positions, we hope that not only our Club team can continue its outstanding form, but also that all of our other men's and women's, boys' and girls'



## [ SECTION REPORTS ]

teams, which did so well last season, will have the chances to tackle and complete the 2020/21 season and win the silverware that they deserve.

**Ian Petersen**

*Chairman, Rugby Section*

### SOCCKER SECTION

The 2019-2020 season has involved many challenges and been a difficult year for the Section. It started with the loss of our friend and valued committee member, Les Collett. Les performed a number of roles, starting out with the U-18's as part of the Colts "Dream Team" with Bobby Lawson, Tony Bratsanos and Anto Grabo. He then joined the Soccer Section Committee as Secretary for 4 years before becoming the Membership Secretary. He was also a key member of the team behind the Club's Premier League season in 2016-17, with many hours of planning and administration devoted to enable the 1st Team to play at the highest level. His service to the Soccer Section was considerable, and we as a Soccer Section Committee decided earlier in the season to create an award for exceptional contribution to the Section in memory of Les.

This season has been unlike any other. We faced early postponement to games across all leagues for our HKFA sides, Junior Soccer teams and our Crusaders due to the social unrest in Hong Kong. The start of 2020 brought with it COVID-19 and the eventual cancellation of all competitive leagues and our much-loved HKFC Citi Soccer 7's.

Despite all this, we have managed to put on a lot of football.

On the field of play, Tony Hamilton Bram continued as Section Coach and led the **1st Team** to top of the table at the start of December before the small squad struggled with injuries and absences over the Christmas period to finish in third position when the league was

cancelled. The highlight of the season was Shun Nakamura's stunning overhead kick that would undoubtedly have been the goal of the season had the award been announced.

The **Ladies** team continues to go from strength-to-strength. Jason White recruited well and promoted several talented players from the U18's, fostering a competitive squad and strong team spirit. This was reflected in the team's performances as they doubled last season's points tally at the half-way mark and were well placed to finish in the top four at the time the league was cancelled. The Ladies continue to lead the way at Section Social functions and won the only silverware on offer this season with victory at the inaugural HKFC Women's Day 7-a-side tournament. A big thank you and congratulations to Lyndsay Stewart for performing her role as rep. admirably and giving birth to young Teo in May.

**Lucky Mile** continued under the helm of Rich Le Gallez who recruited Anthony Vasey to support him as assistant manager. After a strong pre-season, the Mile started the season brightly before injuries, postponements and some poor results left them struggling for points. They continue to operate under the onerous local-player rule in an ever more professional league, but we hope for a strong push for promotion next season.

**Albion** with Nick Day established as manager were able to have a full pre-season and recruited heavily to rebuild their side. The results were impressive as they powered to thirty matches (including friendlies) unbeaten to lead the Yau Yee League table by one point at the league's cancellation. The side was boosted considerably by Michael Hampshire's goals and look to be in a strong position to challenge for the title next year.

**Colts** were managed by the experienced trio of Bobby Lawson, Anto Grabo and Einar Straume. After a difficult start, they finished a respectable fifth place on cancellation of the league with their performance of the season a 2-1 victory



## [ SECTION REPORTS ]

over Wanderers. They continue to play excellent football and supply players to our 1st Team.

**Wanderers** dynamic duo Danny Beattie and Terry Harris led the side in their fifth season as the management team and were looking to bag a hat-trick of league titles. The season started well with the only blip being the 2-1 reverse against Colts. This form continued post-Christmas break with a euphoric late victory over rivals GAS, resulting in delirious celebrations on the pitch and in the Sportsman's. It was shortly after this that the season was cancelled with Wanderer's neck and neck with Albion, and with both still to play each other. The league's cancellation means that the trilogy is still on next season. However, this will be under new management as Danny will join Tony Hamilton Bram's 1st Team set-up and Terry Harris returns to the UK (until we can lure him back). It is truly the end of an era at the Wanderers as these two have led them to five consecutive top two finishes and two league titles. Their relentless commitment and passion for football has driven the side, both on and off the pitch, and we wish them all the best in their future roles.

The **HKFC Vets** were led for the first time by Graeme Lane. He managed to tap into the Club's 'youth' to build a strong side that is currently unbeaten. The Vets league has decided to continue over the summer months and we wish Graeme and the team the best of luck.

The **Social** sides seasons were cut short but still managed a lot of football. The Dynamics, fresh from their Summer Sixes victory, won thirteen out of their twenty matches and once again organised and went on the annual Henrik Lorenz Tour to Phuket, which was again a great success. The Gazelles had a mixed season on the pitch but made amends off the field with the best turnout of the Socials at the Section's Christmas party. The Rovers won their first three matches of the season and twelve out of their twenty-two matches this season. A strong team spirit was matched on the field and in the bar afterwards.

The on-field activities have been coordinated by Club Captain Seb Page. I'd like to thank him for his performance in the role, especially managing all the requests, postponements and cancellations, an unenviable task.

**Junior Football** continues to develop under the helm of Chairman Nam Ngyuen. In the difficult circumstances, they delivered 27 weeks of football and welcomed AIA as the new Main Sponsor, enabling the Section to continue to deliver a high-quality programme at an affordable price. The performances continued to impress with the U18 girls on track to win their league for the first time before its cancellation. Nam has provided a detailed breakdown of all their initiatives and results in his report and it is well worth your time to read. The HKFA is in the process of restructuring its HKFA Junior Leagues and we await official announcement of this new structure.

The **Crusaders'** fantastic programme continues to thrive and provides an opportunity for children and young adults with special needs to play football in Hong Kong. It was particularly affected by the difficulties this season to the dismay of the players and coaches alike. We have some initiatives planned to further link this program with the rest of the Section in the new season and look forward to working with Nigel Merritt on these. Nigel does a truly remarkable job leading this programme, the work of which is a true credit to the Section and everyone involved.

The Section also contributes widely to **charities and communities** both local to Hong Kong and abroad. The Henrik Lorenz trip to Phuket was again a success. Although the Indochina Starfish Foundation trip to Cambodia and the Operation Santa Claus tournament were unable to go ahead, the Section still supported with sizable donations. The Section is donating old kit to Crossroads in the offseason. The Section continued its support of Wallsend Boys Club Hong Kong and Po Leung Kuk home, who are right on our doorstep in Causeway Bay, with 16

## [ SECTION REPORTS ]

children benefiting and participating in our Junior Soccer programme.

We thank AIA, who again sponsored the **Boxing Day Festival of Football**. The event continued to grow in popularity with representative junior teams across Hong Kong participating in challenge matches. For the annual England-Scotland game, which the Scots won on penalties the year before, this time, the English were no match losing in normal time 2-7 to the Scots.

The **Soccer Sevens** was cancelled. The Section, with support from the Club's General Committee, have been able to roll over the key sponsorships of Citibank and British Airways for next season and we hope to have another fantastic event in 2021.

The **Social events** that were able to proceed were well received. There was strong attendance at the Christmas party with Rich Le Gallez, Anthony Vasey and the whole Ladies team in impressive festive costumes. The Section held its first official Section Golf Day, and an Octoberfest at the Races as well as a Christmas cricket match against the HKCC. We also created and organised the first HKFC Women's Day Seven-a-side tournament. This would all not have been possible without Mia Williams fulfilling the role so capably.

On the Soccer Section Committee this year, Ryan Woollford continued in his role as Communications Officer. He has put together a detailed report on our efforts and ongoing plans to improve communication throughout the Section and is worth a read. Marcus McMillan joined the committee as 1st Team Rep., and Mia Williams as Social Convenor. Anthony Vasey joined as Membership Secretary and has summarised the state of the Section's membership in his report. The monthly meetings have been well attended and the committee has worked tirelessly to deal with a lot of uncertainty and ensure the Section operates efficiently and continues to make strides in all aspects.

The Section's finances are in a strong position

with the renewals of existing sponsors Executive Centre, Prudential, and AIA as main sponsors of the Section, Crusaders and Junior Soccer respectively. The management of the budget across the whole Section falls on our treasurer, Richard Maton, who has done a superb job.

In particular I would like to personally thank Stephen Tew and Jun Li for going over and above the level of commitment expected in helping the committee manage the loss of Les, and in supporting Anthony in his new role. I'd also like to thank Tony Hamilton Bram for all his support over and above his role as Section Coach.

As you can see, despite the difficulties we have managed to achieve a lot this season. We are very fortunate to have Section members, who are passionate about football and are dedicated to the Club and Section. Five such members, Mike Sadler, Genevieve Neill, Terry Harris, Einar Straume and Phil Cook will be leaving us at the end of the season. We wish them all the best in their new pursuits.

In closing, I would like to thank all of my colleagues on the SSC, the managers and volunteers who make this Section what it is. Without their efforts, we would not be able to achieve the success we have on and off the pitch. Thank you.

**Robert Bacon**

*Chairman, Soccer Section*



## SQUASH SECTION

2019/2020 has been a difficult year for Hong Kong bringing a constant stream of challenges for the city and the Squash Section.

It is a credit to the Squash Section Committee and everyone in the Section that we have managed to make the most of every opportunity and remain well-placed to move into the 20/21 season with renewed enthusiasm, while appreciating how fortunate we are to be here. It really is amazing what we managed to achieve, all things considered.

Here is a run-down of the major events and happenings through the season 2019/20 Season.

### MAJOR CHAMPIONSHIPS

#### *HKFC International PSA 30, (10th - 14th September 2019)*

Our world-class event once again delivered spectacular squash, drama and excitement with great performances from HKFC's own, Max Lee, Alex Lau and Liu Tse-Ling.

In the finals, Annie Au retained her title while Scotland's Greg Lobban completed an excellent week by beating HK's rising star, Yip Tse Fung.

- **Women's Final:** [1] Annie Au (HKG) 3-0 [4] Nada Abbas (EGY) 11-8, 12-10, 11-4
- **Men's Final:** [3] Greg Lobban (SCO) 3-0 [4] Yip Tse Fung (HKG) 11-8, 11-8, 11-5.

Thank you to Dave Cross, Neil Roberts and other sponsors, patrons and volunteers who managed to deliver an amazing event.

**HKFC Junior Squash Open (2020)** and the **HKFC HK Masters Open, 31st May to 2nd Jun (2020)** were sadly both cancelled, but we are planning to host both again in the coming season.

#### *Hong Kong Junior Open (23rd - 27th July 2019)*

Club players featured prominently in at Hong Kong's premier international junior open.

- Renee Wu was crowned girls' Under 17 Champion.
- Alyssa Ho was girls' under 13 bronze medalist
- Mariko Tam was 5th in the girls' Under 15s.

#### *Asian Masters Squash Championships (4th-9th September 2019 at KCC)*

KCC hosted the 4th Asian Masters Squash Championship between 4th and 9th September with 3 Club players coming away as Asian Champions in their respective age-groups. They were;

- Malcolm Kerr (50-54)
- Peter Hill (55-59)
- Brian McDougall (60-64)

### HK SQUASH (WINTER) LEAGUES

A season for the history books no doubt – disrupted by both the social situation in Hong Kong early on and then COVID-19, leading to a cancellation of the league since January. Despite the difficult situation, Hong Kong Football Club squash persevered with significant achievements in the shortened league season.

We report the greatest number of teams as League Champions in recent history – 6 teams returned as league champions from the 19 Main League teams, 6 Ladies teams and 6 Masters teams which we fielded this year. No doubt we would have won a record number of play-offs also, but alas these were unable to be played this year. We showed significant strength in our mid-high range divisions, winning divisions 4, 6, 8 and 9, 18 and M3. The ladies teams faced tough competition in all 3 divisions and although not in the top positions, L1, L2A and L2C were well placed to make their division playoffs.

## [ SECTION REPORTS ]

Congratulations to the winning convenors and their respective teams:

HKFC4 – Convened by David Robinson  
 HKFC6B – Convened by Rishad Schaefer  
 HKFC8A – Convened by Kari Pahlman  
 HKFC9A – Convened by John Thompson  
 HKFC18 – Juniors Team convened by Sheethal Dalpathraj  
 M3C – Masters Team convened by Kien Ng

For now the third season, we had the privilege of having the world-class professional players Max Lee, Tsz Kwan Lau and Liu Tse-Ling all active on the PSA world tour, representing HKFC in Division 1 and Ladies 1. Having such brilliant players continues to be an inspiration to the section, and we thank them again for their contributions during the 2019/20 season.

There were some extraordinary individual achievements. Up-and-coming Nathan Rosenzweig, who had just joined us this season, won every match playing no.1 in Division 4. Besides Nathan, Mariko Tam (L2B), Peter Wat (D6), Wilson Chou (D8), Andrew Ward (M1) were all ranked the top player across Hong Kong in their respective division, and remarkably Jackie Lee managed to achieve this in both D9 and in M3.

Conveners of the year (19/20) were Gail Wright (HKFC L3B) and Rishad Schaefer (HKFC 6B) who kept their teams positive and focused through the constantly changing demands of the foreshortened season.

The Captains chose 8A and L3A as Teams of year under the guidance of Kari Pahlman and Nicole Millar respectively who clearly brought out the best in their experienced squads.

Many thanks to Captains Julian Tanner and Emma Duncombe and to Vice-Captains Eric Ho and Monique Wong for steering the teams and Conveners through another great season.

### MATCHES AND TOURS

The Matches and Tour schedules were largely wiped out, however, we did manage to host the finals of the Masters Summer League in August.

With courts open again in early May, we managed to complete a match against an invited rabble of (admittedly largely HKFC) players under the flag of “the HK Jesters”. (Founded in 1929 Jesters an International Club with around 3,000 members by invitation playing matches worldwide in squash and 5s <https://www.thejestersclub.org/>)

### INTERNAL EVENTS

Having taken up the role of Tournaments Convener, Tom Tang was not to be put off by social chaos – pushing ahead with a variety and challenging and themed events and several Club Nights through the year. Highlights included:

- Summer League in July and August
- Masters Interclub Summer League – With HKFC coming out as eventual winners in the final series vs HKCC, LRC, USRC, American Club and RHKYC)
- Handicap Tournament throughout September/October
- World Cup – 16th November
- Captain's Vs Chairman's – 14th December
- English Scoring Match – 22nd February

### SOCIALS

Social Convener Romain Chatté defied the odds, dodging protests and COVID-19 to bring us excellent entertainment throughout the year.

For SoS we packed out Fini's in Central for some really excellent Italian Food and the obligatory stirring speeches from the Captains and Chairman.

Hot on the heels of a superhero themed Captain's Vs Chairman's match, we dived back into the 70's for a classic Christmas Party at STROKES, Causeway Bay. Fruity beers and



## [ SECTION REPORTS ]

competitive spirits flowed over beer pong, pool, crazy golf, darts and festive banter!

Emerging from an enforced period of hibernation the End of Season Party returned to Happy Valley Suite at the Club for a fun (and suitable distanced) End of Season dinner and award giving.

### WING DING

On 23rd November Wing Ding committee and many other volunteers led by Dave Murray, Channi Matharu and Steve Gollop pulled together a wonderful and joyous event raising another HK\$260,000 for the local charities supported by Operation Santa Claus.

### PLAYER DEVELOPMENT

#### *Junior Squash Program (JSP)*

Mid-week and weekend junior coaching programs ran through the year coordinated by Phil Head, Gillem Tulloch and Matt Robinson with over 90 children involved. We have seen year by year increases in participation and the Section is committed to continuing to expand and enhance opportunities for young players to improve and participate in league teams and tournaments.

In addition to the regular JSP between March 2019 and June 2020 Hysan sponsorship helped support the launch of two programs aimed at reaching out into the community.

The first provided squash lessons to children with special educational needs. Under the guidance of Rise Wise, HKFC provided 20 weeks of squash based on-court activities and therapy to ten students.

The second program, led by (former HK and HKFC Champion) Dick Lau, delivered 30 weeks of training and mentorship for ten talented young local squash players who have potential to play at the highest levels in Club and HK.

Both programs were very well received by participants and parents.

#### *Adult and Team Coaching*

It was a really tough year for the Coaching team who, having kept us fit and focused for the first half of the season were forced to hang up the rackets from February as courts were shuttered. It was great to be back on court from May but COVID-19 containment measures continued to cause disruptions through the summer. Many thanks to Phil Head, Carmen Lee, Matt Robinson, Karen Lau, and Dick Lau.

### CLUB CHAMPIONSHIPS AND PLAYER AWARDS

The **2020 Club Championships** concluded on 22nd June just before the AGM and the final results were;

HKFC CLUB CHAMPIONSHIP 2020 RESULTS			
CATEGORY	WINNER	RUNNER-UP	SCORE
MEN'S OPEN CUP	CHIU HO FAI	DICK LAU	3:2
MEN'S MASTERS CUP	KEITH FRITH	PHIL HEAD	3:1
MEN'S SUPER MASTERS CUP	KEITH FRITH	MALCOLM KERR	3:1
LADIES OPEN CUP	CARMEN LEE	VALERIE HUANG	3:2



## [ SECTION REPORTS ]

### HKFC JUNIOR CLUB CHAMPIONSHIPS 2020 RESULTS

CATEGORY	WINNER	RUNNER-UP	SCORE
BOY'S U18	CHAN HOK NAM	TYLER WEISBERG	3-0
GIRL'S U18	RENEE WU	PAIGE HILL	3-0
U16 MIXED	MARIKO TAM	VALERIE HUANG	3-2
U14 MIXED	ALYSSA HO	LUCAS TULLOCH	3-2
U12 MIXED	LUCAS TULLOCH	SHAUN KIRPALANI	3-0
U10 MIXED	KAIIV NIHALANI	ZACH BONVAL	3-0
U8 MIXED	KEITH CHAN	CLAYTON BUSTEED	3-0

Players of the Year (19/20) were Mariko Tam (L2B), and Keith Frith who on top of being Club's top ranked Div. 3 player completed an unprecedented Masters (O40) and Super Masters (O50) double in the Club Championships. Andrew Ward received the Superman award for most league matches played over the season – competing in both Masters 1 and Division 2.

#### THANKS

**All said and done, through all the turmoil we have managed to remain “The Most Active Squash Club (Section) in the world”!**

The Squash Section Committee have been brilliant throughout the year supported by many other section members who have contributed on sub committees, as team conveners or volunteering in other capacities. Thank you all.

Thanks to our sponsors during the season - Hysan Development and Cupping Room Coffee Roasters - and those individuals who either sponsored the Section or were Patrons of the PSA event. We thank them for their generous support during the year.

Thanks also to the **General Committee, management and staff** of the Club who have provided consistent well considered support to the Section though all the changes and unprecedented challenges of everyday life in HK.

#### **Adam Wilson – Special Note:**

11th September 2019 brought the tragic untimely death of former Section Chairman and Club GC member, Adam Wilson. Many Section members joined an informal gathering at the Sportsman's Bar on 29th September to celebrate Adam's life with his family and friends.

In his honour, starting in the new (20/21) season, **“The Adam Wilson Personality of the Year Award”** will be presented to the member who brings most fun and enthusiasm to the Squash Section throughout the year.

**Malcolm Kerr**  
Chairman, Squash Section

# FINANCIAL REPORTS

## HONG KONG FOOTBALL CLUB REPORT OF THE GENERAL COMMITTEE

The General Committee submits its report together with the audited financial statements of the Hong Kong Football Club (the "Club") for the year ended 31st May 2020.

### PRINCIPAL ACTIVITIES

The Club's principal activity is the promotion of rugby, hockey, lawn bowls, soccer, squash and other sporting and leisure activities to its Members and to other sections of the community, including national sports associations, schools, societies and similar organisations. It also provides social amenities such as food and beverage, meeting and function facilities to its Members and their Guests.

### RESULTS

The results of the Club for the year are set out in the income and expenditure statement on page 54.

### DONATIONS

Financial contributions to charity made by the Club and its Members through Sports Sections, Designated Sports Association ("DSA") and Societies during the financial year amounted to HK\$743,962 (2019: HK\$1,035,198). Of this total, amounts totaling HK\$19,500 (2019: HK\$15,157) were directly donated by the Club.

### GENERAL COMMITTEE MEMBERS OF THE CLUB

The General Committee Members of the Club during the year and up to the date of this report were:

Nicholas David Hunsworth	President
Michael John Wood	Chairman
Charles Robert Lawson	Vice-President
Francis Iain Valentine	Vice-President
Fook Aun Chew	Vice-President
John Joseph Shanahan	Vice-President
Neil Andrew Jensen	Honorary Secretary
Fredric Chien Hwa Teng	Honorary Treasurer
Jeffrey Haydn Lane	
Michael Billing Worth	
Charles Francis Campbell Poulton	
Maurice John O'Brien	
Karin Linn Loom	
Donald Mackay Rider	
Malcolm David Kerr	
Neil Lloyd Roberts	
David Cross	
Stephen Colin Tew	
Fredric Chien Hwa Teng	(appointed on 8th November 2019)
Malcolm David Kerr	(appointed on 8th November 2019)
Alan Hugh Morgan	(resigned on 8th November 2019)
James William Niehorster	(resigned on 8th November 2019)

In accordance with Article 10.8(A) and (B) of the Club's Articles of Association, all General Committee Members hold office until the next Annual General Meeting, except the President who holds office for three years, and the Chairman, Honorary Secretary and Honorary Treasurer who hold office for two years. All Officers, being eligible, can offer themselves for re-election.

## [ FINANCIAL REPORTS ]

### MATERIAL INTERESTS OF GENERAL COMMITTEE MEMBERS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS THAT ARE SIGNIFICANT IN RELATION TO THE CLUB'S BUSINESS

No transactions, arrangements or contracts of significance in relation to the Club's business to which the Club was a party and in which a General Committee Member had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

### INTERESTS OF GENERAL COMMITTEE MEMBERS IN THE SHARES OR DEBENTURES OF THE CLUB OR ANY SPECIFIED UNDERTAKING OF THE CLUB

At no time during the year was the Club a party to any arrangement to enable General Committee Members to hold interests in the shares or debentures of the Club or its specified undertakings.

### MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Club were entered into or existed during the year.

### REVIEW OF THE CLUB'S BUSINESS

The Club fielded numerous league sports teams in 2019/2020 for both men and women where Members played at different representative levels in league competitions organised, in the main, by the various National Sports Associations in Hong Kong. At the same time the Club continued to provide coaching and development programmes to children of Members and non-Members of all ages. Unfortunately, two of the Club's biggest international sports tournaments that have been held for many years had to be cancelled in April and May 2020 due to COVID-19. At the same time, food and beverage revenue was adversely affected by both the social unrest situation and COVID-19 within the financial year.

### REVIEW OF FINANCIAL RESULTS

The Club made a deficit of \$18.1 million (2019: \$4.7 million surplus) for the year ended 31st May 2020.

The Club made a similar amount of operating income of \$140 million in both 2018/2019 and 2019/2020. There was an increase in fees and subscriptions income of \$4.8 million in 2019/2020 due to an increase in the amount of monthly subscription from January 2020. The Sports Sections/Designated Sports Association and Societies achieved a net income of \$6.2 million (2019: \$2.5 million deficit). However, the food and beverage gross profit reduced by \$12.9 million from the 2018/2019 financial year to \$47.3 million mainly because of the social unrest issue which persisted from mid-2019 and this was further aggravated by the COVID-19 from March 2020 onwards. The Club strictly controlled all operating expenditure which included withholding the replacement of departed staff members and stopping all casual labour in view of the reduced business levels. Total operating expenditure excluding depreciation therefore reduced by \$6.8 million from the last financial year to \$138.1 million but the Club was still able to achieve an operating surplus before depreciation of \$1.5 million as opposed to an operating deficit of \$5 million before depreciation in 2018/2019. However, after taking into account the depreciation expenses of \$36.2 million there was still an operating deficit of \$34.6 million in 2019/2020.

When we move on to non-operating results, entrance fee income reduced by \$31.7 million to \$9.9 million mainly because the Club only sold one new Corporate Subscribership for \$3.3 million as opposed to selling ten new Corporate Subscriberships at \$33 million the year before. Nevertheless, the unrealised net investment gain increased by \$2.3 million in the last financial year.

## [ FINANCIAL REPORTS ]

### FOOD AND BEVERAGE BUSINESS SUMMARY

	2020	2019
Food and beverage sales	<b>\$82,140,941</b>	\$104,480,991
Less: cost of sales	<b>(\$34,817,723)</b>	(\$44,237,599)
Gross Profit	<b>\$47,323,218</b>	\$60,243,392
Less:		
Employee expenses	<b>(\$50,102,232)</b>	(\$52,939,069)
Other expenses	<b>(\$3,900,908)</b>	(\$5,298,118)
Food and beverage Net Profit / (Loss)	<b>(\$6,679,922)</b>	\$2,006,205
Food and beverage Net Profit / (Loss) percentage	<b>(8%)</b>	2%

### STAFF NUMBERS

Movements in staff numbers during the year are shown in the table below.

	2020	2019
Number of Staff at the beginning of the year	<b>278</b>	274
Add: Joiners during the year	<b>73</b>	111
Less: Leavers during the year	<b>(67)</b>	(107)
Number of Staff at the end of the year	<b>284</b>	278

### KEY PERFORMANCE INDICES

Operating result before depreciation improved from 2018/2019 mainly due to the increase in subscription income, reduced activities of the Sports Sections/Designated Sports association/Societies and tight control of the operating expenditure despite the disappointing result for food and beverage brought about by social unrest and COVID-19.

Operating result: Net operating profit/(loss) before depreciation/total operating revenue

2020	2019
<b>\$1,567,426 / \$191,119,305 x 100%</b>	(\$5,055,106) / \$214,011,544 x 100%
<b>= 0.8%</b>	= (2.4%)

The Club maintained a healthy assets to liabilities ratio to ensure there was adequate liquid funds to cope with short-term financial obligations.

Current ratio: Current assets / Current liabilities

2020	2019
<b>\$147,558,143 / \$25,141,780</b>	\$154,434,278 / \$41,674,336
<b>= 5.9 times</b>	= 3.7 times

The notes on pages 56 to 68 form part of these financial statements. All amounts expressed in Hong Kong dollars.

## [ FINANCIAL REPORTS ]

### ENVIRONMENTAL PROTECTION AND CORPORATE SOCIAL RESPONSIBILITY

In addition to all existing actions for protecting the environment, the Club started to send food waste (19,000kg from August 2019 to May 2020) to a Government registered collection company for converting food waste to fish/pig grain or plant nutrients and the remaining food waste for power generation. In June 2020, just after the financial year end, the Club joined the "no shark fin restaurant pledge" for establishing a policy to completely ban the selling and consumption of shark fin as initiated by the World Wildlife Fund.

Because of the restrictions imposed by social unrest and COVID-19 the "Staff Caring Committee" led by the Human Resources Department were only able to organise one community service activity for staff members in September 2019. Fourteen staff members participated in making mooncakes for the elderly organised by the Evangelical Lutheran Church Social Service - HK (ELCSS-HK). The Club also sponsored ELCSS-HK for organizing a Birthday and Christmas party for the elderly in December 2019.

### PERMITTED INDEMNITY PROVISIONS

At no time during the financial year or up to the date of this General Committee's Report, was or is any permitted indemnity provision in force for the benefit of any of the General Committee of the Club (whether made by the Club or otherwise) or an associated company (if made by the Club).

### AUDITOR

The financial statements have been audited by KPMG who retire and being eligible, offer themselves for re-appointment.

On behalf of the General Committee



**Michael John Wood**

*Chairman*

*Hong Kong, 24th August 2020*

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF HONG KONG FOOTBALL CLUB

(Incorporated in Hong Kong and limited by guarantee)

### OPINION

We have audited the financial statements of Hong Kong Football Club (the "Club") set out on pages 53 to 68 which comprise the statement of financial position as at 31st May 2020, the income and expenditure statement, the statement of changes in funds and reserves and the statement of cash flows for the year then ended and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the financial statements give a true and fair view of the financial position of the Club as at 31st May 2020 and of its financial performance and its cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the Hong Kong Companies Ordinance.

### BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Club in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code") and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### INFORMATION OTHER THAN THE FINANCIAL STATEMENTS AND AUDITOR'S REPORT THEREON

The General Committee is responsible for the other information. The other information comprises all the information included in the annual report, other than the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### RESPONSIBILITIES OF THE GENERAL COMMITTEE FOR THE FINANCIAL STATEMENTS

The General Committee is responsible for the preparation of the financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the Hong Kong Companies Ordinance and for such internal control as the General Committee determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the General Committee is responsible for assessing the Club's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the General Committee either intends to liquidate the Club or to cease operations, or has no realistic alternative but to do so.

The notes on pages 56 to 68 form part of these financial statements. All amounts expressed in Hong Kong dollars.

## [ FINANCIAL REPORTS ]

### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance with section 405 of the Hong Kong Companies Ordinance, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Club's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the General Committee.
- Conclude on the appropriateness of the General Committee's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Club's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Club to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the General Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**KPMG**

*Certified Public Accountants  
Hong Kong, 24th August 2020*

[ FINANCIAL REPORTS ]

**STATEMENT OF FINANCIAL POSITION  
FOR THE YEAR ENDED 31ST MAY 2020**

(Expressed in Hong Kong dollars)

	Note	2020	2019
<b>ASSETS</b>			
<b>Non-current assets</b>			
Property, plant and equipment	5	<b>189,626,430</b>	217,406,640
Intangible assets	6	<b>4,815,000</b>	4,815,000
		<b>194,441,430</b>	222,221,640
<b>Current assets</b>			
Financial assets measured at fair value through profit or loss	7	<b>94,458,897</b>	95,463,870
Inventories	8	<b>2,417,469</b>	2,690,482
Debtors and prepayments	9	<b>15,055,928</b>	16,175,648
Cash and bank balances	10	<b>35,625,849</b>	40,104,278
		<b>147,558,143</b>	154,434,278
<b>Total assets</b>		<b>341,999,573</b>	376,655,918
<b>FUNDS AND RESERVES</b>			
Members' funds	11	<b>316,857,793</b>	334,981,582
<b>LIABILITIES</b>			
<b>Current liabilities</b>			
Creditors, accruals, other payables and contract liabilities	12	<b>25,141,780</b>	41,674,336
<b>Total liabilities</b>		<b>25,141,780</b>	41,674,336
<b>Total funds and liabilities</b>		<b>341,999,573</b>	376,655,918

The financial statements on pages 53 to 68 were approved by the General Committee on 24th August 2020 and were signed on its behalf by:



**Michael John Wood**  
Chairman



**Neil Andrew Jensen**  
Honorary Secretary



**Fredric Chien Hwa Teng**  
Honorary Treasurer

The notes on pages 56 to 68 form part of these financial statements. All amounts expressed in Hong Kong dollars.

## INCOME AND EXPENDITURE STATEMENT FOR THE YEAR ENDED 31ST MAY 2020

(Expressed in Hong Kong dollars)

	Note	2020	2019
<b>Revenue</b>	13	<b>191,119,305</b>	214,011,544
<b>INCOME</b>			
Fees and subscriptions		<b>67,760,784</b>	62,921,241
Food and beverage sales	15	<b>82,140,941</b>	104,480,991
Food and beverage cost of sales	15	<b>(34,817,723)</b>	(44,237,599)
Food and beverage gross profit	15	<b>47,323,218</b>	60,243,392
Sport Sections/Designated Sports Association/Societies income		<b>27,225,822</b>	32,195,353
Sport Sections/Designated Sports Association/Societies expenses		<b>(21,059,341)</b>	(34,670,842)
Sport Sections/Designated Sports Association/Societies net income/(deficit)		<b>6,166,481</b>	(2,475,489)
Sports shop sales		<b>1,554,010</b>	1,999,250
Sports shop cost of sales		<b>(930,247)</b>	(1,184,312)
<b>COMMISSION INCOME FROM CONSIGNMENT SALES</b>		<b>651,718</b>	708,129
Sports shop gross profit		<b>1,275,481</b>	1,523,067
Carpark income		<b>11,786,030</b>	11,706,580
Other net income	16	<b>5,344,556</b>	5,971,184
<b>Total operating income</b>		<b>139,656,550</b>	139,889,975
<b>EXPENDITURE</b>			
Administration and general and sports shop	17	<b>(7,376,514)</b>	(8,184,205)
Bar and restaurant		<b>(3,900,908)</b>	(5,298,118)
Employee benefit expense	18	<b>(99,205,863)</b>	(102,475,808)
House and grounds	20	<b>(27,605,839)</b>	(28,986,950)
<b>Total operating expenditure excluding depreciation</b>		<b>(138,089,124)</b>	(144,945,081)
<b>Operating surplus/(deficit) for the year before depreciation</b>		<b>1,567,426</b>	(5,055,106)
Depreciation	5	<b>(36,182,932)</b>	(35,504,832)
<b>Total operating expenditure</b>		<b>(174,272,056)</b>	(180,449,913)
<b>Operating deficit for the year</b>		<b>(34,615,506)</b>	(40,559,938)
<b>NON-OPERATING INCOME/(EXPENSES)</b>			
Entrance fees	14	<b>9,936,000</b>	41,678,250
Transfer fees for corporate subscriberships		<b>3,100,000</b>	2,400,000
Increase in fair value of financial assets measured at fair value through profit or loss		<b>3,995,028</b>	1,463,870
Management and administrative fee on financial assets		<b>(622,293)</b>	(383,796)
Gain/(loss) on disposals of property, plant and equipment		<b>1,722</b>	(13,545)
Bank interest income		<b>81,260</b>	148,043
		<b>16,491,717</b>	45,292,822
<b>(Deficit)/surplus for the year</b>		<b>(18,123,789)</b>	4,732,884

[ FINANCIAL REPORTS ]

**STATEMENT OF CHANGES IN FUNDS AND RESERVES  
FOR THE YEAR ENDED 31ST MAY 2020**

(Expressed in Hong Kong dollars)

	Members' funds
<b>Balance as at 1st June 2018</b>	330,248,698
<b>Total comprehensive income</b>	
- Surplus for the year	4,732,884
<b>Balance as at 31st May 2019 and 1st June 2019</b>	334,981,582
<b>Total comprehensive income</b>	
- Deficit for the year	(18,123,789)
<b>Balance as at 31st May 2020</b>	316,857,793

**STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 31ST MAY 2020**

(Expressed in Hong Kong dollars)

	Note	2020	2019
<b>Cash flows from operating activities</b>			
Cash (used in)/generated from operations	24	(13,572,397)	4,499,886
<b>Cash flows from investing activities</b>			
Payments for the purchases of property, plant and equipment		(8,403,101)	(35,801,463)
Payments for the acquisition of financial assets measured at fair value through profit or loss		(10,000,000)	(94,000,000)
Proceeds from the disposal of financial assets measured at fair value through profit or loss		15,000,001	-
Payments for the management and administrative fee on financial assets		(622,293)	(383,796)
Proceeds from disposals of property, plant and equipment	24	2,101	-
Decrease/(increase) in deposits with bank over three months of maturity at acquisition	10	5,000,000	(5,000,000)
Interest received		81,260	148,043
Net cash generated from/(used in) investing activities		1,057,968	(135,037,216)
<b>Cash flows from financing activities</b>			
Entrance fees received		9,936,000	41,678,250
Transfer fee for corporate subscriberships		3,100,000	2,400,000
Net cash generated from financing activities		13,036,000	44,078,250
<b>Net increase/(decrease) in cash and cash equivalents</b>		521,571	(86,459,080)
Cash and cash equivalents at beginning of the year		35,104,278	121,563,358
<b>Cash and cash equivalents at end of the year</b>	10	35,625,849	35,104,278

The notes on pages 56 to 68 form part of these financial statements. All amounts expressed in Hong Kong dollars.

## NOTES TO THE FINANCIAL STATEMENTS

### 1 GENERAL INFORMATION

The Hong Kong Football Club's (the "Club's") principal activity is the promotion of rugby, hockey, lawn bowls, soccer, squash and other sporting and leisure activities to its Members and to other sections of the community, including national sports associations, schools, societies and similar organisations. It also provides social amenities such as food and beverage, meeting and function facilities to its Members and their Guests.

The Club is incorporated under the Hong Kong Companies Ordinance and limited by guarantee. The address of its registered office is 3 Sports Road, Happy Valley, Hong Kong.

The Club operates in premises situated on land leased from the Government of the Hong Kong Special Administrative Region (the "HKSAR"), under terms of a lease agreement between the Club and the Government of the HKSAR dated 25th February 2015 which grants the Club the right to use the land until 25th December 2026.

Under the provisions of the Club's Memorandum of Association, every member shall, in the event of the Club being wound up, contribute to the assets of the Club an amount not exceeding \$10. At 31st May 2020, the Club had 3,480 (2019: 3,538) members.

These financial statements are presented in Hong Kong dollars.

### 2 BASIS OF PREPARATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The basis and significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### 2.1 Basis of preparation

The financial statements of the Club have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards ("HKFRS"), which collective term includes all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards (HKASs) and Interpretations issued by the Hong Kong Institute of Certified Public Accountants (HKICPA), accounting principles generally accepted in Hong Kong and the requirements of the Hong Kong Companies Ordinance. The financial statements have been prepared under the historical cost convention except for financial assets which are measured at fair value through profit or loss.

The preparation of financial statements in conformity with HKFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Club's accounting policies. The areas involving a higher degree of judgement or complexity, and areas where assumptions and estimates are significant to the financial statements, are disclosed in note 3.

##### (a) New standards, amendments and interpretations to existing HKFRS effective for the financial year commencing on 1st June 2019

The HKICPA has issued a new HKFRS and a number of amendments to HKFRSs that are first effective for the current accounting period of the Club. None of the developments have had a material effect on how the Club's results and financial position for the current or prior periods have been prepared or presented. The Club has not applied any new standard or interpretation that is not yet effective for the current accounting period.

##### (b) Amendments, new standards and interpretations issued but are not yet effective and have not been early adopted by the Club

Up to the date of issue of these financial statements, the HKICPA has issued a number of amendments and a new standard, HKFRS 17, Insurance contracts, which are not yet effective for the year ended 31st May 2020 and which have not been adopted in these financial statements. These include the following which may be relevant to the Club.

	Effective for accounting periods beginning on or after
Amendments to HKAS 1 and HKAS 8, Definition of material	1st June 2020

The Club is in the process of making an assessment of what the impact of these developments is expected to be in the period of initial application. So far it has concluded that the adoption of them is unlikely to have a significant impact on the financial statements.

#### 2.2 Foreign currency translation

##### 2.2.1 Functional and presentation currency

Items included in the financial statements of the Club are measured using the currency of the primary economic environment in which the Club operates (the "functional currency"). The financial statements are presented in Hong Kong dollars, which is the Club's functional and presentation currency.

## [ FINANCIAL REPORTS ]

All amounts expressed in Hong Kong dollars.

### 2.2.2 Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are re-measured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the income and expenditure statement.

### 2.3 Property, plant and equipment

The assets donated by the Hong Kong Jockey Club were, upon the initial adoption of HKAS 16 in an earlier accounting period, recorded at a cost of nil, in accordance with the transitional provisions of HKAS 16.

Property, plant and equipment are stated at historical cost less depreciation and impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Club and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged in the income and expenditure statement during the financial period in which they are incurred.

Leasehold improvements are depreciated to write off their costs less accumulated impairment losses over the unexpired periods of the leases until December 2026 or their expected useful lives to the Club, whichever is shorter. Depreciation of other property, plant and equipment is calculated using the straight-line method to allocate their costs to their residual values over their estimated useful lives, as follows:

Computers	3 - 5 years
Furniture, equipment and motor vehicles	3 - 10 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (note 2.5).

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the income and expenditure statement.

### 2.4 Intangible assets

Intangible assets represent golf club memberships with indefinite useful lives and are stated at cost less any provision for impairment losses (note 2.5).

### 2.5 Impairment of non-financial assets

Assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment. All assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. Non-financial assets other than goodwill that suffer impairment are reviewed for possible reversal of the impairment at each reporting date.

### 2.6 Investments in fund units

Investments are recognised/derecognised on the date the Club commits to purchase/sell the investments or they expire. Investments in fund units are classified at fair value through profit or loss ("FVPL") for which transaction costs are recognised directly in profit or loss. For an explanation of how the Club determines fair value of financial instruments, see note 4.3.

### 2.7 Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Club or the counterparty.

### 2.8 Credit losses and impairment of financial assets

Impairment of debtors

The loss allowance is measured at an amount equal to lifetime expected credit loss ("ECLs"), which are those losses that are expected to



## [ FINANCIAL REPORTS ]

occur over the expected life of the debtors. The loss allowance is estimated using a provision matrix based on the Club's historical credit loss experience, adjusted for factors that are specific to the debtors and an assessment of both the current and forecast general economic conditions at the reporting date.

For all other financial instruments, the Club recognises a loss allowance equal to 12-month ECLs unless there has been a significant increase in credit risk of the financial instrument since initial recognition, in which case the loss allowance is measured at an amount equal to lifetime ECLs.

ECLs are remeasured at each reporting date with any changes recognised as an impairment gain or loss in profit or loss. The Club recognises an impairment gain or loss with a corresponding adjustment to the carrying amount of debtors and prepayments through a loss allowance account.

The gross carrying amount of a debtor and prepayments is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Club determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off.

### 2.9 Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the first-in, first-out ("FIFO") method and represents the invoiced cost. Net realisable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses.

### 2.10 Debtors

A debtor is recognised when the Club has an unconditional right to receive consideration. A right to receive consideration is unconditional if only the passage of time is required before payment of that consideration is due. If revenue has been recognised before the Club has an unconditional right to receive consideration, the amount is presented as a contract asset.

Debtors are stated at amortised cost using the effective interest method less allowance for credit losses (see note 2.8).

### 2.11 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks and other short-term highly liquid investments with original maturities of three months or less.

Cash and cash equivalents are assessed for ECL in accordance with the policy set out in note 2.8.

### 2.12 Creditors, accruals and other payables and contract liabilities

#### (a) Creditors, accruals and other payables

Creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Creditors and other payables are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Creditors, accruals and other payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

#### (b) Contract liabilities

A contract liability is recognised when the customer pays non-refundable consideration before the Club recognises the related revenue (see note 2.14). A contract liability would also be recognised if the Club has an unconditional right to receive non-refundable consideration before the Club recognises the related revenue. In such cases, a corresponding receivable would also be recognised (see note 2.10).

### 2.13 Employee benefits

#### (a) Retirement benefit costs

The Club contributes to a defined contribution retirement scheme and a mandatory provident fund scheme ("MPF").

- (i) The HSBC Provident Fund (ORSO) scheme is for employees who joined on or before 30th November 2000. The scheme is operated by HSBC Life (International) Limited.
- (ii) The HSBC Mandatory Provident Fund (MPF) scheme is available to the employees who joined from 1st December 2000. The assets of this scheme are managed by HSBC Supertrust.

Both schemes are funded by payments from employees and the Club. The Club's contributions to the defined contribution retirement

## [ FINANCIAL REPORTS ]

All amounts expressed in Hong Kong dollars.

scheme and mandatory provident fund scheme are based on a fixed percentage of the employees' basic salaries and relevant income respectively and the Club has no further payment obligations once the contributions have been paid.

The Club's contributions to both schemes are recognised as employee benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

(b) Employee leave entitlements

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the end of the reporting period.

Employee entitlements to sick leave and maternity leave are not recognised until the time of leave.

(c) Bonus plans

Bonus payments are recognised as a liability when the Club has a present legal or constructive obligation as a result of services rendered by employees and a reliable estimate of the obligation can be made. Liabilities for bonus plans are expected to be settled within 12 months and are measured at the amounts expected to be paid when they are settled.

(d) Long service payments

Certain of the Club's employees have completed the required number of years of service to the Club and are eligible for long service payments under the Hong Kong Employment Ordinance in the event of the termination of their employment. The Club is liable to make such payments in the event that such termination of employment meets the circumstances specified in the Hong Kong Employment Ordinance.

A provision is recognised in respect of the probable future long service payments expected to be made. The provision is based on the best estimate of the probable future payments which have been earned by the employees from their service to the Club to the end of the reporting period.

### 2.14 Revenue and other income

Income is classified by the Club as revenue when it arises from the sale of goods, the provision of services or the use by others of the Club's assets under leases in the ordinary course of the Club's operation.

Revenue is recognised when control over a product or service is transferred to the members/and or their guests, or the lessee has the right to use the asset, at the amount of promised consideration to which the Club is expected to be entitled, excluding those amounts collected on behalf of third parties.

Further details of the Club's revenue and other income recognition policies are as follows:

- (a) Subscriptions, carpark income and sports coaching commissions are accounted for on an accruals basis.
- (b) Income from restaurants, bars, the sports shop and other club facilities is recognised when the service is rendered or the sale is effected.
- (c) Entrance fees and transfer fees for corporate nominee subscriberships are recognised when the membership/transfer is approved by the General Committee.
- (d) Interest income is recognised as it accrues under the effective interest method using the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the gross carrying amount of the financial asset.

### 2.15 Members' funds

All the income and expenses of these funds are accounted for in the income and expenditure statement.

### 2.16 Related parties

- (a) A person, or a close member of that person's family, is related to the Club if that person:
  - (i) has control or joint control over the Club;
  - (ii) has significant influence over the Club; or
  - (iii) is a member of the key management personnel of the Club or the Club's parent.
- (b) An entity is related to the Club if any of the following conditions applies:
  - (i) The entity and the Club are members of the same group (which means that each parent, subsidiary and fellow subsidiary is



related to the others).

- (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
- (iii) Both entities are joint ventures of the same third party.
- (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
- (v) The entity is a post-employment benefit plan for the benefit of employees of either the Club or an entity related to the Club.
- (vi) The entity is controlled or jointly controlled by a person identified in (a).
- (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
- (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Club.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

### 3 CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

The Club makes estimates and assumptions that affect the reported amounts of assets and liabilities within the next financial year. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Club makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. There are estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year as follows:

Management determines the estimated useful lives and related depreciation charges for the Club's property, plant and equipment. Management will revise the depreciation charges where useful lives are different to those previously estimated, or will write-off or write-down technically obsolete or non-strategic assets that have been abandoned or sold.

Capital expenditure is approved based upon full estimated useful lives and on the assumption that the Club's lease will be renewed. However, in accordance with relevant accounting requirements, the Club's capital assets are required to be depreciated over periods which do not extend beyond the current lease term.

### 4 FINANCIAL RISK AND CAPITAL RISK MANAGEMENT

#### 4.1 Financial risk factors

The Club's activities expose it to a variety of financial risks. The Club's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Club's financial performance.

Risk management is carried out by the finance department and monitored by the General Committee.

##### (a) Foreign exchange risk

Foreign exchange risk arises where future commercial transactions, recognised assets and liabilities are denominated in a currency that is not the Club's functional currency. The Club is not exposed to significant foreign exchange risk, as transactions are substantially all entered into in the functional currency, which is the Hong Kong dollar. As there is no material foreign exchange risk, no sensitivity analysis is provided.

##### (b) Market price risk

Market price risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices whether those changes are caused by factors specific to the individual instrument or by factors affecting all instruments in the market.

By the investment in the Schroders Stable Growth Fund, a fund managed by a substantial international fund management group, the market price risk relating to the Club's financial assets measured at fair value through profit or loss was largely delegated to that professional fund manager. The performance of the fund manager was monitored by the Club.

The Club's investment comprise units of Schroders Stable Growth Fund, which is a mutual fund with underlying positions principally of publicly traded equities and fixed income bonds across global markets. As at 31st May 2020, if the price of equities and fixed income bonds held by the fund had been higher/lower by 10% with all other variables held constant, the Club's surplus for the year and net assets would have increased/decreased by HK\$9,445,890 (2019: HK\$9,546,387).

## [ FINANCIAL REPORTS ]

All amounts expressed in Hong Kong dollars.

### (c) Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in a financial loss to the Club. The Club's credit risk is primarily attributable to debtors. The Club's exposure to credit risk arising from deposits with banks is limited because the counterparty is a reputable and creditworthy bank with good credit ratings rated by independent rating parties. The maximum exposure to credit risk is represented by the carrying amount of each financial asset on the statement of financial position.

Sundry debtors and prepayments are reviewed regularly, for which the Club considers to have low credit risk.

#### Debtors

The Club's exposure to credit risk is influenced mainly by the individual characteristics of each member. Individual credit evaluations are performed on all members requiring credit over a certain amount. These evaluations focus on the member's past history of making payments when due and current ability to pay, and take into account information specific to the member. Member debtors are due within 30 days from the date of billing. Member debtors with balances that are more than 60 months past due are requested to settle all outstanding balances before any further credit is granted. Normally, the Club does not obtain collateral from members.

The Club measures loss allowances for member debtors at an amount equal to lifetime ECLs, which is calculated using a provision matrix. As the Club's historical credit loss experience does not indicate significantly different loss patterns for different members segments, the loss allowance based on past due status is not further distinguished between the Club's different member bases.

Expected loss rates are based on actual loss experience over the past 1 year. These rates are adjusted to reflect differences between economic conditions during the period over which the historic data has been collected, current conditions and the Club's view of economic conditions over the expected lives of the member debtors.

Given that the Club has not experienced any significant credit losses in the past, the allowance for ECLs is insignificant.

Movements in the loss allowance account in respect of member debtors during the year are as follows:

	2020	2019
At 1st June 2018 and 2019	57,539	23,497
Impairment loss recognised	56,522	48,000
Receivables written off during the year		
as uncollectible	(5,805)	(13,958)
At 31st May 2019 and 2020	108,256	57,539

### (d) Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash. The Club ensures that it maintains sufficient cash and bank balances, which are available to meet its liquidity.

The table below analyses the Club's financial liabilities into relevant maturity groupings based on the remaining period at the end of the reporting period to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months approximate their carrying values, as the impact of discounting is not significant.

	2020	2019
Less than one year		
Creditors, accruals and other payables (note 12)	15,572,385	30,169,027

### (e) Cash flow and fair value interest rate risk

Apart from the bank balances which earn interest at market rates, the Club has no other significant interest-bearing assets and liabilities, and its income and operating cash flows, which are mainly funded by receipts from members, are substantially independent of changes in market interest rates. Accordingly, the General Committee Members are of the opinion that the Club does not have significant cash flow and fair value interest rate risk and no sensitivity analysis is presented.

## 4.2 Capital risk management

The Club's objectives when managing capital are to safeguard the Club's ability to continue as a going concern by procuring adequate financial resources from the members and adjusting the level of its investments. The Club's overall strategy remains unchanged from prior years.



#### 4.3 Fair value measurement

Financial instruments measured at fair value

Fair value hierarchy

HKFRS 13, Fair value measurement categorises fair value measurements into a three-level hierarchy. The level into which fair value is classified is determined with reference to the observability and significance of the inputs used in the valuation technique.

At 31st May 2020, the only financial instrument of the Club carried at fair value is its investment in Schroders Stable Growth Fund of \$94,458,897 (2019: \$95,463,870). The instrument is measured at fair value on a recurring basis and its fair value measurements fall into Level 1 of the fair value hierarchy which is based on unadjusted quoted prices in active markets.

#### 4.4 Offsetting financial assets and financial liabilities

No disclosure of the offsetting of financial assets and financial liabilities is made as there are no netting arrangements in place during the year.

## [ FINANCIAL REPORTS ]

### 5 PROPERTY, PLANT AND EQUIPMENT

	Leasehold improvements	Furniture, equipment and computers	Motor vehicles	Total
<b>At 1st June 2018</b>				
Cost	273,664,193	185,663,745	375,000	459,702,938
Accumulated depreciation	(123,175,451)	(103,446,823)	(367,189)	(226,989,463)
Net book amount	150,488,742	82,216,922	7,811	232,713,475
<b>Year ended 31st May 2019</b>				
Opening net book amount	150,488,742	82,216,922	7,811	232,713,475
Additions	15,587,699	4,641,519	-	20,229,218
Disposals	-	(31,221)	-	(31,221)
- Cost	-	(643,891)	-	(643,891)
- Accumulated depreciation	-	612,670	-	612,670
Depreciation	(21,136,891)	(14,360,130)	(7,811)	(35,504,832)
Closing net book amount	144,939,550	72,467,090	-	217,406,640
<b>At 31st May 2019</b>				
Cost	289,251,892	189,661,373	375,000	479,288,265
Accumulated depreciation	(144,312,342)	(117,194,283)	(375,000)	(261,881,625)
Net book amount	144,939,550	72,467,090	-	217,406,640
<b>Year ended 31st May 2020</b>				
Opening net book amount	144,939,550	72,467,090	-	217,406,640
Additions	2,938,228	5,464,873	-	8,403,101
Disposals	-	(379)	-	(379)
- Cost	-	(727,375)	-	(727,375)
- Accumulated depreciation	-	726,996	-	726,996
Depreciation	(22,012,571)	(14,170,361)	-	(36,182,932)
Closing net book amount	125,865,207	63,761,223	-	189,626,430
<b>At 31st May 2020</b>				
Cost	292,190,120	194,398,871	375,000	486,963,991
Accumulated depreciation	(166,324,913)	(130,637,648)	(375,000)	(297,337,561)
Net book amount	125,865,207	63,761,223	-	189,626,430

Under the terms of the Development Agreement entered into between the Club and the Hong Kong Jockey Club dated 21st May 1993, the clubhouse and a substantial portion of the fixtures and fittings were contributed by the Hong Kong Jockey Club and are accounted for at \$nil cost. The General Committee is not aware of the cost of the contributed assets.

The Club has entered a lease of land with the Government of the Hong Kong Special Administrative Region with no consideration and no ongoing lease payments to be made under the terms of the land lease other than payments based on rateable values set by relevant government authorities. The adoption of HKFRS 16, Leases has no material effect on how the Club's results and financial position for the current or prior periods have been prepared or presented.

All amounts expressed in Hong Kong dollars.

## [ FINANCIAL REPORTS ]

### 6 INTANGIBLE ASSETS

Intangible assets comprise ten golf club revolving memberships issued by Lotus Hill Golf Resort in the People's Republic of China and one golf club membership allowing eight member privileges in the Macau Golf and Country Club in Macau. These are stated at cost, less any impairment, as follows:

	2020	2019
Lotus Hill Golf Resort	3,000,000	3,000,000
Macau Golf and Country Club	1,815,000	1,815,000
	<b>4,815,000</b>	<b>4,815,000</b>

### 7 FINANCIAL ASSETS MEASURED AT FAIR VALUE THROUGH PROFIT OR LOSS

	2020	2019
Schroders Stable Growth Fund	94,458,897	95,463,870

Changes in fair value of financial assets measured at fair value through profit or loss are recorded in non-operating income in the income and expenditure statement.

### 8 INVENTORIES

	2020	2019
Consumables and Club Shop stocks	2,417,469	2,690,482

The cost of inventories recognised as expenses and included in cost of sales during the year amounted to \$35,747,970 (2019: \$45,421,911).

### 9 DEBTORS AND PREPAYMENTS

	2020	2019
Member debtors	10,273,721	12,119,489
Less: Loss allowance	(108,256)	(57,539)
Member debtors – net	10,165,465	12,061,950
Sundry debtors	613,143	641,587
Debtors	10,778,608	12,703,537
Prepayments	4,277,320	3,472,111
	<b>15,055,928</b>	<b>16,175,648</b>

The carrying values of debtors and prepayments approximate their fair value at 31st May 2020 and 2019 and are denominated in Hong Kong dollars.

All the debtors and prepayments are expected to be recoverable or recognised as expenses within one year or on demand.

### 10 CASH AND CASH EQUIVALENTS

	2020	2019
Bank balances, maximum exposure to credit risk	35,567,849	40,046,278
Cash in hand	58,000	58,000
Cash and bank balances in the statement of financial position	35,625,849	40,104,278
Less: Bank deposit with over three months maturity at acquisition	-	(5,000,000)
Cash and cash equivalents in the statement of cash flows	<b>35,625,849</b>	<b>35,104,278</b>

Cash and cash equivalents are denominated in Hong Kong dollars.



## [ FINANCIAL REPORTS ]

### 11 MEMBERS' FUNDS

Within Members' funds are amounts of \$24,353,672 (2019: \$18,279,808) which have been allocated to the Club's sports sections, designated sports association or societies. The use of these funds is determined by the relevant sports section, designated sports association or society within the framework of the Club's overall policies and procedures.

### 12 CREDITORS, ACCRUALS AND OTHER PAYABLES AND CONTRACT LIABILITIES

	31st May 2020	31st May 2019
Creditors and other payables	11,962,887	22,422,398
Accruals	3,609,498	7,746,629
Financial liabilities	15,572,385	30,169,027
Entrance fees and other income received in advance	3,645,290	5,897,417
Provision for long service payment and unutilised annual leave	2,483,098	2,294,310
Contract liabilities	3,441,007	3,313,582
	<b>25,141,780</b>	<b>41,674,336</b>

(a) *Creditors, accruals and other payables*

The carrying values of creditors, accruals and other payables approximate their fair values at 31st May 2020 and 2019 and are denominated in Hong Kong dollars. All of the other payables and accruals are expected to be settled within one year or are repayable on demand.

(b) *Contract liabilities*

Typical payment terms which impact on the amount of contract liabilities recognised are as follows:

The Club received deposits for events and other income include payment schedules which require advance payments from members for the services. This gives rise to contract liabilities until revenue recognised on the services are provided.

All the contract liabilities are expected to be recognised as income within one year. The amount of revenue recognised during the year ended 31st May 2020 that was included in the contract liabilities at the beginning of the year is \$3,313,582.

### 13 REVENUE

	2020	2019
<b>Revenue from other sources</b>		
Subscriptions	63,614,940	58,501,740
Temporary members' subscriptions	3,458,534	3,707,141
Other fees (includes absent memberships fees)	687,310	712,360
Fees and subscriptions	67,760,784	62,921,241
Carpark income	11,786,030	11,706,580
<b>Revenue from contracts with customers within the scope of HKFRS 15</b>		
Food and beverage operations	82,140,941	104,480,991
Sports Sections/Designated Sports Association/Societies income	27,225,822	32,195,353
Sports shop operations	2,205,728	2,707,379
	<b>191,119,305</b>	<b>214,011,544</b>

### 14 ENTRANCE FEES

Entrance fees of \$9,936,000 (2019: \$41,678,250) include the proceeds of sale of one (2019: ten) new Corporate Subscriberships totalling \$3,300,000 (2019: \$33,000,000).

All amounts expressed in Hong Kong dollars.



## [ FINANCIAL REPORTS ]

### 15 FOOD AND BEVERAGE SALES AND COST OF SALES

	2020	2019
Beverage sales	17,440,149	24,064,572
Beverage cost of sales	(5,190,878)	(7,089,377)
Beverage gross profit	12,249,271	16,975,195
Food sales	49,872,617	65,818,643
Food cost of sales	(20,092,853)	(27,954,113)
Food gross profit	29,779,764	37,864,530
Other food and beverage sales (including sales counter, wine delivery, cigarettes, corkage and banners)	14,828,175	14,597,776
Other food and beverage cost of sales	(9,533,992)	(9,194,109)
Other food and beverage gross profit	5,294,183	5,403,667
Food and beverage gross profit	47,323,218	60,243,392

### 16 OTHER NET INCOME

	2020	2019
<b>Income</b>		
Sports coaching commissions	2,514,213	2,648,383
Racebox rental	222,946	552,595
Meeting room and facilities rental	1,198,306	1,489,067
Video/book library income	668,951	756,800
Others	1,246,383	1,493,573
	5,850,799	6,940,418
<b>Expenses</b>		
Racebox rental	(267,919)	(697,697)
Video/book library expenses	(238,324)	(271,537)
	(506,243)	(969,234)
Other net income	5,344,556	5,971,184

### 17 ADMINISTRATION AND GENERAL AND SPORTS SHOP

	2020	2019
Auditor's remuneration		
- Audit service	200,000	190,000
Provision for impairment of debtors	56,522	48,000
Club magazine	285,581	277,030
Computer and equipment maintenance	982,262	1,007,368
Entertainment	40,810	77,138
General (includes licence fees, transportation costs)	1,460,189	1,661,674
Insurance	1,150,840	1,199,397
Legal and professional fees	941,989	949,537
Printing, stationery and postage	827,548	846,300
Social functions	244,745	55,705
Sports shop expenses	95,452	55,272
Staff activities	210,336	277,632
Staff annual party expenses	29,700	405,564
Staff recruitment	605,741	345,409
Staff training	244,799	788,179
	7,376,514	8,184,205

## [ FINANCIAL REPORTS ]

All amounts expressed in Hong Kong dollars.

### 18 EMPLOYEE BENEFIT EXPENSE

	2020	2019
Wages and salaries	89,501,692	93,794,124
Pension fund contributions	5,029,367	4,216,572
Others (includes staff meals and medical insurance)	4,674,804	4,465,112
	<b>99,205,863</b>	<b>102,475,808</b>
<b>Analysis of salaries and related expenses by department:</b>		
Bars and restaurants	50,102,232	52,939,069
House and grounds	29,232,298	29,848,497
Administration and general	18,621,327	18,503,113
Sports shop	1,250,006	1,185,129
	<b>99,205,863</b>	<b>102,475,808</b>
<b>Number of employees (excluding General Committee Members):</b>		
Annual benefits (including overtime) of employees fall into the following bands:		
\$0 - \$500,000	261	255
\$500,001 - \$1,000,000	18	18
\$1,000,001 - \$1,500,000	2	2
\$1,500,001 - \$2,000,000	2	2
\$2,000,001 - \$2,500,000	1	1
As at 31st May	<b>284</b>	<b>278</b>

### 19 BENEFITS AND INTERESTS OF GENERAL COMMITTEE MEMBERS

The following disclosures are made pursuant to section 383(1)(a) to (f) of the Companies Ordinance Cap. 622, and Parts 2 to 4 of the Companies (Disclosure of Information about Benefits of Directors) Regulation Cap. 622G:

No emoluments, retirement benefits, payments or benefits in respect of termination of General Committee Member's services were paid or made, directly or indirectly, to any member of the General Committee, nor are any payable (2019: \$Nil). No consideration was provided to or receivable by third parties for making available General Committee Member's services (2019: \$Nil). There are no loans, quasi-loans or other dealings in favour of any General Committee Member, their controlled bodies corporate or connected entities (2019: \$Nil).

No General Committee Member of the Club had a material interest, directly or indirectly, in any significant transactions, arrangements or contracts in relation to the Club's business to which the Club was or is a party that subsisted at the end of the year or at any time during the year (2019: \$Nil).

### 20 HOUSE AND GROUNDS EXPENDITURE

	2020	2019
Cleaning	1,807,343	1,974,697
Electricity, gas and water	10,517,460	11,070,341
General (includes linen, towel and uniform expenses)	1,171,583	1,617,823
Rent and rates	3,684,167	3,641,867
Repairs and maintenance	10,425,286	10,682,222
	<b>27,605,839</b>	<b>28,986,950</b>

### 21 TAXATION

The Club is exempt from Hong Kong profits tax under Section 24(1) of the Inland Revenue Ordinance.



## [ FINANCIAL REPORTS ]

### 22 CAPITAL COMMITMENTS

At 31st May 2020, capital expenditure of property, plant and equipment contracted for at the end of the year but not yet incurred amounts to \$108,500 (2019: \$1,145,263).

### 23 BANKING FACILITY

The Club has an unsecured corporate cards facility of \$200,000 (2019: \$600,000). No facility is utilised by the Club as at 31st May 2020 and 2019.

### 24 CASH (USED IN)/GENERATED FROM OPERATIONS

	Note	2020	2019
Operating deficit for the year		(34,615,506)	(40,559,938)
Adjustments for:			
- Depreciation	5	36,182,932	35,504,832
- Provision for impairment of debtors	17	56,522	48,000
Changes in working capital:			
- Inventories		273,013	(74,717)
- Debtors and prepayments		1,063,198	85,537
- Creditors, accruals, other payables and contract liabilities		(16,532,556)	9,496,172
Cash (used in)/generated from operations		(13,572,397)	4,499,886

In the statement of cash flows, proceeds from disposal of property, plant and equipment comprise:

	2020	2019
Net book amount (Note 5)	379	31,221
Gain/(loss) on disposals of property, plant and equipment	1,722	(13,545)
Other receivable	-	(17,676)
Proceeds from disposals of property, plant and equipment	2,101	-

### 25 RELATED PARTY TRANSACTIONS

For the year ended 31st May 2020 and 2019, the Club does not have any related party transactions.

## [ FINANCIAL REPORTS ]

### OPERATING BUDGET

	Budget 2020/2021 (HK\$'000)	Actual 2019/2020 (HK\$'000)
<b>INCOME</b>		
Fees and Subscriptions	74,647	67,761
Sales	93,557	84,346
Cost of sales	(40,558)	(35,748)
Gross profit	52,999	48,598
Carpark and other income	19,045	23,297
Total operating income	146,691	139,656
<b>EXPENDITURE</b>		
Administration and general and sports shop	9,618	7,377
Bars and restaurants	4,434	3,900
Employee benefit expenses	105,519	99,206
House and grounds	31,535	27,606
Total operating expenditure excluding depreciation	151,106	138,089
<b>Operating Surplus/(Deficit) For The Year</b>		
<b>Before Depreciation</b>	(4,415)	1,567
Depreciation	36,524	36,183
Total operating expenditure	187,630	174,272
<b>Operating deficit for the year</b>	(40,939)	(34,616)
Entrance fees	6,932	9,936
Transfer fees for corporate subscriberships	2,000	3,100
Gain on disposal of investment	0	3,995
Management and administrative fee on investment	(484)	(622)
Government Subsidies	14,889	0
Loss on disposal of fixed assets	0	2
Bank interest income	60	81
<b>Surplus/(Deficit) for the year</b>	(17,542)	(18,124)

### CAPITAL EXPENDITURE BUDGET

Administrative and general	1,200	1,347
Food & beverage	800	618
Sports	2,000	548
Engineering	3,000	2,175
Housekeeping	500	516
Other operating departments	500	261
	8,000	5,465
Prospective re-development projects	0	2,938
	8,000	8,403

All amounts expressed in Hong Kong dollars.



# ARTICLES OF ASSOCIATION OF HONG KONG FOOTBALL CLUB

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## ARTICLE 1

### 1. DEFINITIONS AND INTERPRETATION

#### 1.1. Definitions

In the Articles, unless the context requires otherwise, the following terms shall have the meanings set opposite:

“Absent Member”	a Full Member or Associate Member whose name is currently entered in the Absent Members’ List;
“Absent Members’ List”	the list of Absent Members maintained by the Club pursuant to Article 3.13;
“Annual General Meeting”	the annual general meeting of the Club;
“Articles”	these articles of association as amended from time to time;
“Associate Member”	an individual who has been admitted as a member of the Club in accordance with Article 3.4;
“Bye-laws”	the bye-laws, rules and other regulations approved and promulgated by the Committee in accordance with Article <del>19</del> <u>20</u> ;
“Chairman”	the chairman of the Club elected from time to time pursuant to Article <del>15</del> <u>16</u> .16 or co-opted pursuant to Article <del>12</del> <u>13</u> .3;
“Chargee”	the person, or Responsible Person, the subject of a Complaint;
“Child”	a dependent child of a Member or Temporary Member who has not yet reached 26 years of age and who is not an Associate Member and references to “Children” shall be construed accordingly;
“Club”	Hong Kong Football Club;
“Club Notice Board”	a notice board situated at the Club Premises and designated by the Committee for the purpose of communication to the membership and other persons using the Club;

“Club Premises”	each and all of the premises and facilities from time to time owned, leased and/ -or occupied by the Club or otherwise available to the membership;
“Club website”	<a href="http://www.hkfc.com.hk">www.hkfc.com.hk</a>
“Committee”	the General Committee of the Club comprising the Officers and having the authority and obligations as set out in the Articles and any reference to the Committee in the Articles shall be construed (where applicable) as including a reference to any properly constituted sub-committee appointed by the Committee;
“Complaint”	any matter referred to the Disciplinary Standing Sub-committee pursuant to Article <del>89</del> .2(C) and any formally worded charge or charges prepared pursuant to Article <del>89</del> .4(A);
“Corporate Member”	a company, firm, business or other <del>organization</del> <u>organisation</u> which, being the owner of one or more Corporate Subscriptions, has been admitted as a member of the Club in accordance with Article 3.9;
“Corporate Register”	the register of Corporate Members and Nominees maintained by the Club pursuant to Article 3.2
“Corporate Representative”	the representative of a Corporate Member appointed in accordance with Article <del>1516</del> .7(A);
“Corporate Subscribership”	a subscription issued by the Club entitling the registered holder to the rights and privileges contained in Article 3.9;
“Corporate Subscribership Certificate”	the certificate issued by the Club evidencing the title held to a Corporate Subscribership;
“Credit Facilities”	the extension by the Club (on such terms, subject to Article <del>78</del> , as the Committee shall see fit) to any Member or Corporate Member, or Temporary Member or members of their Family of credit, loan or similar financial facilities of any nature including any forbearance to require payment of moneys owing on any account whatsoever;

“Debt”	any amount due from a Member or Corporate Member or Temporary Member howsoever arising or incurred by or as a Responsible Person, including subscriptions, dues or levies and amounts due in respect of the purchase of goods, services or refreshments or in the hiring or renting of equipment or other facilities from the Club;
“Designated Sports Association”	a sports association designated by the Committee in accordance with Article <del>9</del> <u>10</u> .2 and the expression “Designated Sports Association Member” shall be construed accordingly;
“Designated Sports Association Committee”	the committee appointed to regulate the affairs of a Designated Sports Association;
“Disciplinary Panel”	the panel appointed pursuant to Article <del>8</del> <u>9</u> .3;
“Disciplinary Standing Sub-committee”	the sub-committee of the Committee appointed and so named pursuant to Article <del>13</del> <u>14</u> .5;
“Due Date”	in relation to a Debt, the end of the month following the month in which the Debt was incurred;
<del>“Extraordinary General Meeting”</del>	<del>a general meeting of the Club other than the Annual General Meeting;</del>
“Family”	the Spouse and Children of a Member, or Temporary Member as the case may be and references to “Family members” and to “members of their Family” shall be construed accordingly;
“Fixed Fine”	a fine determined from time to time by the Committee and set out in a schedule annexed to the Bye-laws;
“Full Member”	an individual who has been admitted as a member of the Club in accordance with Article 3.3;
“General Manager”	the general manager of the Club from time to time (and shall include any senior employee of the Club bearing the title of manager acting in his capacity as such in the absence of the general manager);
“General Meeting”	either an Annual General Meeting or <del>an Extraordinary</del> <u>any other</u> General Meeting of the

	Club;
“Guest”	the guest of <ul style="list-style-type: none"> <li>(a) a Member or Absent Member permitted to use the Club Premises pursuant to Article 3.13(E); or</li> <li><u>(b) a Spouse (of a Member or such Absent Member); or</u></li> <li><u><del>(b)</del>(c) a Partner (of a Member or such Absent Member); or</u></li> <li><del>(e)</del>(d) a Child of 16 years of age or over (of a Member or such Absent Member); or</li> <li><del>(d)</del>(e) a captain of a hosting Club team;</li> </ul>
“Honorary Member”	an individual who has been admitted as a member of the Club in accordance with Article 3.5;
“Honorary Secretary”	the honorary secretary of the Club elected from time to time pursuant to Article <del>45</del> <u>16</u> .16 or co-opted pursuant to Article 12.3;
“Honorary Treasurer”	the honorary treasurer of the Club elected from time to time pursuant to Article <del>45</del> <u>16</u> .16 or co-opted pursuant to Article <del>42</del> <u>13</u> .3;
“Infringing Debtor”	a debtor who has a Debt which has not been paid by the Due Date;
“Life Member”	a Full Member elected as a life member of the Club pursuant to Article 3.12;
“Manager”	any senior employee of the Club bearing the title of manager appointed by the Committee to sign cheques;
“Member”	each and every Full Member, Associate Member, Honorary Member and Nominee;
<del>“Memorandum”</del>	<del>the memorandum of association of the Club;</del>
“month”	a calendar month;
“Nominee”	the nominee of a Corporate Member appointed in accordance with Article 3.9(C);
“Officers”	any and all of the officers of the Club referred to

	in Article <del>40</del> <u>11</u> .1 and references to “an Officer” and “an office” shall be construed accordingly <u>and any person for the time being appointed as an Officer of the Club shall be deemed to be a ‘director’ of the Club for the purpose of the Ordinance</u> ;
“Ordinance”	the Companies Ordinance (Chapter <del>32</del> <u>622</u> of the Laws of Hong Kong) including <u>the related subsidiary legislation</u> any statutory modification or re-enactment thereof for the time being in force;
“Ordinary Resolution”	a resolution which is passed by more than 50% of the votes cast by such Voting Members as, <del>being are entitled so to do, to vote in person or, where postal votes are allowed, by post, or by proxy or by Corporate Representative</del> at a General Meeting;
<u>“Partner”</u>	<u>an individual registered with the Club in respect of a Member or Temporary Member or the holder of a partner of Member membership card;</u>
“Policy Statement”	any of the policy statements approved and promulgated by the Committee from time to time in accordance with Article <del>19</del> <u>20</u> ;
“President”	the president of the Club elected from time to time pursuant to Article <del>15</del> <u>16</u> .16 or co-opted pursuant to Article <del>12</del> <u>13</u> .3;
“Proxy Holder”	the representative (being a Member) of a Full Member appointed in accordance with Article <del>15</del> <u>16</u> .7(A);
“Reciprocal Club”	another club or similar <del>organization</del> <u>organisation</u> which has entered into <del>an a reciprocal</del> agreement with the Club <del>giving Members the right to use the premises and facilities of that club or organizationorganisation and their members the right to use Club Premises in accordance with Article 5</del> and the expression “Reciprocal Club Member” shall be construed accordingly in respect of a person admitted as a Temporary Member of the Club pursuant to Article 3.6(E);
“Register”	the register of Full Members, Associate Members and Honorary Members (but not Corporate Members or Nominees) kept by the Club pursuant to Article 3.2;

“Responsible Person”	<ul style="list-style-type: none"> <li>(a) in the case of a Nominee, the Corporate Member nominating that Nominee or whose lessee has nominated that Nominee;</li> <li>(b) in the case of a Spouse or Child, the Member or Temporary Member of whom such Spouse or Child is a Family member;</li> <li>(c) in the case of a Guest: <ul style="list-style-type: none"> <li>(i) the Member inviting, or</li> <li>(ii) the Member whose Spouse or Child has invited such Guest to use the Club Premises;</li> </ul> </li> <li>(d) in the case of Guests comprising members of a visiting sporting team, the captain of the hosting team of the Club;</li> <li>(e) in the case of a Family member of a Member whom the Committee allows to continue to use the Club Premises pursuant to Article 3.10, the Family member agreeing to be the Responsible Person;</li> <li>(f) in the case of a Visitor, the Member recommending the Visitor pursuant to Article 3.6(B); and</li> <li>(g) in the case of any servant of a Member accessing the Club Premises, the Member whose servant has gained such access;</li> </ul>
“Review”	a review by a Review Committee of a decision of a Disciplinary Panel under Article 89.7; in particular, of the procedures followed, and/or the reason(s) and/or punishment given, by the Disciplinary Panel in relation to its decision;
“Review Committee”	a sub-committee comprising three Full Members appointed by the Committee pursuant to Article 89.6(A) to conduct a Review;
“Rules of the Club”	together, <del>the Memorandum</del> , Articles, Bye- Laws and Policy Statements and other rules prescribed and promulgated to the membership from time to time;
“Seal”	the common seal of the Club;
“Section”	a sports section existing in accordance with

	Article <del>9</del> <u>10</u> .1 and the expression “Section Member” shall be construed accordingly;
“Section Committee”	the committee appointed to regulate the affairs of a Section;
“Society”	a recreational sports or activities society or club designated by the Committee in accordance with Article <del>9</del> <u>10</u> .3 and the expression “Society Member” shall be construed accordingly;
“Society Committee”	the committee appointed to regulate the affairs of a Society;
“Special Resolution”	a resolution which is passed by not less than 75% of the votes cast by such Voting Members as <del>are, being</del> entitled <del>to vote so to do, vote in person or, where postal votes are allowed, by post, by proxy or by Corporate Representative</del> at a General Meeting;
“Sports and Recreation Standing Sub-committee”	the sub-committee of the Committee appointed and so named pursuant to Article <del>13</del> <u>14</u> .5;
“Sports Preferred Member”	an Associate Member or Full Member whose membership is subject to compliance with a pledge of commitment pursuant to the relevant Policy Statement;
“Spouse”	<del>an individual registered with the Club, in respect married partner</del> of a Member <del>or Temporary Member, as the holder of a spouse of member membership card;</del>
“Standing Sub-committee”	a sub-committee appointed pursuant to Article <del>13</del> <u>14</u> .5;
“Temporary Member”	a Visitor, Reciprocal Club Member or Absent Member permitted to use the Club Premises pursuant to Article 3.6;
“Vice President”	a vice president of the Club elected from time to time pursuant to Article <del>15</del> <u>16</u> .16 or co-opted pursuant to Article <del>12</del> <u>13</u> .3;
“Visitor”	a person admitted as a Temporary Member pursuant to Article 3.6(A);
“Voting Member”	each and every Full Member (including Life Members but excluding Absent Members) and Corporate Member;

“Year”	subject to the proviso to Article <del>10</del> <u>12</u> .4, the period of 12 months from the date of admission of the relevant person as a Full Member and each subsequent consecutive period of 12 months whilst such person remains a Full Member;
“year”	a calendar year; and
“years of age”	the number of years that have elapsed between a person’s date of birth and the most recent anniversary of such date of birth.

## 1.2. References

A reference in the Articles to:

- (A) “posted” means:-
- (i) in the case of a person being posted, that the name of the person concerned and details of the subject matter in question have been set out in writing and displayed on the Club Notice Board and the person advised thereof by registered letter to the Hong Kong address of the Member as registered with the Club; and
  - (ii) in the case of a matter being posted, that the subject matter in question has been set out in writing and displayed on the Club Notice Board.
- (B) a “decision”, “resolution”, “determination” or “prescription” of the Committee (or any other similar wording) shall mean a matter, thing, procedure or other determination, decided by, resolved upon, determined by or adopted by the Committee acting in accordance with the provisions of the Articles.
- (C) “in writing” or “written” shall mean written or produced by any substitute for writing in a legible form, including photocopies, printing, facsimile, email or other visual representations, or partly written and partly so produced.
- (D) “clear days” means a period exclusive of the day on which a notice or other document is served or deemed to be served and of the day for which it is given or on which it is to take effect or to which it relates.

## 1.3. Good standing

In the event of any question arising as to the meaning of “good standing” the determination of the Committee thereon shall be final and conclusive provided always that a person shall not be of good standing if they have at any time during the relevant period been:-

- (i) posted; or
- (ii) subject to disciplinary proceedings and, as a result of such proceedings, excluded from the use of the Club Premises for a consecutive period of more than three months.

#### **1.4. Words and expressions**

- (A) Words and expressions defined in or for the purposes of the Ordinance shall, if not inconsistent with the subject matter hereof, bear the same meaning in the Articles.
- (B) General words shall not be given a restrictive meaning by reason of the fact that they are:-
- (i) preceded by words indicating a particular class of acts, matters or things; and/or
  - (ii) followed by particular examples intended to be embraced by the general words.

#### **1.5. Singular and plural meanings, genders, etc**

In the Articles, except where the context otherwise requires, the singular includes the plural and the plural includes the singular, and any gender includes any other, references to persons include bodies corporate and unincorporate and references to individuals do not include bodies corporate and unincorporate.

#### **1.6. Headings**

The headings and sub-headings contained in the Articles are intended for ease of reference only and shall not affect the construction or interpretation of the Articles.

#### **1.7. Interpretation by the Committee**

The interpretation and construction of the Articles (unless required by the Ordinance or the Articles to be exercised by the Club in General Meeting) shall be determined by the Committee in its absolute discretion, which determination shall be final and binding on all persons affected thereby.

#### **1.8. Exclusion of ~~Table C~~ Model Articles**

~~Table 'C' Schedule 3 of the Ordinance-Companies (Model Articles) Notice (Cap. 622H)~~ is expressly excluded in the Articles.

## **ARTICLE 2**

### **2. GENERAL**

#### **2.1. ~~Purpose~~ Name**

~~The Club is established for the purpose expressed in the Memorandum. The name of the Company is "HONG KONG FOOTBALL CLUB 香港足球會".~~

#### **2.2 Registered Office**

~~The Registered Office of the Club is situated in the Hong Kong Special Administrative Region.~~

#### **2.3 Objects**

~~The objects for which the Company ("the Club") is established are: -~~

- ~~A. To promote the games of Association Football and Rugby Football, Lawn Bowls, Squash, Hockey, other athletic sports and leisure activities;~~
- ~~B. To establish, maintain and conduct a club for the benefit of the members of the Club and generally to afford to them all the privileges, advantages and benefits of a first~~

class sporting club;

In furtherance of the objects of the Club, but not otherwise, to do the following:-

- C. To acquire by purchase, lease or otherwise grounds at Happy Valley or elsewhere and to lay out and maintain the same and to build or otherwise provide clubhouses and other usual facilities in connection therewith, and to furnish, modify and maintain the same, and to permit the same and the property of the Club to be used by members and other persons, either gratuitously or for payment;
- D. To acquire by purchase, lease or otherwise any other land or property as may advance or benefit the interests of the Club;
- E. To manage, improve, cultivate and maintain all or any part of the lands and other property of the Club;
- F. To purchase, hire, make or provide and maintain and to sell or otherwise dispose of all kinds of equipment and other things required or which may be conveniently used in connection with the grounds, clubhouses and other premises of the Club by persons using the same whether members of the Club or not;
- G. To buy, prepare, make, supply, sell and deal in all kinds of apparatus and equipment used in connection with the games of Association Football or Rugby Football, Lawn Bowls, Squash, Hockey and other athletic sports or leisure activities, or used, by members of the Club or other persons using the grounds, clubhouses or premises of the Club;
- H. To buy, prepare, make, supply and deal in all kinds of liquors, provisions and refreshments including intoxicating liquors required or used by Members or other persons entitled to use or frequent the Club;
- I. To hire, employ and dismiss all classes of person considered necessary for the objects of the Club and to pay to them and other persons in return for services rendered to the Club, salaries, wages, charges and pensions;
- J. To promote and hold, either alone or jointly with any other association, clubs or persons, meetings, competitions and matches for the playing of the games of Association or Rugby Football, Lawn Bowls, Squash, Hockey and other athletic sports or leisure activities and to offer, give or contribute towards prizes, medals and awards for the same and to promote, give, or support dinners, balls, concerts and other entertainments;
- K. To establish, promote, or assist in establishing or promoting, and to subscribe to or become a member of any other associations or clubs whose objects are similar or in part similar to the objects of the Club, or the establishment or promotion of which may be beneficial to the Club provided that no subscription be paid to any such other association or club out of the Club, except for the benefit of this Club and that such an association or a club shall prohibit the distribution of its income and property to an extent at least as great as imposed on the Club under or by virtue of Article 2.4;
- L. To subscribe to charities and to grant donations for any public purpose;
- M. To invest and deal with the money of the Club not immediately required upon such securities and in such manner as may from time to time be determined;

- N. To borrow or raise and give security for money by the issue of or upon bonds, debentures, bills of exchange, promissory notes or other obligations or securities of the Club or by mortgage or charge upon any part of the property of the Club which the Club is otherwise entitled to mortgage or charge for the purposes of the Club provided that it shall be a term and condition that debenture holders of the debenture shall not have a right to participate in the Club's divisible profits;
- O. To enter into any agreement or arrangements with any Government or any authorities local or otherwise in any way which may seem conducive to the attainment of the Club's objects and to carry out and to comply with any such agreement or arrangements;
- P. To do such things as the officers consider to be in the best interests of the Club for the objects of the Club; and
- Q. To do all such other lawful things as are incidental or conducive to the attainment of the above objects or any of them.

Provided that: -

- i. in case the Club shall take or hold any property which may be subject to any trusts, the Club will only deal with or invest the same in such manner as allowed by law, having regard to such trusts.
- ii. the objects of the Club shall not extend to the regulation of relations between workers and employers or organisations of workers and organisations of employers.

## **2.4 Income and property of the Club**

- (A) The income and property of the Club shall be applied solely towards the promotion of the objects as set out in Articles.
- (B) Subject to (C) below, none of the income and property of the Club may be paid or transferred directly or indirectly, by way of dividend, bonus, or otherwise howsoever to any member of the Club.
- (C) The requirement under (B) above does not prevent the payment by the Club:
- (i) of reasonable and proper remuneration to a member of the Club for any goods or services supplied by him or her to the Club;.
  - (ii) of reimbursement to a member of the Club for out-of-pocket expenses properly incurred by him or her for the Club;
  - (iii) of interest on money lent by a member of the Club to the Club at a reasonable and proper rate which must not exceed 2% per annum above the prime rate prescribed for the time being by The Hongkong and Shanghai Banking Corporation Limited for Hong Kong dollar Loans;
  - (iv) of rent to a member of the Club for premises let by him or her to the Club: Provided that the amount of the rent and the other terms of the lease must be reasonable and proper; and such member must withdraw from any meeting at which such a proposal or the rent or other terms of the lease are under

discussion; and

- (v) of remuneration or other benefit in money or money's worth to a body corporate in which a member of the Club is interested solely by virtue of being a member of that body corporate by holding not more than one-hundredth part of its capital or controlling not more than a one-hundredth part of its votes.

#### **2.2.2.5. Registration**

For the purpose of registration, the membership of the Club is declared not to exceed 5000.

#### **2.3.2.6. Amendment of the Memorandum and Articles**

No addition, alteration or amendment shall be made to or in ~~the Memorandum or~~ the Articles for the time being in force, unless such addition, alteration or amendment has previously been submitted to and approved by the Committee and by the Registrar of Companies in writing or is made under a direction given under Section 104(2)(b) or 105 of the Ordinance.

#### **2.4.2.7. Winding up**

If upon the winding up or dissolution of the Club there remains, after satisfaction of all its debts and liabilities, any property whatsoever, this shall not be paid or distributed among the membership of the Club, but shall be given or transferred to some other institution or institutions, having objects similar to the objects of the Club, and which shall prohibit the distribution of its or their income and property amongst its or their members to an extent at least as great as is imposed on the Club ~~under or by virtue of Clause 4 of the Memorandum~~, such institution or institutions to be determined by the Voting Members of the Club at or before the time of dissolution and in default thereof by a Judge of the High Court of Hong Kong Special Administrative Region having jurisdiction in regard to charitable funds and, if this provision cannot be effected, then to some charitable object.

#### **2.8 Company Limited by Guarantee**

The liability of the members of the Club is limited. Every member of the Club undertakes to contribute to the assets of the Club in the event of the same being wound up during the time that he is a member, or within one year afterwards, for payment of the debts and liabilities of the Club contracted before the time at which he ceases to be a member, and of the costs, charges and expenses of winding up the same and for the adjustment of the rights of the contributories amongst themselves such amount as may be required not exceeding \$100.00.

#### **2.9 No Subsidiaries**

The Club shall not form a subsidiary or hold a controlling interest in another body corporate unless the formation of such a subsidiary or the holding of such a controlling interest has previously been approved by the Registrar of Companies in writing.

## ARTICLE 3

### ~~2.3.~~ MEMBERSHIP

#### 3.1. Membership categories

~~(A) The members of the Club shall comprise:~~

~~(A)~~

- (i) Voting Members;
  - (ii) Associate Members;
  - (iii) Nominees;
  - (iv) Honorary Members; and
  - (v) Temporary Members.
- (B) A Spouse, a Partner and the Children of a Member or Temporary Member are not members of the Club, as such, but are entitled to the use of the Club Premises pursuant to Article 3.11.
- (C) Absent Members and their Family members are not members of the Club, as such, while they remain on the Absent Members' List, however they may be permitted to the use of the Club Premises as Temporary Members during visits to Hong Kong pursuant to Article 3.13 (E).
- (D) Guests and other persons gaining access to the Club Premises are not members of the Club.

#### 3.2. Registers

- (A) The Club shall maintain a Register and a Corporate Register, both of which shall be available for inspection by Members and Corporate Members at the Club Premises during normal office hours.
- (B) The Register shall contain:
- (i) the name;
  - (ii) the current postal and electronic addresses;
  - (iii) the current contact telephone number;
  - ~~(iii)~~(iv) the current category of membership; and
  - ~~(iv)~~(v) the date on which each category of membership was attained, changed or ceased
- for every Full Member, Associate Member and Honorary Member.
- (C) The Corporate Register shall contain:

- (i) the name and the current address for every Corporate Member, the number and details of every Corporate Subscribership owned by such Corporate Member and the date each such Corporate Subscribership was acquired, transferred, or reverted to the Club; and
- (ii) the name, the current postal and electronic address and contact telephone number and the date on which membership was attained or ceased for every Nominee; and
- (iii) the name, the current postal and electronic address and contact telephone number and the date on which any lease commenced or terminated for every lessee of a Corporate Subscribership.

### **3.3. Full Members**

(A) Subject to Article 3.3(C), any individual wishing to be admitted as a Full Member must:

- (i) be a Sports Preferred Member who has completed a period of temporary sports preferred membership as an Associate Member and been nominated for admission by a Section, Designated Sports Association or the Sports and Recreation Standing Sub-committee in accordance with the Rules of the Club; or
- (ii) be a member of such other category of Associate Member as the Committee shall determine may be admitted as a Full Member in accordance with the Rules of the Club; or
- (iii) complete the prescribed application form and be nominated and seconded for admission by different Full Members (who shall each be a Full Member of not less than three Years good standing at the time of such nomination), provided that the Committee shall have determined, at any time and for the time being, that such applications will be considered (either generally or on any basis set out in a Policy Statement); and
- (iv) pay, or have paid, the prescribed entrance fee.

(B) Subject to the proviso to Article 3.3(A)(iii), a Full Member shall only be entitled to nominate or second up to two individuals per year.

(C) The admission of each Full Member shall be subject to the approval of the Committee and the name and details of such Full Member shall be entered in the Register.

### **3.4. Associate Members**

(A) The Committee may from time to time designate categories for individuals as Associate Members of the Club. Such Associate Member categories shall be set out in the Bye-Laws and/or Policy Statements and/or be posted on the Club Notice Board. The Committee may prescribe such rights and obligations in respect of any such Associate Member categories as it shall see fit.

- (B) Any individual wishing to be admitted as an Associate Member must complete the prescribed application form, any pledge form (relevant to the category concerned) and pay the prescribed entrance fee (if any).
- (C) The admission of each Associate Member shall be subject to the approval of the Committee and the name and details of such Associate Member shall be entered in the Register.

### **3.5. Honorary Members**

- (A) The Chairman and the Honorary Secretary shall be entitled to nominate notable persons for approval by the Committee as Honorary Members.
- (B) The admission of each Honorary Member shall be subject to the approval of the Committee and the name and details of such Honorary Member shall be entered in the Register.
- (C) Honorary Members shall not be required to pay an entrance fee or subscriptions.
- (D) A person may be removed as an Honorary Member if at least 75% of the Officers attending and voting at a meeting of the Committee vote in favour of such a resolution.

### **3.6. Temporary Members**

- (A) An individual who is, in the opinion of the Committee, only temporarily resident in Hong Kong shall be entitled to apply (in such form as the Committee may from time to time prescribe) to be admitted as a Visitor to use the Club Premises.
- (B) An application for admission as a Visitor must be accompanied by the written recommendation of an existing Member.
- (C) No Visitor shall be entitled to use the Club Premises for a period longer than three months in any 12 month period.
- (D) The Responsible Person shall be responsible for the acts and omissions of such Visitor whilst on the Club Premises and in particular shall be responsible for all Debts due from such Visitor and any disciplinary action or proceedings taken by the Club in respect of such Visitor pursuant to the Articles.
- (E) Reciprocal Club Members temporarily resident in Hong Kong shall be entitled to apply (in such form and by submission of such documents as the Committee may from time to time prescribe) to use the Club Premises.
- (F) Reciprocal Club Members shall be entitled to use the Club Premises for such period or periods as shall from time to time be determined by the Committee.
- (G) Absent Members (and their Family members) shall be entitled to apply to use the Club Premises on a temporary basis pursuant to Article 3.13(E) and the Rules of the Club in that respect.

### **3.7. Admission: methods, procedures, privileges and obligations**

- (A) The Committee may from time to time determine and prescribe such methods and procedures for admission of Full Members, Associate Members, Honorary Members

and Temporary Members as well as the privileges to which they shall be entitled and the obligations to which they shall be subject, as it shall deem appropriate provided that all such methods, procedures, privileges and obligations shall be:

- (i) ~~in~~ accordance with the other provisions of the Articles and the Ordinance; and
  - (ii) recorded in writing and available for inspection by the membership.
- (B) Associate Members, Honorary Members and Temporary Members shall not be entitled to vote at General Meetings or propose or second individuals for membership of the Club or persons to be elected as Officers and shall not be eligible for nomination as an Officer.

### **3.8. Misrepresentation**

If at any time after the admission of a Member or Temporary Member the Committee shall become aware:

- (A) that such Member or Temporary Member has been admitted on the basis of information made available to the Committee which is inaccurate or misleading; or
- (B) that information pertinent to such admission was not made available to the Committee at the time of application for admission; or
- (C) in the case of a Sports Preferred Member, that his participation or otherwise is found by the Committee to be inadequate in any respect during the period of commitment specified in his pledge of commitment required by the Club pursuant to the Rules of the Club

the Committee shall, upon notice and after enquiry, have authority to terminate such membership upon notice to the person so admitted and, where applicable, remove his name from the Register or the Corporate Register, and he shall thereupon cease to be a Member or Temporary Member and forfeit all rights and privileges in respect thereof.

### **3.9. Corporate Members and Nominees**

#### **(A) Acquisition of Corporate Subscriberships**

An applicant wishing to be admitted, and an existing Corporate Member wishing to remain, as a Corporate Member must:

- (i) be a company, firm, business or other ~~organization~~organisation, the beneficial ~~shareholders-owners~~ of which (unless the Committee shall otherwise agree in any particular case) are at all times ascertainable by reference to an official register in Hong Kong; and
- (ii) acquire, or have acquired, one or more Corporate Subscriberships, evidenced by a valid Corporate Subscribership Certificate in the name of the Corporate Member for each such Corporate Subscribership.

The admission of each Corporate Member shall be subject to the approval of the Committee and the name and details of such Corporate Member shall be entered in the Corporate Register.

#### **(B) Number, classes and series of Corporate Subscriberships**

The Committee shall from time to time determine the total number of Corporate Subscriberships, or the total number of any class or series of Corporate Subscriberships (and any additional rights or obligations applicable thereto), which shall be available. Existing Corporate Subscriberships, and any further series or class of Corporate Subscriberships permitted and made available by the Committee, may be designated in any manner which the Committee may decide.

**(C) Appointment of Nominee**

A Corporate Member shall have the right, in respect of each Corporate Subscribership acquired by it and for which it holds a valid Corporate Subscribership Certificate, to appoint one person (of not less than 16 years of age) at a time who shall be its Nominee for that Corporate Subscribership and who shall be entitled to use the facilities of the Club. The appointment of each Nominee shall be subject to the approval of the Committee and the name and details of such Nominee shall be entered in the Corporate Register.

**(D) Restrictions on Nominee**

A Nominee shall not be entitled to vote at General Meetings or to propose or second individuals for membership of the Club or persons to be elected as Officers and shall not be eligible for nomination as an Officer.

**(E) Liability for Nominee**

A Corporate Member shall be ~~jointly and severally~~ liable as the Responsible Person with its Nominee for all acts and omission of such Nominee whilst on the Club Premises and in particular shall be responsible for all Debts due from such Nominee and any disciplinary action or proceedings taken by the Club in respect of such Nominee pursuant to the Articles.

**(F) Change of Nominee**

A Corporate Member may, with the approval of the Committee and upon payment of such fee as shall from time to time be prescribed by the Committee, change its Nominee. The Committee may require a Corporate Member to withdraw its appointment of its Nominee for any reason.

**(G) Existing Member as Nominee**

In the event that a Corporate Member shall appoint as its Nominee an existing Member, then that Member's membership, and all rights and obligations in respect thereof, shall be dormant and held in abeyance for the period such Member is a Nominee.

**(H) Voting rights, etc of Corporate Members**

A Corporate Member shall have the right to attend and vote at General Meetings pursuant to the terms of Article 15.3 and to propose and second persons to be elected as Officers, but may not propose or second individuals for membership of the Club.

**(I) Transfer and lease of Corporate Subscriberships**

Subject to Article 3.9(J), existing Corporate Subscriberships shall be transferable upon the payment of such transfer fee as shall from time to time be prescribed by the Committee and subject to the approval of the transfer by the Committee. Subject to Article 3.9(L), Corporate Subscriberships shall be able to be leased.

**(J) Exchange for acquisition and transfer of Corporate Subscriberships**

From and after the 1<sup>st</sup> day of January 2006, the Club shall operate an exchange to facilitate the transfer of Corporate Subscriberships and from and after that date Corporate Subscriberships may only be acquired either directly from the Club or by transfer arranged through the Club and, in each case, upon the payment of such acquisition or transfer fees as shall from time to time be prescribed by the Committee. Every applicant for or proposed transferee of a Corporate Subscribership must be in compliance with the restrictions contained in Article 3.9(A)(i).

**(K) Protection of value of Corporate Subscriberships**

Subject to any discount prescribed by the Committee pursuant to Article 3.9(T), the Club shall not offer any new Corporate Subscribership, or series or class of Corporate Subscriberships, at an acquisition fee of less than 110% of the asking price by any Corporate Member offering to transfer an existing Corporate Subscribership, or an existing Corporate Subscribership of such series or class of Corporate Subscriberships, through the Club, unless such offer (inclusive of any variation thereto) has not been accepted within a period of 60 days or, if no such offer exists, at an acquisition fee of less than 110% of the price for the last concluded transfer of an existing Corporate Subscribership, or an existing Corporate Subscribership of such series or class, through the Club.

**(L) Exchange for lease of Corporate Subscriberships**

From and after the 1<sup>st</sup> day of January 2006, the Club shall operate an exchange to facilitate the leasing of Corporate Subscriberships and from and after that date Corporate Subscriberships may only be leased, from an existing Corporate Member, by arrangement through the Club and upon payment of such lease arrangement fee as shall from time to time be prescribed by the Committee, provided that a Corporate Member must, forthwith upon receipt of notice to do so, advise the Club of any pre-existing leasing or other similar arrangement for any Corporate Subscribership and shall be exempt from such lease arrangement fee until any renewal at the expiry of the pre-existing leasing or other similar arrangement. A lessee of a Corporate Subscribership may be any company, firm, business, other ~~organization~~organisation or an individual, shall be subject to the approval of the Committee and the name of such lessee shall be entered in the Corporate Register.

**(M) Rights and obligations of lessees**

No lessee of a Corporate Subscribership shall acquire or be recognised as having any of the rights of a Corporate Member, except the right to appoint and change a Nominee. A lessee of a Corporate Subscribership must agree to be bound by the Articles and shall become jointly and severally liable with the Corporate Member and the Nominee to pay immediately, upon written notice, any Debt owed by it or its Nominee. All other rights and obligations attaching to a Corporate Subscribership shall, as between the Club and such lessee and, as between the Club and such Corporate Member, remain with the Corporate Member in whose name the Corporate Subscribership is registered in the Corporate Register.

**(N) No lease of unsold Corporate Subscriberships**

The Club shall not facilitate the offer of any Corporate Subscribership for lease unless such Corporate Subscribership has been registered in the name of a Corporate Member in the Corporate Register and an acquisition or transfer fee has been paid.

**(O) What constitutes a “transfer”**

In any case where there is:

- (i) a transfer or transfers of shares of a Corporate Member, to the extent that such transfer or transfers results in a change of more than 50% of the beneficial ownership or control of such Corporate Member within any period of 12 months; or
- (ii) any merger or acquisition or re-organisation within a group of companies which results in a change of majority ownership or control (registered or beneficial) of a Corporate Member or any holding company of the Corporate Member whether such holding be direct, intermediary or ultimate; or
- (iii) a transfer of ownership of a Corporate Subscribership to a holding company or subsidiary of a Corporate Member, or to another subsidiary of a holding company of a Corporate Member whether such subsidiary be a direct, intermediate or ultimate subsidiary of the holding company of the Corporate Member

there shall be deemed to be a transfer of every Corporate Subscribership registered in the name of that Corporate Member in the Corporate Register, provided however that Article 3.9(O)(i) shall not apply to any Corporate Member with publicly traded shares.

**(P) Duty to advise Club and pay transfer fees**

A Corporate Member shall forthwith advise the Club of any such transfer or transfers as set out in Article 3.9(O) and transfer fees shall be payable. Any failure to so advise the Club and pay the prescribed fees shall render the Corporate Member liable to such penalty as shall from time to time be prescribed by the Committee.

**(Q) Change of name of Corporate Member**

In any case where there is merely a change of name of a Corporate Member, such Corporate Member shall forthwith advise the Club of such change of name and the Corporate Subscribership Certificate shall be re-issued in the new name upon payment of such fee as shall from time to time be prescribed by the Committee. Any failure to so advise the Club and pay the prescribed fee shall render the Corporate Member liable to such penalty as shall from time to time be prescribed by the Committee.

**(R) Cessation of Corporate Membership and reversion to Club**

A Corporate Member shall forthwith cease to be a Corporate Member and its name shall be removed from the Corporate Registrar if at any time it:

- (i) ceases to hold at least one Corporate Subscribership; or
- (ii) fails to pay any Debt owed by it, its Nominee, its lessee or its lessee's Nominee; or
- (iii) ceases to exist as an entity.

In the event of either (ii) or (iii) any Corporate Subscribership concerned shall forthwith and automatically revert to the Club, without payment of any compensation whatsoever, and shall thereafter be deemed to be a new Corporate Subscribership which may be offered by the Club for acquisition in accordance with Article 3.9(J).

**(S) Who is liable to pay fees**

The obligation to pay any fee prescribed by the Committee pursuant to this Article

3.9, shall be the liability of the company, firm, business or other ~~organization~~organisation —acquiring, transferring or leasing the Corporate Subscribership concerned, changing its name or appointing or changing its Nominee, provided however that such liability shall be joint and several with such transferee, lessee or Nominee as shall be involved. No relevant entry shall be made in the Corporate Register until all appropriate fees have been paid.

**(T) Committee may prescribe procedures, fees, etc**

The Committee may from time to time prescribe:

- (i) procedures for the admission of Corporate Members and the issuance, or re-issuance, of Corporate Subscribership Certificates;
- (ii) additional privileges, obligations and restrictions applicable to Corporate Members, Nominees and Corporate Subscriberships, or any class or series of Corporate Subscriberships;
- (iii) fees applicable to Corporate Subscriberships including discounted fees based on volume, timely notice or otherwise, and penalty fees;
- (iv) procedures for the transfer or leasing of Corporate Subscriberships; and
- (v) rules in respect of such other matters relating to Corporate Members, Corporate Subscriberships and Nominees as the Committee may deem appropriate, including any limitation on the number of Corporate Members or Corporate Subscriberships, or of any class or series of Corporate Subscriberships, which may be so admitted or available for acquisition, or the number of Corporate Subscriberships which shall be available for acquisition by a single or particular Corporate Member, or generally, at any time.

**2.5.3.10. Privileges and obligations of a Member not transferable**

The rights and privileges of a Member shall be personal to himself and shall not be capable of transfer by his own act or by operation of law, or upon his ceasing for any reason to be a Member under the provisions of the Articles. However, the Committee shall have the discretion in special circumstances to extend rights and privileges of using the Club Premises to the Family members of the relevant Member subject to such conditions, if any, that the Committee may from time to time impose and provided that at least one of such Family members agrees to be bound by the Articles and to be the Responsible Person for any other such Family members.

**2.6.3.11. Members' Families**

- (A) The Family members of Members and Temporary Members shall be entitled to enjoy such rights and privileges in respect of the use of the Club Premises and shall be subject to such obligations as the Committee shall from time to time prescribe. The relevant Responsible Person shall be responsible for all acts and omissions of their Family members whilst using Club Premises including all Debts incurred by any such Family member provided that:

- (i) the Committee may in its discretion and at any time, and on the request of the relevant Responsible Person, shall, withdraw the rights and privileges of all or any of such Responsible Person's Family members; and

- (ii) such rights and privileges of Family members shall, subject to Article 3.11(B), cease forthwith upon the death of the Member or a Member otherwise ceasing to be a Member.
- (B) The Committee shall have the discretion to allow any current or former Spouse, or former Partner or any child under 26 years of age, of a Member (or former Member) to join the Club as a Full Member or Associate Member (including, where any such person, in the opinion of the Committee, is actively involved in sports, as a Sports Preferred Member) on such conditions as the Committee shall from time to time prescribe.

#### **2.7.3.12. Life Members**

- (A) Full Members who have rendered valuable service to the Club (as set out in the relevant Policy Statement) may, on the recommendation of the Committee, be elected Life Members of the Club by Ordinary Resolution passed at any General Meeting.
- (B) Life Members shall not be required to pay subscriptions.

#### **2.8.3.13. Absent Members**

- (A) Subject to Article 3.13(D), a Full Member and such category of Associate Member as the Committee shall approve shall be entitled, upon payment of such amount and in accordance with such conditions as determined by the Committee from time to time, to require that his name be removed from the Register and entered in the Absent Members' List maintained by the Club. Such request must be made to the Honorary Secretary in writing prior to leaving Hong Kong giving:
  - (i) the date of his intended departure from Hong Kong (the period of intended absence from Hong Kong not being less than 3 months); and
  - (ii) the date of his intended return to Hong Kong (if known).
- (B) An Absent Member shall be exempt from payment of subscriptions for the period from the first day of the month following his departure from Hong Kong until the last day of the month prior to the month in which he returns to Hong Kong and, subject to Article 3.13(E), shall not be entitled to use the Club Premises and shall have no rights as a Member during such period including, in the case of an Absent Member who was a Full Member, the right to receive notice of any General Meeting dispatched during such period and to attend and vote, or to appoint a Proxy Holder to vote on his behalf, at any such General Meeting.
- (C) Subject to Article 3.13(F), an Absent Member must reactivate his membership and have his name restored to the Register if he returns to Hong Kong for a continuous period of more than 15 days, failing which his name may, at the discretion of the Committee, be removed from the Absent Members' List and his right to reactivate his membership shall cease.
- (D) A Full Member or Associate Member (whichever the case may be) shall not be entitled to apply for his name to be entered in the Absent Members' List pursuant to Article 3.13(A) if that Full Member or Associate Member is the subject of any disciplinary action pursuant to the Articles.
- (E) An Absent Member or his Family members visiting Hong Kong for a short period

may, at the discretion of the Committee, be permitted to use the Club during such period whilst such former Full Member or Associate Member continues to be an Absent Member, subject always to such rules, regulations and conditions as the Committee shall from time to time impose. For the avoidance of doubt, an Absent Member permitted to use the Club pursuant to this Article shall not be entitled to vote or appoint a Proxy Holder to vote on his behalf at a General Meeting unless the Absent Member has reactivated his membership as a Full Member in accordance with Article 3.13(C).

- (F) If the Full Member or Associate Member whose name is entered in the Absent Members' List becomes an Infringing Debtor then the Committee shall have the discretion to refuse to reinstate such Absent Member as a Full Member or Associate Member (as the case may be) until such Absent Member has settled all Debts in full.

#### **2.9.3.14. Members bound by Rules of the Club**

Every new Member, Temporary Member and Corporate Member shall state in writing that they accept and agree at all times to be bound by the Articles, the Bye-laws and the Policy Statements, including any additions or amendments thereto from time to time.

### **ARTICLE 4**

#### **3.4. GUESTS**

##### **3.1.4.1. Who may invite Guests**

Subject to such provisions as shall be set out in the Bye-laws, Members (and Absent Members permitted to use the Club Premises pursuant to Article 3.13(E)) and their Partners, Spouses and their Children of 16 years of age and over shall be entitled to invite Guests to the Club, provided always that such Guests shall be accompanied by such Member, Absent Member, Partner, Spouse or Child whilst on Club Premises and shall abide by the provisions of the Articles and the Bye-laws.

##### **3.2.4.2. Responsible Person**

The Responsible Person shall be responsible for the acts and omissions of such Guests whilst they are on the Club Premises, and may be subject to any disciplinary action taken by the Club in respect of the conduct of such Guests pursuant to the Articles.

### **ARTICLE 5**

#### **4.5. RECIPROCAL CLUBS**

5.1 The Committee shall have the power to enter into such reciprocal arrangements with overseas clubs as it deems fit and to terminate or change such arrangements.

5.2 Reciprocal arrangements shall not extend to the use of the Club and its facilities by a member of a Reciprocal Club who is ordinarily resident in Hong Kong.

### **ARTICLE ~~6~~5**

#### **4.6. RESIGNATION AND DISQUALIFICATION**

##### **4.1.6.1. Resignation**

A Member may, ~~subject to any procedures prescribed by the Committee from time to time in respect thereof~~, resign his membership from the Club at any time ~~provided that, by giving notice in writing to the Club in the calendar month preceeding the calendar month on the last day of which such resignation is to take effect.~~ ~~Notwithstanding such resignation, such person shall continue to be liable for all Debts at the time of his ceasing to be a Member. Such Debts shall include all amounts accrued to the time of his ceasing to be a Member and any subscription and/or dues and/or levies due from such person in respect of the entire month during which he shall resign irrespective of the date of such resignation.~~

#### **4.2.6.2.Disqualification**

(A) If any Member, Temporary Member or Absent Member shall:

- (i) be convicted of an indictable offence; or
- (ii) be adjudged a bankrupt; or
- (iii) make a composition or arrangement with his creditors

he shall thereupon cease to be a Member, Temporary Member or Absent Member (as the case may be) forthwith, save that the Committee may, in its discretion, reinstate such person (whether or not such circumstances persist) on such terms as it shall think fit.

(B) If any Corporate Member shall:

- (i) pass a resolution for winding up or a court makes an order to that effect, or being a partnership shall be dissolved; or
- (ii) cease to carry on business or substantially the whole of its business or becomes or is declared insolvent or convenes a meeting of or makes proposals for any arrangement or composition with its creditors or if a liquidator, administrator or similar officer is appointed

it shall be deemed to have thereupon ceased to be entitled to nominate a Nominee and all rights of it and its Nominee shall cease save that the Committee may, in its discretion, reinstate such person (whether or not such circumstances persist) on such terms as it thinks fit and whether before or after any such event as set out in (i) and (ii) above has ceased to apply or allow the receiver or liquidator of the relevant Corporate Member to sell (but not lease) any Corporate Subscribership registered in the name of such Corporate Member to a third party pursuant to the requirements for the transfer of a Corporate Subscribership in Article 3.9.

## **ARTICLE 76**

### **5.7. ENTRANCE FEES, SUBSCRIPTIONS, LEVIES, ETC**

#### **5.1.7.1.Entrance Fees and Subscriptions**

(A) The maximum amounts of entrance fees and subscriptions for each category of membership shall be resolved from time to time by Ordinary Resolution in General Meeting.

- (B) Subject to Article ~~67~~.1(A), Members, Corporate Members and Temporary Members shall pay such entrance fees (if any) in respect of their admission to the Club and such subscriptions (if any) or other fees in respect of their membership or use of the Club's facilities in such amount, and at such intervals as the Committee may from time to time determine.
- (C) Entrance fees, subscriptions and other fees for use of the Club's facilities shall be listed in a schedule annexed to the Bye-laws.
- (D) The Committee shall have discretion in any particular case or circumstances, to waive, reduce or refund entrance fees, subscriptions, interest or other fees.

#### **5.2.7.2. Facility charges**

- (A) The Committee may, from time to time, determine appropriate charges and levies in respect of various Club facilities, provided that the normal use of Section, Designated Sports Association and Society sports facilities and other facilities deemed by the Committee to be so exempt (and listed as such in a schedule annexed to the Bye-laws) shall be exempted from such charges and levies. Such charges and levies shall be listed in a schedule annexed to the Bye-laws.
- (B) The Committee may, from time to time, designate minimum levels of expenditure in respect of the use of such of the Club's facilities as in its discretion it shall determine.

#### **5.3.7.3. Administration fees**

The Committee may, from time to time, determine appropriate fees in respect of administrative functions related to membership and other matters. Such fees shall be listed in a schedule annexed to the Bye-laws.

#### **5.4.7.4. Purchase of goods and services**

Save as expressly set out in the Articles or as the Committee shall otherwise determine, no persons other than Members, Temporary Members and their Family members shall be entitled to use the Club Premises and to purchase goods and services from the Club.

### **ARTICLE ~~86~~ 87**

#### **6.8. FINANCIAL OBLIGATIONS**

##### **6.1.8.1. Infringing Debtors**

All Debts must be paid on or before the Due Date, failing which the Debtor and any Responsible Person shall become an Infringing Debtor.

##### **6.2.8.2. Withdrawal of Credit Facilities**

The Committee shall be entitled at its discretion to withdraw Credit Facilities from any Infringing Debtor and to take such action as it deems necessary in the circumstances to procure that any Credit Facilities are withdrawn from such Infringing Debtor.

##### **6.3.8.3. Invoice for Debt and interest**

Infringing Debtors shall be sent an invoice for the amount of the unpaid Debt and any simple interest payable from the Due Date to the date of payment inclusive (at a rate to be determined by the Committee from time to time and posted on the Club Notice Board). Such invoice shall be paid in full by the Infringing Debtor within one month

from the date on which it is issued.

#### **6.4.8.4 Consequences of non-payment**

- (A) If, after the expiration of the one month period referred to in Article 78.3, any part of the invoiced Debt and any interest remains unpaid then, at the discretion of and by the order of the Committee, the Infringing Debtor may be posted.
- (B) If, after the expiration of a further one month period, any part of the invoiced Debt and any interest remains unpaid then, in the discretion of and by the order of the Committee, the Infringing Debtor may be:
- (i) removed from the Register or Corporate Register; or
  - (ii) expelled as a Temporary Member; or
  - (iii) prohibited from being a Nominee; or
  - (iv) prohibited from having his name taken off the Absent Members' List; or
  - (v) excluded from the Club Premises and its facilities and from all or any of the privileges of membership conferred by the relevant membership for a period not exceeding three months

(as the case may be) and the Infringing Debtor shall be advised thereof by a person duly ~~authorized~~-authorised by the Committee for the purpose (whether generally or in respect of a particular occasion) by registered letter, and shall thereupon cease to be a Member, Corporate Member or Temporary Member (as the case may be) with effect from the date of posting of such registered letter and shall forfeit all rights and privileges of the relevant membership and all rights to or claims upon the Club or its property or funds.

#### **6.5.8.5 Loss of use of Club Premises and voting rights**

An Infringing Debtor who has been posted shall not be entitled to use the Club Premises or vote at any General Meeting until the Debt in question and all interest has been paid in full.

#### **6.6.8.6 Replacement of Nominee**

Where the Infringing Debtor is a Nominee and such Nominee is by order of the Committee prohibited from being a Nominee, the Committee shall have the discretion to allow the relevant Corporate Member to nominate a replacement Nominee provided always that the relevant Debt is discharged.

#### **6.7.8.7 Re-instatement**

The Committee may, in its discretion, and at any time thereafter, re-instate any Member, Corporate Member or Temporary Member whose membership or rights have been terminated in accordance with this Article 7-8 on receiving a reasonable explanation in writing of the reasons for non-payment of the Debt in question accompanied by payment of such Debt and all interest in full.

#### **6.8.8.8 Security deposit**

The Committee may at any time it thinks fit, after giving reasons in writing accordingly, require a Member, Corporate Member or Temporary Member to pay any

Debt then outstanding (irrespective of whether such person is an Infringing Debtor) forthwith and/or call for a deposit against future Debts, which deposit shall not be exceeded by any amount extended by way of Credit Facilities, and if such Member, Corporate Member or Temporary Member fails to so comply then all Credit Facilities of such Member, Corporate Member or Temporary Member shall forthwith cease and the amount of any Debt shall become immediately payable.

**6.9.8.9. Referral to Disciplinary Standing Sub-committee**

The Committee shall be entitled, whether as an additional or an alternative procedure, to refer the matter of any Debt or Infringing Debtor to the Disciplinary Standing Sub-committee to be dealt with in accordance with the procedures set out in Article 89.

**ARTICLE 98**

**7.9. MISCONDUCT, DISCIPLINE, EXCLUSION AND EXPULSION**

**7.1. Disciplinary Standing Sub-committee**

~~The Committee shall appoint an Officer from time to time as the chairman of the Disciplinary Standing Sub-committee. Such Officer shall appoint such other Members, including no more than two other Officers, as he shall deem necessary as members of the Disciplinary Standing Sub-committee.~~

**7.2.9.1. Misconduct**

(A) Misconduct shall occur if ~~If~~ any Member, Temporary Member, Family member, Guest or any other person using the Club Premises:

- (i) is in breach of any provision of the Articles or the Bye-laws; or
- (ii) conducts himself or behaves (whether inside or outside the Club Premises) in a manner which is ~~in the opinion of any Officer or the General Manager:~~
  - (a) improper, injurious or detrimental to the character, reputation or interests of the Club or of its members; or
  - (b) unbecoming of a member

(B) If the General Manager or an Officer or the Committee (whichever the case may be) is of the opinion that misconduct has occurred, the matter may be referred such matter to the Disciplinary Standing Sub-committee.

~~(B)~~(C) Where an incident or matter complained of is witnessed by (or comes to the attention of) the General Manager or an Officer (or a Member, Temporary Member or Family member who subsequently refers the matter to the General Manager or an Officer) and, in the opinion of the General Manager or such Officer the incident or matter complained of is sufficiently serious to merit exclusion of any person from the Club Premises pending referral of the matter to the Disciplinary Standing Sub-committee, the General Manager or such Officer shall be entitled to immediately exclude such person from the use of the Club Premises for a period, in the case of the General Manager, of 24 hours (within which time the matter must be reported to an Officer, who may exclude such person for a further period not exceeding 14 days) or, in the case of an Officer, for a period not exceeding 14 days. If the matter is not decided upon within such period of exclusion, such person shall be entitled to resume use of

the Club Premises pending such decision.

## **9.2 Disciplinary Standing Sub-committee**

~~(C)~~ The Committee shall appoint an Officer from time to time as the chairman of the Disciplinary Standing Sub-committee. Such Officer shall appoint such other Members, including no more than two other Officers, as he shall deem necessary as members of the Disciplinary Standing Sub-committee.

## **9.3 Referral to the Disciplinary Standing Sub-committee**

~~(D)~~(A) Upon the referral to the Disciplinary Standing Sub-committee of such a matter pursuant to ~~this~~ Article 8.29.1 (or Article ~~78~~9), the Disciplinary Standing Sub-committee shall consider whether or not to request the appointment of a Disciplinary Panel for the purpose of conducting an enquiry in respect of the Complaint in accordance with the provisions of Article ~~8.49~~5.

~~(E)~~(B) If the Disciplinary Standing Sub-committee decides in its discretion not to request the appointment of a Disciplinary Panel, it shall be responsible for determining the action, if any, to be taken by the Club in respect of the -Complaint matter, which shall be limited to the issuance of a warning or the levying of a Fixed Fine.

## **9.4. Disciplinary Panel**

~~9.5.~~ (A) Upon the election of the Committee each year, the Committee shall draw up, or amend, and approve a list of prospective candidates, who must be Members of at least three years' goodstanding, suitable to sit on Disciplinary Panels. Such list shall be kept by the Honorary Secretary.

~~7.3.~~

~~(A)~~(B) In the event that the Disciplinary Standing Sub-committee ~~shall~~ requests the appointment of a Disciplinary Panel to conduct an enquiry in respect of a complaint, a Disciplinary Panel shall be appointed ~~by the Chairman~~ and shall comprise three Members ~~of at least from the list of suitable candidates kept by the Honorary Secretary~~ three years' good standing each, one of whom shall be appointed by the Chairman, or in his absence the Honorary Secretary, to be the chairman of the Disciplinary Panel. None of the members of the Disciplinary Panel shall be an Officer or a member of the Disciplinary Standing Sub- committee.

~~(B)~~(C) A Disciplinary Panel shall, subject as hereinafter provided, be entitled to determine its own manner and method of holding meetings, conducting proceedings, passing resolutions or making decisions.

## **7.4.9.5. Disciplinary Panel hearing**

(A) Upon the appointment of a Disciplinary Panel, the Disciplinary Standing Sub-committee shall assist as is necessary and/or appropriate to provide information relating to the matter to such Disciplinary Panel. In particular, the Disciplinary Standing Sub-committee shall determine who shall be the Chargee and the wording of the Complaint in respect of the conduct or behaviour complained of and/or the alleged breach of the Articles or the Bye-laws.

(B) The Disciplinary Standing Sub-committee shall supply the Chargee (and the Responsible Person, if appropriate) with a written notice detailing:

(i) the Complaint; and

- (ii) the date and place of the Disciplinary Panel hearing to be held to investigate the Complaint; and
  - (iii) a summary of the rights of the Chargee in respect of the Complaint; and
  - (iv) copies of the evidence obtained.
- (C) The Chargee shall be entitled to give a written explanation to the Disciplinary Panel not later than ~~three~~ seven days before the date of the hearing.
- (D) The Chargee shall be entitled to attend and be represented by a solicitor, counsel or friend and be heard at the hearing of the Complaint to give an explanation of the circumstances surrounding the Complaint including any justification or defence and to call and/or question witnesses. The Chargee must notify the Disciplinary Panel at least ~~three~~ seven days prior to the date of the hearing as to whether or not he intends to attend and whether he requires the attendance of witnesses and whether the Chargee will be represented (and if so, by whom). In the absence of such notification the Disciplinary Panel will be entitled to assume that the Chargee has waived such rights and may proceed to hold the hearing on that basis. For the avoidance of any doubt, the Club may be represented at any hearing by a solicitor or counsel if deemed appropriate by the Disciplinary Standing Sub-committee.
- (E) If the Disciplinary Panel is of the opinion (either unanimously or by a majority decision) that the Chargee is guilty of the Complaint made against him, or any part thereof, having taken account of all relevant circumstances including but not limited to the Chargee's previous disciplinary record and his plea to the Complaint, the Disciplinary Panel may either:
- (i) expel the Chargee (such that the Chargee's membership of the Club ceases); or
  - (ii) exclude the Chargee from the use of the Club Premises and its facilities (including facilities outside the Club Premises) and from all or any of the privileges of membership for a period not exceeding twelve months (during which period subscriptions shall continue to be payable); or
  - (iii) take such other action (either in place of or in addition to any exclusion or other punishment imposed) in respect of the Chargee as it sees fit including (but not limited to) imposition of a fine, reimbursement of any loss or rectification of any damage and/or issuance of a warning concerning the Chargee's future conduct or behaviour and/or the imposition of a suspended sentence not exceeding twelve months' exclusion (suspended for not more than three years) or, where the Chargee is a Nominee, a requirement that the Corporate Member nominates another individual as its Nominee.

The decision of the Disciplinary Panel shall be promptly sent in writing to the Chargee (and the Responsible Person, if appropriate).

#### **7.5.9.6. Review of Disciplinary Panel's decision**

The Chargee shall be entitled to a Review of a decision of a Disciplinary Panel by a Review Committee where the Chargee is expelled pursuant to Article 8.49.5(E)(i) or excluded from the use of the Club Premises (whether immediately or by suspended sentence) for more than three months pursuant to Article 8.49.5(E)(ii), by giving

written notice of such intention to the Honorary Secretary within fourteen days of receipt of such written decision.

#### **7.6.9.7. Review Committee**

- (A) ~~If a~~ Review is requested by the Chargee pursuant to Article 8.59.6, the ~~Committee Chairman (or in his absence the Honorary Secretary)~~ shall promptly appoint a Review Committee. Such Review Committee shall comprise three Full Members of at least three years' good standing each, none of whom shall be an Officer or have served on the relevant Disciplinary Standing Sub-committee or Disciplinary Panel and one of whom shall be appointed by the ~~Committee Chairman (or in his absence the Honorary Secretary)~~ to be the chairman of the Review Committee
- (B) The Review Committee shall have the same powers with regard to the Review as a Disciplinary Panel has pursuant to Articles 8.39.4(B) and 8.49.5(E), save that it shall also have the power to order a re-hearing of the Complaint, or any part thereof, by a new Disciplinary Panel.

#### **7.7.9.8. Review Committee hearing**

Upon the appointment of a Review Committee at the request of the Chargee, the Honorary Secretary shall supply the Chargee with a written notice of the date and place of the Review. The Chargee shall be entitled to give a written explanation and/or submission to the Review Committee at least three days prior to the Review, failing which the Review Committee shall be entitled to assume that the Chargee has waived his right to make such explanation and/or submission and may proceed as it thinks fit. The decision of the Review Committee shall be promptly sent in writing to the Chargee (and the Responsible Person, if appropriate). There shall be no right of appeal from the decision of the Review Committee save in the case of a decision to expel.

#### **7.8.9.9. Expulsion/Exclusion immediate**

- (A) If a Disciplinary Panel or the Review Committee shall exclude the Chargee, such exclusion shall be immediate.
- (B) If a Disciplinary Panel or the Review Committee shall expel the Chargee, the Chargee shall immediately cease to be a Member, Corporate Member or Temporary Member (as the case may be).

#### **7.9. 9.10 Appeal to General Meeting**

- (A) The Chargee after having exhausted any Review procedure shall be entitled to appeal to a General Meeting in respect of a decision of ~~a Disciplinary Panel or the Review Committee~~ to expel him pursuant to Article 8.49.5(E)(i) or 8.69.7(B).
- (B) The Chargee shall give written notice of such intention to the Honorary Secretary within fourteen days of the date of such expulsion by ~~a Disciplinary Panel or the Review Committee, as the case may be,~~ and pay a deposit equivalent to three months of his then current subscription to secure his attendance and reasonable conduct at ~~an~~ Extraordinary a General Meeting (which the Chargee must attend) to hear the appeal.
- (C) The Committee shall call ~~an Extraordinary a~~ General Meeting promptly at which a Special Resolution drafted by the Honorary Secretary shall be proposed to overturn the decision of ~~a Disciplinary Panel or the Review Committee, as the case may be,~~ to expel the Chargee. If the Special Resolution is passed by the required majority, the

Chargee will be immediately reinstated as a Member, Corporate Member or Temporary Member (as the case may be).

- (D) Whether or not such Special Resolution is passed by the required majority, the deposit paid by the Chargee shall be refunded to the Chargee immediately after such ~~Extraordinary~~ General Meeting in the event that he shall have complied with the requirements for attendance and reasonable conduct.

#### **7.10.9.11 Disqualification of interested persons**

- (A) A member of the relevant Disciplinary Standing Sub-committee, Disciplinary Panel or Review Committee shall not be entitled to vote at any ~~Extraordinary~~ General Meeting convened pursuant to Article ~~8.99.10~~(C).
- (B) No member of a Disciplinary Panel may defend, represent or otherwise make representations on behalf of a Chargee who has been the subject of a decision by that Disciplinary Panel in relation to a Review pursuant to Article ~~8.79.8~~ or an appeal pursuant to Article ~~8.99.10~~.

#### **7.11.9.12 Responsible Person in disciplinary proceedings**

- (A) For the avoidance of doubt, where the context admits, a reference in this Article ~~8-9~~ to a Chargee, includes a reference to the Responsible Person, if any, for such Chargee so that, where appropriate, this Article ~~8-9~~ shall apply to the Responsible Person as if they were such Chargee.
- (B) Where any such Chargee is a Nominee, Family member, Guest or other person using the Club Premises (not being a Member or Temporary Member), the Disciplinary Standing Sub-committee, a Disciplinary Panel or the Review Committee, as the case may be, shall be entitled to treat the Responsible Person as if they were such Chargee and may require the Responsible Person to resign or take such other action in respect of the Responsible Person or the conduct of the person for whom they are responsible as they shall see fit.

#### **7.12.9.13 Suspended sentences**

Where a suspended sentence has been imposed, it may only be invoked (in whole or in part) by decision of a Disciplinary Panel (or Review Committee) on the hearing of a subsequent Complaint against the original Chargee or against any person for whom the original Chargee is the Responsible Person.

### **ARTICLE 910**

## **10. SECTIONS, DESIGNATED SPORTS ASSOCIATIONS AND SOCIETIES**

**8.**

### **8.1.10.1 Sections**

- (A) The Sections shall comprise Members or their Family members sharing a common interest in, or participating in, in each case, one of the following sports:
- (i) Hockey;
  - (ii) Lawn Bowls;
  - (iii) Rugby;
  - (iv) Soccer; and

(v) Squash

or such other sport or sports as may be added as a Section or Sections pursuant to Article ~~9~~10.1(B).

- (B) The Committee shall be entitled to recommend the creation of another Section or Sections for such sport or sports as the Committee shall deem appropriate, provided always that the creation of such Section or Sections shall require the passing at a General Meeting of a resolution by at least 66.6% of the votes of Voting Members as, being entitled so to do, vote in person or by proxy or by Corporate Representative at such General Meeting.
- (C) A Section shall have the privileges and obligations which are set forth in the Articles and, additionally, as determined by the Committee and set forth in any Policy Statements.
- (D) Each Section shall be represented by a Section Committee comprising members of that Section.

**~~8.2.~~10.2. Designated Sports Associations**

- (A) The Committee shall be entitled to designate any sports group within the Club comprising Members or their Family members sharing a common interest in, or participating in, the relevant sport as a Designated Sports Association.
- (B) The Committee shall give at least 28 clear days' notice of such intention by posting details on the Club Notice Board and on the Club website, inviting comments from the membership in that respect, and it shall take such comments into account in making its decision whether to so designate such sports group.
- (C) The criteria for the designation of a sports group as a Designated Sports Association, and any privileges and obligations thereof which are not set forth in the Articles, shall be determined by the Committee and set forth in any Policy Statements.
- (D) Each Designated Sports Association shall be represented by a Designated Sports Association Committee comprising members of that Designated Sports Association.

**~~8.3.~~10.3. Societies**

- (A) The Committee shall be entitled to ~~recognize~~recognise any recreational sports or activities group or club within the Club comprising Members or Family members sharing a common interest in, or participating in, the relevant recreational sport or activity as a Society.
- (B) The criteria for the designation of a recreational sports or activities group or club as a Society, and any privileges and obligations thereof which are not set forth in the Articles, shall be determined by the Committee and set forth in any Policy Statements.
- (C) Each Society shall be represented by a Society Committee comprising members of that Society.

**~~8.4.~~10.4. Regulation of Sections, Designated Sports Associations and Societies**

Each Section Committee, Designated Sports Association Committee and Society Committee shall:

- (A) ~~e~~Ensure that the relevant Section, Designated Sports Association or Society shall be governed by a constitution or set of bye-laws approved by the Committee;
- (B) ~~e~~Carry on and regulate the activities of such Section, Designated Sports Association or Society as it sees fit, subject always to the Rules of the Club and the constitution or bye-laws of that Section, Designated Sports Association or Society;
- (C) ~~m~~Maintain an up-to-date list or register identifying the members of such Section, Designated Sports Association or Society;
- (D) ~~b~~Be responsible generally to the Club and the Committee for the activities and organisation of such Section, Designated Sports Association or Society;
- (E) ~~b~~Be entitled to charge such levies to members of the Section, Designated Sports Association or Society as shall be approved at a meeting of such members;
- (F) ~~e~~Convene and hold an annual meeting of its members;
- (G) ~~k~~Keep written minutes of its meetings and meetings of the members of that Section, Designated Sports Association or Society and send copies of all such minutes to the Honorary Secretary no later than 14 days after the relevant meeting; and
- (H) ~~k~~Keep proper books of account of all financial transactions involving such Section, Designated Sports Association or Society.

For the avoidance of doubt, no Section, Designated Sports Association or Society may maintain any bank account which is independent of the Club's bank accounts.

## **ARTICLE ~~10~~11**

### **9.11. OFFICERS OF THE CLUB**

#### **9.1.11.1. The Officers**

- (A) The Officers shall comprise persons in the following categories:
  - (i) the President;
  - (ii) the Vice President or Vice Presidents (provided that there shall be not more than four Vice Presidents at any time);
  - (iii) the Chairman;
  - (iv) the Honorary Secretary;
  - (v) the Honorary Treasurer;
  - (vi) the other persons elected as members of the Committee pursuant to Article ~~15~~16.16, being a category comprising five persons, each of whom has been nominated pursuant to Article ~~10~~11.2 (or co-opted as such pursuant to Article ~~12~~13.3); and

- (vii) the other persons elected as members of the Committee pursuant to Article ~~1516~~.16, being a category comprising one person nominated by each of the Sections pursuant to Article ~~1011~~.5 (or co-opted as such pursuant to Article ~~1213~~.3).
- (B) The number of Officers elected pursuant to Article ~~1516~~.16 (or co-opted pursuant to Article ~~1213~~.3) need not be sufficient to fill all categories of Officers set out in Article ~~1011~~.1(A) paragraph (i) to (vii) at any time, provided however that there shall be at all times during the period between Annual General Meetings not less than 10, nor more than 21, Officers.
- (C) Each Officer shall have such authority and responsibility in respect of the management and affairs of the Club as set out in the Articles, resolved by the Voting Members in General Meeting or determined by the Committee from time to time acting in according with the Articles.
- (D) No person may hold a position as an Officer under more than one of the categories of Officers set out in Article ~~1011~~.1(A) paragraphs (i) to (vii).

**9.2.11.2. Nomination of Officers for election**

- (A) No less than 14 days prior to the date of dispatch of notices advising Voting Members of the place, date and time fixed for the Annual General Meeting, the Committee shall post on the Club Notice Board and on the Club website (or otherwise inform Voting Members as it sees fit) a request for nominations for Officers other than:

- (i) the President, who shall be nominated pursuant to Article ~~1011~~.3; and
- (ii) one individual per Section, who shall be nominated by each of the Sections pursuant to Article ~~1011~~.5; and

such request shall detail the requirements and eligibility criteria for such nominations including to whom any nomination should be addressed and by what date nominations must be received (which in any event shall be no later than the date seven days after the date such request is posted).

- (B) The nominations shall:
  - (i) be in writing and include the name of the individual so nominated, the name and signature of another Voting Member acting as proposer of such person and the name and signature of another Voting Member acting as seconder of such person; and
  - (ii) be accompanied by the written consent to the nomination of the individual so nominated; and
  - (iii) be returned to the Honorary Secretary at the Club by way of registered post or delivered by hand to the Honorary Secretary.
- (C) Within 24 hours of receipt by the Club of a valid nomination, the name and details of any person so nominated pursuant to this Article ~~1011~~.2 shall be posted on the Club Notice Board and on the Club website for a period of not less than seven days.

- (D) No person may be nominated for more than one of the categories of Officers set out in Article ~~10~~11.1(A) paragraphs (i) to (vii).

**9.3.11.3. Nomination and eligibility of President and Vice Presidents**

- (A) The President shall be nominated by the Committee.
- (B) Voting Members shall be entitled to nominate individuals for election to the positions of Vice Presidents each year.
- (C) Notwithstanding Article ~~10~~11.4, in order to be eligible for nomination as the President, or as a Vice President, an individual must be a Full Member of at least ten Years good standing (subject to the proviso in Article ~~10~~11.4) and must have satisfied any criteria for a President, or a Vice President, as the case may be, outlined in the relevant Policy Statement. Whether such criteria are met by the nominees shall be determined by the Committee absolutely and the Committee's decision shall be final.

**9.4.11.4. Eligibility of other Officers**

In order to be eligible for nomination as an Officer (other than the President or a Vice President) the nominee must be a Full Member of at least three Years good standing, provided always that the following provisions will apply in determining whether or not the nominee has the requisite period of good standing:

- (A) ~~¶~~The nominee must be a Full Member at the time of his or her nomination;
- (B) ~~¶~~The nominee need not have been a Full Member for the whole of the requisite period, but must during the whole of such period have been
- (i) a Full Member; or
  - (ii) a Lady Associate (as defined in the Bye-laws and relevant Policy Statement); or
  - (iii) a Junior Associate (since reaching 21 years of age and as defined in the Bye-laws and relevant Policy Statement); or
  - (iv) such other eligible category of member as the Committee shall in its absolute discretion determine.

**9.5.11.5. Section nominees**

- (A) Subject to the requirements of Article ~~10~~11.4, each Section shall be required to nominate one Section Member to serve as an Officer. Such nominees shall be nominated by way of a majority of the votes cast by the Section Members present at a meeting of that Section convened for that purpose in accordance with the procedures for the calling and holding of meetings of Section Members adopted by the relevant Section (and approved by the Committee in accordance with Article ~~9~~10). Each Section shall communicate their nomination for an Officer to the Honorary Secretary at the time and in the manner set out in Article ~~10~~11.2.
- (B) If a Section shall fail to nominate a Section Member and/or notify the Honorary Secretary of such nominee in accordance with this Article ~~10~~11.5, the Committee shall be entitled, but not obliged, to nominate a Section Member of that Section as the

nominee of such Section.

**9.6.11.6. Invalid nominations**

Any nomination for office made otherwise than in accordance with this Article ~~10-11~~ shall be invalid.

**9.7.11.7. Notice of nominations**

All nominations for Officers received and/or determined in accordance with this Article ~~11+0~~ shall be communicated to Voting Members in the notice advising Voting Members of the place, date and time fixed for the Annual General Meeting and the election of Officers in accordance with the terms of Article 15.16.

**9.8.11.8. Tenure**

- (A) Subject to Article ~~1516~~.16(A), each Officer shall be elected at an Annual General Meeting in accordance with the provisions of the Articles and, subject to Article ~~1011~~.8(B) and Article ~~1011~~.9 shall hold office until the next Annual General Meeting held after the Ordinary Resolution to elect him. An Officer shall, subject to Article ~~1011~~.8(B), be eligible for re-election.
- (B) Notwithstanding Article ~~1011~~.8(A), and subject to Article ~~1213~~.3:
- (i) the President shall hold office from the date of election to office until the third Annual General Meeting following such election to office and shall be eligible for re-election to any office; and
  - (ii) each of the Chairman, the Honorary Secretary and the Honorary Treasurer shall hold office from the date of their respective elections to office until the second Annual General Meeting following such election to office and shall be eligible for re-election to any office.<sup>22</sup>

**9.9.11.9. Disqualification and removal of Officers**

- (A) The office of an Officer shall be vacated if:
- (i) he ceases to be an Officer by virtue of any provision of the Ordinance or he becomes prohibited by law from being an Officer; or
  - (ii) he becomes bankrupt or makes any arrangement or composition with his creditors generally; or
  - (iii) he is, or may be, suffering from mental disorder and an order is made by a court having jurisdiction (whether in Hong Kong or elsewhere) in matters concerning mental disorder for his detention or for the appointment of a person to exercise powers with respect to his property or affairs; or
  - (iv) he resigns his office by notice in writing to the Club; or
  - (v) he ceases to be a Full Member for any reason.
- (B) The Club may by ordinary resolution, of which special notice has been given in accordance with Section ~~116C-578~~ of the Ordinance, and otherwise in accordance with the Ordinance, remove any Officer before the expiration of his period of office notwithstanding anything to the contrary in the Articles or in any agreement between

the Club and such Officer, provided always that any vacancy created by the removal of such Officer may not be filled by co-option pursuant to Article ~~4213~~.3 and shall be filled at the next General Meeting in accordance with the procedures set out in the Articles for the nomination and election of Officers.

## ARTICLE ~~4112~~

### ~~10.12.~~ PATRON AND HONORARY VICE PRESIDENTS

#### ~~10.1.12.1.~~ Patron

The Committee may, at its discretion (and after first obtaining the written consent of such person), appoint a notable community or national figure to be the Patron of the Club from time to time. The Committee shall have wide discretion on the terms and duration of such appointment. The Patron shall not be an Officer.

#### ~~10.2.12.2.~~ Honorary Vice Presidents

The Committee may nominate any Member who has given valuable service to the Club in the capacity of an office bearer at a high level for election by Ordinary Resolution at any General Meeting as an Honorary Vice President of the Club. Such appointment shall be for life. An Honorary Vice President shall not be an Officer.

## ARTICLE ~~4213~~

### ~~41.13.~~ GENERAL COMMITTEE

#### ~~41.1.13.1.~~ Constitution of the Committee

The Committee shall comprise all of the Officers, who shall be appointed as directors of the Club, in accordance with the Ordinance, upon election pursuant to Article ~~4516~~.16 or co-option pursuant to Article ~~4213~~.3.

#### ~~41.2.13.2.~~ Powers of the Committee

- (A) The Committee shall have power to effect and carry out any of the objects set out in ~~Article 2.3 the Memorandum and~~ to manage the business and affairs of the Club, subject always to the provisions of the Ordinance, ~~the Memorandum~~ and the Articles and to any directions given by Special Resolution of the Voting Members in General Meeting.
- (B) The Committee shall also be responsible for regulating the conduct of the membership of the Club, the management of the Club and the making, alteration, adding to, passing and repealing of any Bye-laws and Policy Statements.
- (C) Subject to first obtaining the authority of the Voting Members in General Meeting, the Committee may exercise all the powers of the Club to borrow money and to mortgage or charge its undertaking and property and to issue debentures and other securities, whether as primary or collateral security for any debt, liability or obligations of the Club or any other party.
- (D) No alteration of ~~the Memorandum or~~ the Articles and no such direction as set out in Article ~~4213~~.2(A) shall invalidate any prior act of the Committee which would have been valid if that alteration had not been made or the direction not been given. The powers granted by this Article ~~4213~~.2 shall not be limited or restricted by any special power given to the Committee by any other Article.

### **11.3.13.3. Vacancies**

- (A) In the event of an Officer resigning or ceasing to be a Full Member for any reason whatsoever at any time prior to the holding of the next Annual General Meeting, the Committee shall be entitled to co-opt another Full Member to serve in such capacity, provided that such Full Member shall meet the eligibility requirements for such nomination as such an Officer as set out in Article ~~10~~11, and provided further that such Full Member shall only be entitled to act in such capacity until the ~~expiry of three months from the date of the co-option (or, if sooner, until the~~ next Annual General Meeting) ~~unless such co-option is confirmed at an Extraordinary General Meeting held prior to the expiry of such three month period (whereupon such co-option shall expire at the next Annual General Meeting irrespective of the office to which such Full Member shall have been co-opted). Any period of co-option, whether so confirmed or not, shall not be reckoned for the purposes of Article 10.8 regarding tenure of the President, Chairman, Honorary Secretary and Honorary Treasurer.~~
- (B) For the avoidance of doubt, and notwithstanding the quorum provision set out in Article ~~12~~13.6, in the event that there shall be less than 10 Officers at any time during the period between Annual General Meetings, such remaining Officers shall forthwith exercise the co-option entitlement set out in Article ~~12~~13.3(A) to bring their number to a minimum of 10.

### **11.4.13.4. Committee meetings**

The Committee may meet together for the dispatch of business, adjourn and otherwise regulate its meetings as it thinks fit, provided always that:

- (A) ~~m~~MMeetings of the Committee shall be called by at least two Officers or by the Chairman or by the Committee;
- (B) ~~a~~At least 14 clear days' notice in writing (or such shorter period as all Officers entitled to receive notice of and to attend and vote at the meeting shall otherwise agree) shall be given by the Honorary Secretary to all Officers;
- (C) ~~a~~At least seven days before any Committee meeting, the Honorary Secretary shall circulate a written agenda of the matters to be discussed at such meeting; and
- (D) ~~t~~The Committee shall be entitled to invite Members or professional advisers to attend meetings of the Committee for such purposes as the Committee shall deem fit, but such Members and/or professional advisers shall not be entitled to vote.

### **11.5.13.5. Chairman of Committee meetings**

The Chairman shall be the chairman of the Committee meetings, save that if the Chairman is not present within five minutes after the time appointed for the meeting, the Officers present shall choose one of their number to be chairman of the meeting. The Committee shall appoint such person as it sees fit to act as secretary of the meetings of the Committee.

### **11.6.13.6. Quorum**

- (A) A minimum of nine Officers shall form the quorum for meetings of the Committee.
- (B) A Committee meeting at which a quorum is present and continues to be present until the conclusion of the meeting shall be competent to exercise all the powers, authorities and discretions for the time being vested in or exercisable by the Committee generally.

#### **~~11.7.~~13.7. Voting**

Questions arising at any meeting of the Committee shall be decided by a majority of votes cast. In case of an equality of votes the Chairman (or the chairman of the meeting if different) shall have a second or casting vote.

#### **~~11.8.~~13.8. Resolution in writing**

A resolution in writing signed by all the Officers entitled to receive notice of and to attend and vote at Committee meetings shall be as valid and effective for all purposes as if it had been passed at a Committee meeting duly convened, held and constituted and may consist of several documents (including a facsimile or other electronic transmission) in the like form, each signed or acknowledged by one or more Officers.

#### **~~11.9.~~13.9. Conflicts of interest**

~~An Officer who is in any way, either directly or indirectly, interested in a contract or proposed contract or arrangement or proposed arrangement with the Club shall declare the nature of his interest at a Committee meeting in accordance with Section 162 of the Ordinance. An Officer shall not vote in respect of any such contract or arrangement in which he is so interested, and if he shall vote his vote shall not be counted, nor shall he be counted in the quorum present at the meeting during the period in which the relevant item of business is being discussed. An Officer who is in any way, either directly or indirectly, interested in any transaction, arrangement or contract (being a contract of significance in relation to the operations of the Club) with the Club shall declare the nature of his interest at a Committee meeting in accordance with Section 536 of the Ordinance. An Officer shall not vote in respect of any such transaction, arrangement or contract in which he is so interested, and if he shall vote his vote shall not be counted, nor shall he be counted in the quorum present at the meeting during the period in which the relevant item of business is being discussed. A reference in this Article to a transaction, arrangement or contract includes a proposed transaction, arrangement or contract.~~

#### **~~11.10.~~13.10. Validity of acts**

All acts carried out in good faith by any meeting of the Committee or of a sub- committee appointed by the Committee (in accordance with Article ~~13~~14), or by any Officer acting with the authority of the Committee, shall, notwithstanding that there was some defect in the appointment of any such Committee, sub-committee or Officer acting as aforesaid be as valid as if such Committee, sub-committee or Officer had been duly appointed and ~~authorized~~authorised.

#### **~~11.11.~~13.11. Attendance at Committee meetings**

Each Officer (other than the President and Vice Presidents) shall be expected to attend in person no fewer than one in every two Committee meetings and, if he shall without reasonable excuse fail to do so, the Committee may remove such Officer from his office.

### **ARTICLE ~~13~~14**

#### **~~12.14.~~ SUB-COMMITTEES**

##### **~~12.1.~~14.1. Constitution of sub-committees**

The Committee may from time to time appoint sub-committees consisting of at least two Full Members, one of whom (unless otherwise specifically stated in the Articles) shall be an Officer, and such other Members or non-members as it shall think fit, provided always that at least 66.6% of the persons constituting any such sub-committee shall be Members.

**12.2,14.2. Powers of sub-committees**

- (A) The Committee may delegate such powers and authority to a sub-committee as it shall resolve and, at any time, revoke any such powers and authority and discharge any such sub-committee wholly or in part.
- (B) A sub-committee shall, in exercise of the powers so delegated, conform with the rules and directions given by the Committee from time to time.

**12.3,14.3. Proceedings**

The manner of meetings, proceedings and resolutions of any sub-committee, including matters of conflict of interest, shall be as determined by the Committee or, in the absence of such determination, shall be governed by the provisions of the Articles regulating the proceedings of the Committee so far as they are capable of applying.

**12.4,14.4. Ex-officio member**

The Honorary Secretary shall be an ex-officio member of all sub-committee meetings.

**12.5,14.5. Standing Sub-committees**

The Committee shall appoint Standing Sub-committees, each of which shall be chaired by an Officer, with policy directives and terms of reference as set out in the Policy Statements, in respect of at least the following:

- (A) Policy.
- (B) Constitutional Affairs.
- (C) Finance.
- (D) Membership.
- (E) Sports and Recreation.
- (F) Discipline.
- (G) Development.

**ARTICLE 1415**

**13.15. INDEMNITY**

Subject to ~~Section 165~~ the provisions of the Ordinance, every Officer and every member of any Standing Sub-committee or other sub-committee for the time being of the Club, every member of a Disciplinary Panel or Review Committee and every member of any Section Committee, Designated Sports Association Committee or Society Committee shall be indemnified out of the assets of the Club against all costs, losses, expenses and liabilities incurred by him in proper or reasonable discharge of his duties in defending any proceedings, whether criminal or civil, in which judgment is given in his favour or in which he is acquitted or in connection with any application in which relief is granted to him by the court from liability for negligence, default, breach of trust or breach of duty in relation to the affairs of the Club, provided that none of the assets of the Club shall be applied either directly or indirectly in payment of the whole or part of any fine or penalty imposed upon any person by sentence or order of the Court.

**ARTICLE 1516**

**14.16. GENERAL MEETINGS AND VOTING**

#### **14.1.16.1. General Meetings**

- (A) The Club shall hold a General Meeting each year which shall be the Annual General Meeting and shall be designated as such in the notice calling such meeting.
- (B) The Committee may, whenever it deems it necessary or advisable to do so, convene ~~an Extraordinary~~ a General Meeting ~~and shall convene an Extraordinary General Meeting if requisitioned in accordance with Section 113 of the Ordinance.~~ in addition to the Annual General Meeting and shall convene such a General Meeting if requisitioned in accordance with Section 566 of the Ordinance. If the Officers are required to call a general meeting under section 566 of the Ordinance, they must call it in accordance with section 567 of the Ordinance. If they do not call a general meeting in accordance with section 567 of the Ordinance, the Members of the Club who requested the meeting, or any of them representing more than one half of the total voting rights of all of them may themselves call a general meeting in accordance with section 568 of the Ordinance.

#### **14.2.16.2. Who may attend General Meetings**

The following may attend and speak at a General Meeting:

- (A) Any Member in good standing;
- (B) Any Partner, Spouse or Child of 16 years of age and over (of a Member in good standing);
- (C) Any Absent Member (or Partner or Spouse of such Absent Member) who is permitted to use the Club Premises pursuant to Article 3.13(E);
- (D) A Corporate Representative (of a Corporate Member in good standing);
- (E) Any professional advisor of the Club approved by the Committee; and
- (F) Any employee of the Club with the prior approval of the Committee.

#### **14.3.16.3. Who may vote at General Meetings**

- (A) Subject to the postal voting rights in respect of the election of Officers at Annual General Meetings set out in Article ~~15~~16.8, only Voting Members in good standing, Proxy Holders representing one or more Full Members in good standing and Corporate Representatives of Corporate Members in good standing, present in person, may vote at a General Meeting.
- (B) At a General Meeting:
  - (i) a Full Member shall have one vote on a show of hands or in the event of a poll or on a ballot;
  - (ii) a Proxy Holder representing one or more Full Members shall have one vote on a show of hands and one vote for each proxy held on behalf of a Full Member in good standing in the event of a poll or on a ballot; and
  - (iii) a Corporate Representative shall have one vote on a show of hands and one vote for each Corporate Subscription designated on the instrument to appoint

that Corporate Representative in the event of a poll or on a ballot.

#### **14.4.16.4. Annual General Meetings**

- (A) Subject to sections 611, 612 and 613 of the Ordinance, the Club must, in respect of each financial year of the Club, hold a general meeting as its Annual General Meeting in accordance with section 610 of the Ordinance. The Annual General Meeting shall be held at such time (within a period of not more than fifteen months after the holding of the preceding Annual General Meeting) and place as may be determined by the Committee.
- (B) At such meeting:
- (i) the audited income and expenditure account and balance sheet and the report of the Committee and other documents required to be annexed thereto shall be received, considered and, if approved, adopted;
  - (ii) the auditors of the Club shall be elected or re-elected for the ensuing year;
  - (iii) the remuneration of the auditors of the Club shall be fixed, or a method determined for fixing such remuneration; and
  - (iv) there shall be an election of Officers.
- (C) All other business transacted shall be deemed special business, including any matter relating to the constitution, management or affairs of the Club, and no resolution shall be put or business transacted in respect of such special business unless the notice convening the meeting has indicated the general nature of that business or any resolution to be considered at the meeting. Any matter the nature of which is not so indicated on the notice convening the meeting may be discussed, only, under the agenda item: 'Any Other Business'.

#### **14.5.16.5 Extraordinary General Meetings (other than AGMs)**

All business transacted at ~~Extraordinary~~ General Meetings (other than an AGM) shall be deemed special business. The notice convening ~~an Extraordinary a~~ General Meeting shall specify the object or objects for which the meeting is called and to which the discussion must be strictly confined.

#### **14.6.16.6 Notice of General Meeting**

- (A) The Annual General Meeting, ~~and any Extraordinary General Meeting called for the passing of a Special Resolution,~~ shall be called by not less than 21 clear days' notice. Other ~~Extraordinary~~ General Meetings shall be called by not less than 14 clear days' notice.
- (B) Notice of a General Meeting shall be in writing and shall specify the place, the day and the hour of meeting and, in the case of special business, the general nature of that business or any resolution to be considered at the meeting.
- (C) Notice of a General Meeting shall be published on the Club's website and addressed to all Voting Members and shall be served, or deemed to be served, if sent by email or pre-paid mail to the Hong Kong address of each Voting Member as registered with the Club and by posting such notice on the Club Noticeboard. In every case such notice shall be deemed to have been duly served on the day following such mailing or posting on the Club Noticeboard.

- (D) There shall appear on the Club's website and on every such notice, with reasonable prominence, a statement that a Full Member entitled to attend and vote is entitled to appoint a Proxy Holder to attend and vote instead of him and that a Proxy Holder must be a Member, and that a Corporate Member entitled to vote is entitled to appoint a Corporate Representative to attend and vote in respect of all the Corporate Subscriptions held by such Corporate Member.
- (E) Notice of a General Meeting shall be accompanied by an instrument to appoint a proxy (for Full Members) or an instrument to appoint a Corporate Representative (for Corporate Members)
- (F) Notice of an Annual General Meeting shall be accompanied by a ballot paper (or, in the case of a Corporate Member, a ballot paper for the number of Corporate Subscriptions held) for the election of Officers.
- (G) Notices of a General Meeting, instruments to appoint a proxy, instruments to appoint a Corporate Representative, notices of revocation, ballot papers and voting papers shall be in such forms as shall be prescribed or accepted by the Committee and shall conform with the requirements in the Articles, provided that, notwithstanding anything herein, instruments to appoint a proxy shall at all times conform to the requirements in that respect of the Ordinance.
- (H) ~~The accidental omission to give notice of a General Meeting (or omission of any instrument to appoint a proxy, any instrument to appoint a Corporate Representative or any ballot paper) to, or the non-receipt thereof by, any Voting Member shall not invalidate the proceedings at such General Meeting.~~ For a period of at least 21 days prior to an AGM and 14 days prior to a general meeting, including the date of the meeting, a copy of the notice convening the meeting with the agenda, complete proposals, the documents to be presented at the general meeting, as well as forms to be used for voting by proxy or by correspondence will be available on the Club's website.
- (I) The accidental omission to give notice of a General Meeting (or omission of any instrument to appoint a proxy, any instrument to appoint a Corporate Representative or any ballot paper) to, or the non-receipt thereof by, any Voting Member shall not invalidate the proceedings at such General Meeting.

#### **14.7.16.7 Instruments to appoint a proxy or a Corporate Representative**

- (A) A Full Member wishing to vote by proxy shall return a completed instrument to appoint a proxy, and a Corporate Member wishing to appoint a Corporate Representative to vote on its behalf shall return a completed instrument to appoint a Corporate Representative, to the scrutineers appointed by the Committee, to be received by them by mail, email, personal delivery or facsimile transmission not later than 48 hours before the time for holding the General Meeting to which such instrument to appoint a proxy or instrument to appoint a Corporate Representative relates.
- (B) Instruments to appoint a proxy and instruments to appoint a Corporate Representative shall be in writing, executed by or on behalf of the Voting Member, but shall allow the Voting Member to indicate the manner in which the Proxy Holder or Corporate Representative shall be directed to vote on any resolution.

- (C) If a Voting Member fails to indicate, in respect of any item or items, the manner in which the Proxy Holder or Corporate Representative shall be directed to vote, then the instrument to appoint a proxy or instrument to appoint a Corporate Representative shall not be deemed to be incorrectly completed, and the Proxy Holder or Corporate Representative, as the case may be, may vote in any manner he sees fit in respect of such item or items.
- (D) In respect of the election of Officers at an Annual General Meeting, the instrument to appoint a proxy and the instrument to appoint a Corporate Representative shall also set out the offices to be filled (in the order set out in Article ~~10~~11.1) and set out the names of the candidates for election to each such office in alphabetical order of family names, bear a statement as to the number of vacancies to be filled (where appropriate) and make provision for the Voting Member to indicate the manner in which the Proxy Holder or Corporate Representative shall be directed to vote in respect of such candidates. A completed instrument to appoint a proxy or instrument to appoint a Corporate Representative must not indicate more names than there are vacancies to be filled for the relevant office or it will be invalid.
- (E) A Proxy Holder must be a Member in good standing. A Corporate Representative may be any individual person.
- (F) An instrument to appoint a proxy or an instrument to appoint a Corporate Representative may be revoked by forwarding to the scrutineers a written notice of revocation, executed by or on behalf of the Voting Member, to be received by them by mail, email, personal delivery or facsimile transmission not later than 48 hours before the time for holding the meeting to which such instrument to appoint a proxy or instrument to appoint a Corporate Representative relates.

#### **14.8.16.8 Ballot papers for postal voting**

- (A) A Voting Member wishing to vote in the election of Officers at an Annual General Meeting by postal ballot shall return a completed ballot paper to the scrutineers to be received by them by mail, email, personal delivery or facsimile transmission not later than 72 hours before the time for holding the Annual General Meeting to which such ballot paper relates.
- (B) Ballot papers shall be in writing, executed by or on behalf of the Voting Member, shall set out the offices to be filled (in the order set out in Article ~~10~~11.1) and set out the names of the candidates for election to each such office in alphabetical order of family names, bear a statement as to the number of vacancies to be filled (where appropriate) and make provision for the Voting Member to indicate the manner in which he votes in respect of such candidates. A completed ballot paper must not indicate more names than there are vacancies to be filled for the relevant office or it will be invalid.
- (C) Full Members shall have one vote each in respect of a ballot paper for postal voting and Corporate Members shall have one vote for each Corporate Subscription held in respect of a ballot paper for postal voting.
- (D) For the avoidance of doubt, ballot papers for postal voting may not be used in relation to any matter other than the election of Officers.

#### **14.9.16.9 Validity**

- (A) A statement by the scrutineers to the effect that a duly completed instrument to appoint a proxy, instrument to appoint a Corporate Representative (or notice of revocation) or ballot paper for postal voting has been received by the scrutineers in good time shall be conclusive evidence of such receipt and which shall be deemed to be receipt by the Club.
- (B) If an instrument to appoint a proxy, instrument to appoint a Corporate Representative (or notice of revocation) or ballot paper for postal voting is not correctly completed or is not received by the scrutineers within the applicable time limit, it shall be invalid.
- (C) Where both a duly completed ballot paper for postal voting and a duly completed instrument to appoint a proxy, or instrument to appoint a Corporate Representative are received by the scrutineers from a Voting Member within the applicable time limits, the document received later in time shall supersede any earlier document (which earlier document shall then be invalid).
- (D) Notwithstanding that a duly completed instrument to appoint a proxy or ballot paper for postal voting has been duly received by the scrutineers, a Full Member may attend a General Meeting and vote, in which case such instrument to appoint a proxy or ballot paper for postal voting shall then be invalid.

#### **14.10.16.10 Proceedings at General Meetings**

No business shall be transacted at any General Meeting save the election of a chairman of the meeting unless a quorum is present at the time when the meeting proceeds to business and continues to be present until the conclusion of the meeting.

#### **14.11.16.11 Chairman of General Meetings**

- (A) The President (who is for the time being incumbent immediately before the holding of such General Meeting) or in his absence (and on the same basis) a Vice President, or in the absence of any Vice President (and on the same basis) the Chairman, shall preside as chairman at a General Meeting.
- (B) If at any General Meeting, none of the aforesaid Officers are present within five minutes after the time appointed for holding the meeting, or if none of them is willing to act as chairman, those Officers present (for the time being incumbent immediately before the holding of such General Meeting) shall choose one of their number to so act, or if one such Officer only is present, he shall preside as chairman if willing to do so. If no such Officer is present, or each of such Officers present declines to take the chair, the persons present and entitled to vote on a poll shall elect one of their number to be the chairman of the meeting.

#### **14.12.16.12 Quorum for General Meetings**

- (A) Save as otherwise provided in the Articles, 30 Voting Members present in person or by their Corporate Representative shall be a quorum for a General Meeting.
- (B) If, within half an hour from the time appointed for holding the meeting, a quorum is not present, or if during a meeting such a quorum ceases to be present:
  - (i) the meeting, if convened upon the requisition of Voting Members, shall be dissolved;
  - (ii) in any other case it shall stand adjourned to the same day in the next week, at

the same time and place, or to such other day, time and place as the chairman of the meeting may determine, and if at the adjourned meeting a quorum is not present within half an hour from the time appointed for the meeting, the Members present in person or by their Proxy Holder or Corporate Representative shall be a quorum.

#### **~~14.13.16.13~~ Adjournment of General Meetings**

- (A) The chairman of any General Meeting at which a quorum is present, with the consent of the General Meeting, may (and shall if so directed by the meeting) adjourn the meeting from time to time and from place to place without necessarily specifying a date for the resumption of the General Meeting.
- (B) No business shall be transacted at any adjourned meeting other than the business left unfinished at the meeting from which the adjournment took place unless due notice is given.
- (C) When a General Meeting is adjourned for 30 days or more, or without specifying a date for the resumption of the meeting, notice of the adjourned meeting shall be given as in the case of an original meeting. Save as aforesaid it shall not be necessary to give any notice of adjourned meeting or the business to be transacted.
- (D) Where a meeting is adjourned without specifying a date for the resumption of the meeting, the time and place for the adjourned meeting shall be fixed by the Committee.

#### **~~14.14.16.14~~ Voting procedures**

- (A) At any General Meeting, with the exception of the election of Officers at an Annual General Meeting, a resolution put to the vote of the General Meeting shall be decided on a show of hands unless a poll is (before or on the declaration of the result of the show of hands) demanded:
  - (i) by the chairman of the meeting; or
  - (ii) by at least two Voting Members having the right to vote at the meeting present in person or by their Corporate Representatives; ~~or~~
  - (iii) by any voting Member or voting Members present in person or by proxy representing at least 5% of the total voting rights of all the Members having the right to vote at the meeting.
- (B) Unless a poll is demanded a declaration by the chairman of the meeting that a resolution has been carried or not carried, or carried or not carried by a particular majority, and an entry to that effect in the minute book of the Club shall be conclusive evidence of the decision in favour of or against such resolution without proof of the number or proportion of the votes recorded in favour of or against such resolution.
- (C) In the case of an equality of votes at any General Meeting, whether upon a show of hands or on a poll, the chairman of the meeting shall be entitled to a second or casting vote.
- (D) No objection shall be made to the validity of any vote except at a meeting, poll or ballot at which such vote shall be tendered, and every vote whether given personally,

by a Proxy Holder, by a Corporate Representative or by ballot paper for postal voting which is not disallowed at such meeting, poll or ballot shall be deemed valid for all purposes whatsoever of such meeting, poll or ballot. Any objection made in due time shall be referred to the chairman of the meeting whose decision shall be final and conclusive.

#### **~~14.15.~~16.15 Poll**

- (A) A Proxy Holder, unless he is himself a Full Member, shall have no right to demand a poll.
- (B) If a poll is demanded upon the election of a chairman of the meeting or upon a question of adjournment, it shall be taken forthwith.
- (C) If a poll is demanded upon any other matter, it shall be taken forthwith or at such time as the chairman of the meeting may direct and the result of such poll shall be deemed to be the resolution of the meeting at which the poll was demanded.
- (D) If a poll is demanded, it shall be taken in the following manner:
  - (i) ~~E~~ach Full Member present in person shall be given a blank voting paper.
  - (ii) ~~E~~ach Proxy Holder shall be given a voting paper in respect of each Full Member by whom he has been appointed, marked where appropriate in each case in accordance with any direction of the Full Member by whom he has been appointed.
  - (iii) ~~E~~ach Corporate Representative shall be given a voting paper in respect of the total number of Corporate Subscriptions held by the Corporate Member by which he has been appointed, marked where appropriate in accordance with any direction of such Corporate Member.
  - (iv) ~~E~~ach voting paper given to a Proxy Holder or Corporate Representative shall have attached to it a copy of the relevant instrument to appoint a proxy or instrument to appoint a Corporate Representative, as the case may be.
  - (v) ~~V~~oting papers shall be completed (if necessary) in the manner set forth on the voting paper, signed and handed to the scrutineers who shall collect, count and check the voting papers and prepare as soon as possible the result of the poll and hand the same to the chairman of the meeting who shall announce the result.
- (E) Any business, other than that upon which a poll has been demanded, may be proceeded with pending the taking of the poll.

#### **~~14.16.~~ 16.16 Election of Officers**

- (A) Officers shall be elected at each Annual General Meeting. However, in the event that the Committee shall decide that it is necessary or desirable to hold an election of Officers (or an Officer) other than at an Annual General Meeting, the Committee may do so and the provisions of the Articles applicable to the election of Officers at Annual General Meetings shall apply with equal effect to an appropriate ~~Extraordinary~~ General Meeting called for such purposes.

- (B) The election of Officers shall be by way of ballot which shall be conducted in the same manner as a poll taken in accordance with the provisions of Article ~~15~~16.15 (D), together with the following additional provisions:
- (i) ~~V~~yoting papers shall set out the offices to be filled (in the order set out in Article ~~10~~11.1) and set out the names of the candidates for election to each such office in alphabetical order of family names, bear a statement as to the number of vacancies to be filled (where appropriate) and make provision for the Full Member, Proxy Holder or Corporate Representative to indicate the manner in which he votes in respect of such candidates.
  - (ii) ~~A~~a completed voting paper must not indicate more names than there are vacancies to be filled for the relevant office or it will be invalid.
  - (iii) ~~A~~all duly completed ballot papers received by the scrutineers pursuant to the provisions of Article ~~15~~16.8 shall be included in the ballot for election of Officers.
  - (iv) ~~I~~f the number of candidates for election to an office does not exceed the number of vacancies to be filled, then that candidate or those candidates will be successful if the total number of votes for exceeds the total number of votes against that candidate or those candidates. If the number of candidates for election to an office exceeds the number of vacancies to be filled, those with the most votes for them shall be successful. In the case of an equality of votes, the chairman of the meeting shall determine the successful candidate or candidates.
  - (v) ~~T~~he scrutineers shall calculate the total numbers of votes cast in respect of each candidate and hand the same to the Chairman of the meeting who shall announce the names of the successful candidates.
- (C) Any other business may be proceeded with pending the result of the ballot.
- (D) The candidates so elected shall hold office with effect from the conclusion of the Annual General Meeting.
- (E) If any office shall not be filled by the election of Officers at an Annual General Meeting, no other nominations may be accepted for consideration at such Annual General Meeting and any such vacancy shall be treated as a casual vacancy and the Committee shall have power to co-opt a Full Member to fill such vacancy in accordance with Article ~~12~~13.3.
- (F) The decisions of the chairman of the meeting on all matters in this Article ~~15~~16.16 shall be final and conclusive.

**~~14.17.~~16.17. Resolutions binding**

All resolutions duly passed and confirmed at any General Meeting shall be binding on all Members.

**~~14.18.~~16.18. Validity of prior acts**

No resolution of the Club in General Meeting shall invalidate any prior act of the Committee which would have been valid if such resolution had not been passed.

#### **14.19.16.19. Reintroduction of special business**

Any matter proposed at any General Meeting as special business and not passed by way of an Ordinary or Special Resolution (as applicable) may not be proposed at any other General Meeting during the period of three months (in respect of matters proposed by the Committee) and six months (in respect of matters proposed by Voting Members) following the date of the original General Meeting.

### **ARTICLE 1617**

#### **15.17. MINUTES**

##### **15.1.17.1. Minutes to be kept**

The Officers shall cause minutes to be kept of:

- (A) all appointments of Officers; and
- (B) all resolutions and proceedings at General Meetings and meetings of the Committee, Standing Sub-committees, any other sub-committees and meetings of Section Committees, Designated Sports Association Committees and Society Committees (including the names of the Officers present at such meetings).

##### **15.2.17.2. Attendance by Officers**

Every Officer present at any meeting of the Committee or a Standing Sub-committee or any other sub-committee shall sign his name in a record to be kept for that purpose.

### **ARTICLE 1718**

#### **16.18. EXECUTION OF DOCUMENTS**

##### **16.1.18.1. Documents requiring the Seal**

- (A) The Committee shall provide for the safe custody of the Seal which shall only be used with the authority of the Committee.
- (B) The Committee may from time to time prescribe regulations regarding the custody, use and affixing of the Seal.
- (C) Unless otherwise prescribed, all documents requiring the Seal to be affixed thereto shall be signed by two Officers.

##### **16.2.18.2. Signing of other documents**

- (A) All other documents, contracts and instruments not requiring the Seal to be affixed thereto, and all receipts for moneys paid to the Club, shall be signed, drawn, accepted, endorsed, or otherwise executed, as the case may be, in such manner as the Committee shall from time to time by resolution determine, provided always (but subject to Article 1718.2 (B) that all such instruments and receipts shall be signed by two Officers;
- (B) Notwithstanding Article 1718.2(A), cheques and receipts for not more than

HK\$50,000 may be signed by a Manager.

## ARTICLE ~~18~~19

### ~~17.19.~~ ACCOUNTS AND AUDITORS

#### ~~17.1.19.1.~~ Accounts

(A) The Committee shall cause proper books of account to be kept ~~with respect to: of the monies received and expended by the Club and of the assets and liabilities of the Club.~~

~~(i) — all sums of money received and expended by the Club and the matters to which such receipt and expenditure relates;~~

~~(ii) — all sales and purchases of goods by the Club; and~~

~~(iii) — the assets and liabilities of the Club.~~

~~(B)~~ Proper books shall not be deemed to be kept if such books of account are not kept as are necessary to give a true and fair view of the state of the Club's affairs and to explain its transactions.

~~(B)~~~~(C)~~ The books of account shall be kept at the registered office of the Club, or, subject to Section ~~121(3)~~374 of the Ordinance, at such other place or places as the Officers think fit, and shall always be open to inspection by the Officers.

~~(C)~~~~(D)~~ The Committee shall from time to time in accordance with the provisions of the Ordinance determine whether and to what extent and at what times and places and under what conditions or regulations the accounts and books of the Club or any of them shall be open to inspection by the members of the Club other than the Officers, and no person (not being an Officer) shall have any right to inspect any account or book or document of the Club except as conferred by statute or ~~authorized~~authorised by the Committee or by the Club in General Meeting.

~~(D)~~~~(E)~~ The Committee shall from time to time, in accordance with the provisions of the Ordinance, cause to be prepared and to be laid before the Club in General Meeting such income and expenditure accounts, balance sheets and reports as are required by the Ordinance to be laid before such meeting.

~~(E)~~~~(F)~~ A copy of every income and expenditure account, balance sheet (including every document required by law to be annexed thereto) which is to be laid before the Club in Annual General Meeting, together with a copy of the Committee's report and a copy of the auditor's report, shall, not less than 21 clear days before such annual general meeting, be sent to every Voting Member and to all other persons other than Voting Members entitled to receive notice of General Meetings.

#### ~~17.2.19.2.~~ Auditors

(A) At each Annual General Meeting the Club shall appoint an auditor or auditors to hold office from the conclusion of that meeting until the next Annual General Meeting.

(B) In the event of any casual vacancy in the office of auditor either the Committee or the Club in General Meeting may make an appointment to fill such vacancy to hold office

until the next Annual General Meeting.

- (C) Notwithstanding any agreement between the Club and any auditor appointed pursuant to the Articles, the Club may, in General Meeting, resolve to remove an auditor before the expiry of his term of office.
- (D) All other matters concerning the appointment, removal and duties of auditors shall be regulated in accordance with the provisions of the Ordinance relating thereto.

## **ARTICLE ~~19~~20**

### **18.20. BYE-LAWS AND POLICY STATEMENTS**

#### **18.1.20.1. Power of Committee to make Bye-Laws**

The Committee may, from time to time, make, alter, add to, pass and repeal such Bye-laws as it may in its discretion consider necessary, expedient or convenient for regulating the conduct and management of the Club and the conduct of all persons using the Club Premises and the facilities of the Club, either generally or specifically.

#### **18.2.20.2. Power of Committee to make Policy Statements**

The Committee may, from time to time, make, alter, add to, pass and repeal such Policy Statements as it may in its discretion consider necessary, expedient or convenient to provide guidelines in respect of aspects of the administration and governance of the Club, the interpretation of the Articles, any methods, procedures, privileges and obligations in respect of membership (and other matters) and guidelines for the exercise of discretions granted to the Committee in the Articles and the Bye-laws.

#### **18.3.20.3. Interpretation**

Any questions as to the interpretation of the Bye-laws or Policy Statements shall be decided by the Committee whose decision on any point shall be final and binding on all persons affected thereby

#### **18.4.20.4. Promulgation**

The Committee shall adopt such means as it deems appropriate to bring all Bye-laws and Policy Statements and all alterations and additions thereto and repeals thereof to the notice of the membership and other persons admitted to use of the Club Premises. Copies of the Bye-laws and Policy Statements shall be kept by the Club and shall be open to inspection by the membership and all such other persons.

#### **18.5.20.5. Effective date**

Any alteration, addition to or repeal of any Bye-law or Policy Statement, shall come into force with immediate effect or such later date as the Committee may decide.

#### **18.6.20.6. Binding effect**

All Bye-laws and Policy Statements, so long as they are in force, are binding on all Voting Members, Associate Members, Honorary Members, Nominees, Temporary Members, Guests and their Family members and any servants of Members gaining access to the Club as appropriate.

#### **18.7.20.7. No inconsistency with Articles, etc**

No Bye-laws or Policy Statements shall be inconsistent with or shall have the effect of altering or repealing anything contained in ~~the Memorandum or~~ the Articles or be in breach of any statutory provision which, in the event of any conflict, shall in each instance prevail over such Bye-laws or Policy Statements.

**18.8.20.8. Setting aside**

Any Bye-laws or Policy Statements may be set aside by an Ordinary Resolution at a General Meeting.

**ARTICLE 2021**

**19.21. NOTICES**

**19.1.21.1. Form of notices**

Any notice to be given to any person pursuant to the Articles shall be in writing (except that a notice calling a meeting of the Committee need not be in writing).

**19.2.21.2. Service of notices, etc**

(A) The Club may give notice to any Voting Member, Associate Member, Honorary Member, Nominee, Temporary Member or other persons entitled to such notice under the Articles either:

- (i) personally by leaving it at the relevant address registered with the Club; or
- (ii) by post in a pre-paid envelope addressed to the relevant address registered with the Club; ~~or by facsimile transmission; or~~
- (iii) ~~by facsimile transmission or other electronic transmission if the relevant address registered with the Club contains the relevant details~~ by electronic transmission.

addressed to such Voting Member, Associate Member, Honorary Member, Nominee, Temporary Member or other person as aforesaid.

(B) Notices sent:

- (i) by hand shall be deemed to have been served at the time of delivery; or
- (ii) by post shall be deemed to have been served on the day following that on which they were posted in Hong Kong (and in proving such service it shall be sufficient to prove that the notice was properly addressed and put in the post); or
- (iii) by facsimile transmission shall be deemed to have been served on transmission of the communication to the relevant fax number and the receipt by the transmitting fax machine of the correct answer- back code showing that the fax message has been properly received by the fax machine to which it was transmitted.
- (iv) by other electronic transmission shall be deemed to have been served on transmission of the communication and confirmation that such communication

has been received (or not been rejected) by such means as is appropriate to the form of electronic transmission concerned.

- (C) A notice posted on the Club Notice Board shall be deemed to have been duly served or have effect on the day following such posting on the Club Notice Board.
- (D) For the avoidance of doubt, all letters or notices sent by post or other approved means to the last known address registered with the Club of the Voting Member, Associate Member, Honorary Member, Nominee, Temporary Member or other person entitled to the letters or notices shall be deemed to be duly received by the addressee.

**19.3.21.3. Obligation to notify address, etc.**

Each Voting Member, Associate Member, Honorary Member, Nominee, Temporary Member or other person entitled to notice under the Articles shall, from time to time, notify the Club in writing of his or its current correspondence address, email address and other contact details, which shall be registered with the Club, and any changes thereto.